



*Hammersmith and Fulham
Clinical Commissioning Group*

Month 10 Hammersmith & Fulham CCG Finance and Activity Performance Report

23-February -16

Contract Acronyms

Key message

The following acronyms are used throughout this pack.

Acronym	Full Provider Name
ASP	Ashford And St Peter's Hospitals NHS Foundation Trust
BLT	Bart's Health NHS Trust
C&W	Chelsea And Westminster Hospital NHS Foundation Trust
CLCH	Central London Community Healthcare NHS Trust
CNWL	Central And North West London MH NHS Foundation Trust
EHT	Ealing Hospital NHS Trust
ESH	Epsom And St Helier University Hospitals NHS Trust
GOSH	Great Ormond Street Hospital For Children NHS Foundation Trust
GSTT	Guys And St Thomas NHS Foundation Trust
HRCH	Hounslow And Richmond Community Healthcare NHS Trust
HUH	Homerton University Hospital NHS Foundation Trust
HWP	Heatherwood And Wrexham Park Hosps NHS Foundation Trust
ICHT	Imperial College Healthcare NHS Trust
KCH	Kings College Hospital NHS Foundation Trust
KHT	Kingston Hospital NHS Trust
MEH	Moorefield's Eye Hospital NHS Foundation Trust
NWLHT	North West London Hospitals NHS Trust
RBH	Royal Brompton And Harefield NHS Foundation Trust
RMH	The Royal Marsden Hospital NHS Foundation Trust
RNOH	Royal National Orthopaedic Hospital NHS Trust
RSC	Royal Surrey County NHS Foundation Trust
SGT	St George's Healthcare NHS Trust
SLAM	South London And Maudsley NHS Foundation Trust
SWL&StG	South West London And St George's Mental Health NHS Trust
THH	The Hillingdon Hospital NHS Foundation Trust
UCLH	University College London NHS Foundation Trust
WHH	The Whittington Hospital NHS Trust
WLMH	West London Mental Health NHS Trust
WMUH	West Middlesex University Hospital NHS Trust

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Executive summary










		Status
Overall financial position	At month 10 the CCG is reporting a year to date surplus of £7.63m, which is on plan and is forecasting delivery of the planned £9.15m surplus. There are a number of areas this month to highlight:	Green
	(1) Acute contracts are overperforming by £7.63m year to date and forecast to be £8.92m overspent at year end. Acute reserves have been released and mitigate the overspend in part, overall the forecast overperformance is £6.37m.	Amber
	(2) The CWHHE risk share has been updated this month to reflect this forecast acute overperformance. The risk share support has been calculated on the basis of proportionate overperformance across CWHHE which is 4.6%; H&F CCG along with Central London CCG are receiving support as they are forecasting overperformance of 8.4% and 9.2% respectively. The value of the support for H&F CCG is £4.27m.	
	(3) Previously the CCG has been absorbing the acute overspend through releasing slippage on investments into the position to offset. An element of this has now been reversed to ensure the CCG does not over deliver against the surplus target. The combined adjustment is £5.56m and has created a contingency held locally against additional worsening in the position. This is also reflected as an opportunity, should the acute position hold to year end.	
Overall financial position	The underlying position has worsened by £3.68m this month mainly due to the treatment of NWL Strategy Part C contribution of £3.5m which is now shown as a recurrent transfer out. Overall the CCG is £5.11m adrift of the planned position for 2015/16.	Amber
	The contract position has been reviewed for the 16/17 contract round and the view is the reserve for RTT activity offsets the increase in the contract baseline once non recurrent metric benefits are removed. Therefore there is no material adjustment to the underlying position from acute contracts.	
Risks and opportunities	The CCG has identified risks of £3.29m in the most likely case. Mitigations of £9.26m have been found locally which is higher than previous months due to the contingency created by the risk share adjustment. The CCG has an overall likely opportunity of £0.05m and the range of risk is assessed to be an upside of £6.23m to a worsening in the forecast surplus of £6.78m.	Green
Contract performance	The acute contracts with ICHT and C&W are on a PbR basis for 15/16 and therefore not subject to the protection offered by the income guarantees in place during 14/15. In month there has been a £0.20m improvement on the C&W contract however ICHT has deteriorated by £0.35m. The ICHT forecast overperformance is now 11.8% above plan for H&F CCG compared to 6.9% for the overall NWL contract.	Amber
QIPP	The forecast outturn reflects the QIPP position reported to NHS England which overall is below plan at month 10. The transformational schemes are only showing delivery of 32% and the QIPP forecast of 90% delivery relies on non recurrent measures of £1.69m.	Amber
Investments and reserves	The CCG has now released £1.45m of uncommitted investment funds as slippage and is holding uncommitted reserves of £2.46m, as detailed on slide 11. Slide 12 gives the details of the investment proposals being considered by the CCG, which total £1.80m, with an update on progress to date. This leaves a balance uncommitted of £0.66m. Whilst the forecast assumes this will be fully utilised in year, the risks and opportunities includes an assessment of further slippage of these funds.	Green

Source: Team analysis

CCG Finance Dashboard

Key

-  On plan
-  Take note
-  Action required

Indicator		Target	Actual	Rating this month		
Financial position year to date	Agreed surplus	£7,628k	£7,628k		0.0%	
Financial position forecast outturn	Agreed surplus	£9,154k	£9,154k		0.0%	
Running costs outturn		£4,407k	£3,940k		10.6%	
QIPP year to date		£4,125k	£3,710k		(10.1%)	variance from plan
QIPP forecast outturn		£5,122k	£4,620k		(9.8%)	variance from plan
Risks and opportunities	Risk/opportunity	£0k	£50k			net (risk) / opportunity outside reported position
Creditors - Better Payment Practice Code		95.0%	98.3%		3.4%	of invoice value paid in 30 days
Capital forecast outturn		£363k	£0k		0.0%	subject to business case
Cash		£209,660k	£208,820k		(0.4%)	variance from plan

Risks and Opportunities

At month 10 the most likely case has local risks of £3.29m mitigated by opportunities of £9.26m, leaving a net opportunity of £5.97m.

The final section shows the shared risks and opportunities across the Collaborative which at month 10 is a further contribution to the risk share between CWHHE for acute overperformance. Further details on the CWHHE position are included on the next slide.

After the collaborative risk share there is a likely net opportunity of £0.05m.

	Amount	Likely Case		Best Case		Worst Case	
	£000s	Probability	£000s	Probability	£000s	Probability	£000s
CCG Risks							
Acute Overperformance	(3,642)	72%	(2,620)	0%	0	100%	(3,642)
Community Services	(1,353)	46%	(626)	0%	0	74%	(995)
Primary Care	(75)	60%	(45)	0%	0	100%	(75)
Total	(5,070)	65%	(3,291)	0%	0	93%	(4,712)
CCG Opportunities							
RTT Backlog Included in FOT	534	75%	401	100%	534	0%	0
Investment Slippage	2,339	54%	1,267	90%	2,099	6%	135
Other Budgets not Required	489	70%	342	86%	421	63%	308
Property Services	1,027	60%	616	100%	1,027	30%	311
Primary Care	601	50%	301	100%	601	0%	0
Balance Sheet Gains	1,908	55%	1,053	100%	1,908	17%	316
Contingency	5,561	95%	5,283	100%	5,561	50%	2,781
Total	12,459	74%	9,263	98%	12,151	31%	3,851
Net CCG (risks)/ opportunities	7,390		5,972		12,151		(861)
Shared (risks)/opportunities							
Acute Overperformance - Requiring CWHHE Support	(5,922)	100%	(5,922)	100%	(5,922)	100%	(5,922)
Total	(5,922)	100%	(5,922)	100%	(5,922)	100%	(5,922)
Overall net (risk)/ opportunity	1,468		50		6,229		(6,783)

CWHHE - Risk Share

Month 10 Risk Share Enactment (included within forecast outturn)

	Central London	West London	Hammersmith and Fulham	Hounslow	Ealing	CWHHE Total
Acute over performance above reserves	(4,937)	0	(4,268)	0	0	(9,205)
Support provided to balance FOT		1,693	0	3,923	3,589	9,205

Notes

The Risk share in M10 has been updated to reflect forecast acute overperformance. This has been calculated on the basis of proportionate overperformance across CWHHE. The aggregate overperformance is 4.6% across CWHHE; Central and H&F are receiving support as they are forecasting overperformance of 9.2% and 8.4% respectively.

Month 10 CWHHE R&O Summary

	Central London	West London	Hammersmith and Fulham	Hounslow	Ealing	CWHHE Total
	£000s	£000s	£000s	£000s	£000s	Value
Acute over-performance	(2,521)	(1,456)	(2,174)	(2,918)	(3,122)	(12,190)
Other CCG risks	(1,520)	(7,336)	(1,117)	(461)	(4,644)	(15,077)
Total CCG level risks	(4,041)	(8,793)	(3,291)	(3,378)	(7,766)	(27,268)
Total CCG level opportunities	1,080	13,702	9,263	7,538	7,260	38,843
Net CCG (risk)/ opportunity	(2,961)	4,910	5,972	4,160	(506)	11,575
Adjustments:						
Acute over-performance Risk Share	3,011	90	(5,922)	(1,820)	4,641	0
Further SaHF commitments	0	0	0	0	0	0
Options for additional investment	0	0	0	(1,300)	0	(1,300)
Shared opportunities	0	0	0	0	0	0
Overall net (risk)/ opportunity	50	5,000	50	1,040	4,135	10,275

Memo - acute over-performance in forecast out-turn (total)

£000	(10,016)	3,984	(6,313)	(2,347)	(5,219)	(19,911)
%	-9.2%	-3.3%	-8.4%	-2.2%	-3.0%	-4.6%

Notes

Please note all of this is based on potential risks and opportunities and has not been included in the actual financial forecast. CCGs have a total net opportunity of £11.6m, with Central London having a large net risk.

Further adjustments to the net position are:

- 1) Hounslow to identify a reduced level of additional, £1.3m, non-recurrent investments, leaving a net opportunity across CWHHE of £10.3m
- 2) Enact further acute risk share transfers to reflect the likely upside that exists in West, Hounslow and Ealing.

Finally, a memo is included here to show that a significant level of acute over-performance has been reported in the actual forecast out-turn.

Underlying Position

Key Messages

The underlying position reported this month is a surplus of £4.24m which is £5.11m below plan and £3.68m worse than the previous month. This is mainly due to showing the contribution to the NWL Financial Strategy under Part C as recurrent.

£'000s	(A) Annual budget at M10			(B) Reported at M10			Remove non rec allocations - note 1	Remove non rec spend - note 2	2015/16 exit underlying position	Remove FYE of QIPP	Add FYE of investments	Other FYE	Please explain 'Other FYE'	2016/17 opening underlying position
	CCG 2015/16 Submitted Plan	Actioned In-year changes	CCG 2015/16 Annual Budget at M09	In-year over and under performance	Please explain '(B) Other'	2015/16 Forecast at M09 (agrees to ISFE)								
Resource														
Programme allocation	266,651	(6,239)	260,412			260,412	(4,793)		255,619					255,619
Running cost allocation	4,407		4,407			4,407	(467)		3,940					3,940
Total resource	271,058	(6,239)	264,819	0		264,819	(5,260)	0	259,559	0	0	0		259,559
Spend														
Programme (exc. Headroom)	252,756	(4,209)	248,547	3,178		251,725	(5,433)	0	246,292			5,091		251,383
1.0% headroom	2,497	(2,497)	0			0		0	0					0
Contingency	2,711		2,711	(2,711)		0			0					0
Admin	3,940	467	4,407	(467)	Quality premium spend in programme	3,940			3,940					3,940
Total spend	261,904	(6,239)	255,665	0		255,665	(5,433)	0	250,232	0	0	5,091		255,323
Surplus / (deficit)	9,154	(0)	9,154	0		9,154	173	0	9,327	0	0	(5,091)		4,236
%	3.38%		3.46%			3.46%			3.59%					1.63%

Notes and Supplementary Information

(1) Analysis of non recurrent allocations

Non recurrent allocations and matched spend	Resource £'000s	NR Spend £'000s
Brought forward surplus and lodgements	13,175	2,639
GPIT	527	527
Public Health	41	41
Additional MH	452	443
CEOV	(13)	
Inter CCG Risk Share	(11,223)	
1. Other (please state)	RRL adjs eg LHC	180
2. Other (please state)	S&T local investment, QP	1,603
Total NR	4,793	5,433

Planned 15/16 underlying position 9,349

Worsening (5,113)

Key Issues and Actions Relating to Financial Position

Issue	Key drivers	Financial impact YTD, £m	Action	Owner	Timeline
Acute contracts over-performance	ICHT	(£7.25m) pre-mitigations (£5.57m) post-mitigations	<p>The forecast full year variance is based on M9 data and continues the trend of over-performance against the contract in M1-8. This represents a 15% finance variance against plan, and 9% activity variance. The adverse variance is primarily driven by outpatient procedures, elective inpatients and unplanned care (non-elective); notable movements have been identified in Critical Care, Non-electives, and Daycase & Electives.</p> <p>Actions being taken include:</p> <p>Challenges sent to the Trust and will be actively managed and resolved on a timely basis. Q1 closedown has concluded, with only maternity duplicate challenges outstanding. Q2 is close to conclusion with a number of items already closed down.</p> <p>Critical care audit - A challenge of £5.8m has been issued to the trust for all CCGs for M1-M9. The challenge was raised with the Trust in December, and further meetings are taking place throughout February to move this forward. The trust has requested the opportunity to hold a clinician-to-clinician based meeting with the CCG in advance of submitting its final response.</p> <p>St Marys UCC local - a 6 month decommissioning notice letter has been issued to the trust effective May 2016. A re-procurement process is underway.</p> <p>For H&F £1.07m was set aside for RTT. Estimated cost of additional activity Sept-March is £0.748m therefore £326k of reserves has been released.</p> <p>A similar exercise was carried out in respect of assessing the impact going forward of additional Ophthalmology work required to tackle the backlog, of the £0.516m reserve held it has been estimated that £0.374m can be released. Based on current trend, it is assumed that 40% of the revised funding available will be released in addition.</p>	Nathan Whiting	The contract performance section of the report includes an in-depth analysis
	C&W	(£0.46m)	<p>Hammersmith and Fulham CCG reported an adverse variance of £1.6m unmitigated at M9 YTD with an adverse variance of £460k post mitigations.</p> <p>The majority of the unmitigated YTD over performance relates to Outpatients (£899k), Non-electives (£755k) and Elective Inpatients (£326k).</p>	Simon Shelton	The contract performance section of the report includes an in-depth analysis

Surplus/Deficit including Running Costs

Key message

At month 10 the CCG is reporting a year to date surplus of £7.63m and is forecasting delivery of the planned £9.15m surplus.

Allocation		Year to date (£'000s)			Full year (£'000s)			Forecast Variance at M9	Change in FOT Variance
		Budget	Actual	Variance	Budget	Forecast	Variance		
	Resource Limit	215,414	215,414	0	264,819	264,819	0	0	0
Commissioned Services	Acute Contracts	90,197	95,674	(5,478)	109,722	116,094	(6,372)	(6,608)	236
	Other Acute Services	13,569	13,266	303	16,014	15,589	425	294	130
	Total Acute Services	103,766	108,940	(5,174)	125,737	131,683	(5,947)	(6,313)	366
	Continuing Care	14,020	15,189	(1,168)	16,575	17,899	(1,324)	(1,416)	92
	Community Health	24,890	25,379	(489)	30,733	31,331	(598)	(595)	(4)
	Mental Health	28,289	27,528	761	34,480	33,544	936	690	246
	Prescribing	17,456	17,429	27	20,826	20,746	80	3	77
	Primary Care	5,889	5,831	58	7,637	7,483	154	50	103
	Total Non Acute Services	90,545	91,356	(811)	110,250	111,002	(752)	(1,267)	515
	Commissioning Non Acute	445	388	57	534	466	68	50	18
	Commissioning Reserves	3,685	46	3,639	6,669	3,179	3,490	4,783	(1,294)
	Programme Projects	2,082	2,042	40	2,498	2,554	(56)	(62)	6
	Other Commissioned Services	3,980	1,730	2,249	5,571	2,841	2,730	2,342	388
	Total Other	10,192	4,207	5,985	15,272	9,040	6,232	7,114	(882)
		Total Commissioning Spend	204,503	204,503	0	251,258	251,725	(467)	(466)
Running Costs	Corporate Costs	3,283	3,283	(0)	4,407	3,940	467	466	1
	Total Expenditure	207,786	207,786	(0)	255,665	255,665	(0)	(0)	(0)
	Surplus/Deficit Position	7,628	7,628	0	9,154	9,154	0	0	0

Movement of Variances including Running Costs

Initiative	Year to date variance (£'000s)			Forecast outturn variance (£'000s)			Further detail
	Month 10	Month 9	Movement	Month 10	Month 9	Movement	
Acute Contracts	(7,635)	(6,832)	(803)	(8,923)	(9,054)	131	In month deterioration of forecast position for ICHT (£0.35m), improvement on C&W (£0.20m), UCL (£0.10m), & EHT (£0.07m). Increase in contract budget of £0.07m from acute reserves.
Acute Reserve	2,157	1,057	1,101	2,551	2,446	105	£0.18m reduction of RTT forecast as 1 additional month dropped from forecast, budget reduction of £0.07m re acute contracts. Uncommitted reserves phased into YTD position in line with SLA overspend.
Other Acute Services	303	150	154	425	294	130	Reduction in NCA/UCC forecast based on latest information & trend analysis
Continuing Care	(1,168)	(1,002)	(167)	(1,324)	(1,416)	92	£100k reduction on S75 LD Treatment & Assessment - Previously forecast for 6 months, now not happening in 15/16
Community Health	(489)	(317)	(172)	(598)	(595)	(4)	
Mental Health	761	284	477	936	690	246	£0.06m improvement in MH placement forecast, £0.14m improvement due to removal of previously double counted WLMH items.
Prescribing	27	8	19	80	3	77	As per latest IPP report. BSA profiling changed in Jan.
Primary Care	58	9	49	154	50	103	£0.10m reduction of Network Plan forecast
Commissioning Non Acute	57	38	19	68	50	18	
Commissioning Reserves	3,639	4,237	(597)	3,490	4,783	(1,294)	In month FOT adjustment for CWHHE risk share (£4.27m income) and contingency (£5.56m expenditure)
Programme Projects	40	61	(21)	(56)	(62)	6	
Other Commissioned Services	2,249	2,284	(34)	2,730	2,342	388	£0.41m reduction in Whole Systems forecast
Corporate Costs	(0)	24	(24)	467	466	1	
Total	(0)	(0)	0	(0)	0	(0)	

Source: Financial ledger

Breakdown of running cost spend

Key message

The CCG is currently forecasting to underspend by £0.47m against the running cost allowance. This underspend is due to additional funding received for Quality Premium which will not be utilised on running costs.

Allocation	Expenditure	Category	Year to date (£'000s)			Full year (£'000s)			Comments
			Budget	Actual	Variance	Budget	Forecast	Variance	
	Running Cost Allowance	CCG	2,955	2,955	0	4,407	4,407	0	
	Administration & Business Support	CCG	32	14	18	38	14	25	
	Business Development	CCG	413	475	(63)	495	575	(80)	MD maternity cover
	CEO/ Board Office	CCG	157	187	(31)	188	220	(32)	
	Chair And Non Execs	CCG	407	498	(91)	489	600	(111)	CCG Vice Chair cover
	Clinical Support	CCG	135	75	61	163	90	73	
	Corporate Costs & Services	CCG	0	14	(14)	0	17	(17)	
	CCG Pay		1,144	1,263	(119)	1,373	1,516	(143)	
	CCG Non Pay	CCG	403	388	15	483	464	20	
	Quality Premium	CCG	0	0	0	467	0	467	Released fully in M12
	CCG Direct Cost		1,547	1,651	(104)	2,323	1,979	344	
	Business Informatics	CSS - Direct	101	41	60	121	50	71	
	Contract Management	CSS - Direct	658	722	(64)	790	904	(114)	Interim cover for vacant Contract Lead post
	Service Planning & Reform	CSS - Direct	127	126	0	152	151	1	
	CSS - Indirect	CSS - Indirect	425	417	8	511	463	48	
	CWHHE Collaborative Recharge	CWHHE	280	281	(1)	336	338	(3)	
	CSS & CWHHE Recharges		1,591	1,587	4	1,909	1,906	3	
	Admin Surplus	Pooled	100	0	100	120	0	120	Pooled surplus released to offset local overspends
	CSS Reserve	Pooled	45	45	0	55	55	0	Desegregation exercise underway, hold reserve until impact assessed
	Total Running Cost		3,283	3,283	(0)	4,407	3,940	467	
	Surplus/deficit for running costs		0	0	0	0	467	467	

Investments and Reserves

Key Messages

The table shows the investments allocated in budgets and the reserves available to the CCG to invest in the remainder of 2015/16. The reserves that are currently uncommitted are highlighted and as investment decisions are made funding will be held as committed, and then transferred into budgets once schemes commence.

The reserves shown as released are those which are being used to balance the CCG position - at month 10 this is £9.22m.

The next slide shows the investment proposals currently in development.

Allocation	Area	Scheme	Provider	Lead Manager / Status	Budget 15/16 £000	Recurrent £000	Non-Recurrent £000	YTD Planned Spend £000	Actual Spend £000	Variance £000	FOT £000	Full Year Variance £000
In Budget	Acute	Transformation office	ICHT	J Cree	486	486	0	0	0	0	486	0
	Acute	System resilience	TBC	J Cree	1,331	1,331	0	1,331	1,331	0	1,331	0
	Community	SDIPs - CIS	CLCH	K Sadler	507	507	0	423	423	0	507	0
	Community	SDIPs - Homeless health	CLCH	K Sadler	111	111	0	92	92	(0)	111	(0)
	Community	SDIPs - In reach reablement	CLCH	K Sadler	217	217	0	181	181	0	217	0
	Community	Dermatology contract variation	CLCH	K Sadler	110	110	0	92	92	0	110	0
	Community	Community gynaecology	ICHT	J Simpson	362	362	0	302	244	58	293	69
	Community	Ophthalmology		K Sadler	412	412	0	343	0	343	0	412
	Community	Neuro-rehab interim beds	ICHT	K Sadler	419	419	0	349	350	(1)	419	(1)
	Community	CIS medical cover	GP / ICHT	T Hyde	82	82	0	69	69	0	82	0
	Community	CIS contract		T Hyde	256	256	0	213	213	0	256	0
	Community	BCF - D1 IT Integration		K Sadler	59	59	0	49	49	0	59	0
	Community	BCF - D3 Care Act Implementation		K Sadler	517	517	0	430	430	0	517	0
	Community	Lymphedema		K Sadler	30	30	0	25	25	0	30	0
	Community	Medical cover in care homes		K Sadler	118	118	0	118	118	0	118	0
	Mental Health	Women & Girls Network		H Poole	56	56	0	47	47	0	56	(0)
	Mental Health	Limes service	WLMHT	K Sadler	169	169	0	141	141	0	169	0
	Mental Health	Diabetes psychological medicine service		K Sadler	136	136	0	113	98	15	118	18
	Primary Care	OOHS Implementation team		H Poole	100	100	0	83	75	9	97	3
	Primary Care	Extended hours funding to primary care		H Poole	400	400	0	333	333	0	400	0
In Budget Total					5,878	5,878	0	4,735	4,311	424	5,376	502
Reserves	Acute	Contract reserve		Released	1,328	1,328	0	1,277	0	1,277	0	1,328
	Acute	Contract reserve - IFR		Released	167	167	0	0	0	0	0	167
	Acute	Contract reserve - RTT / Ophthalmology		Committed	1,590	1,590	0	880	0	880	534	1,056
	Acute	TB Service		Committed	182	182	0	0	0	0	182	0
	Acute	Tier 3 Neurology commissioning transfer		Committed	705	705	0	0	0	0	705	0
	Community	CIS 14/15 - Virtual ward		Committed	561	561	0	0	0	0	561	0
	Community	BCF investment		Uncommitted	177	177	0	0	0	0	177	0
	Community	Contract reserve		Uncommitted	134	134	0	0	0	0	134	0
	Mental Health	Perinatal service extension	WLMHT	Committed	97	97	0	81	0	81	35	62
	Mental Health	Urgent care	WLMHT	Committed	504	504	0	420	0	420	126	378
	Mental Health	CAMHS out of hours		Committed	75	75	0	63	0	63	19	56
	Mental Health	Parity of esteem		Uncommitted	704	261	443	0	0	0	704	0
	Mental Health	Parity of esteem - YTD release		Released	404	404	0	404	0	404	0	404
	Non-Recurrent Programmes	WSIC - social prescribing		Committed	100	0	100	0	0	0	25	75
	Non-Recurrent Programmes	WSIC - model of care over 65s		Committed	180	0	180	0	0	0	180	0
	Non-Recurrent Programmes	WSIC allocation		Released	470	0	470	0	0	0	63	407
	Non-Recurrent Programmes	Primary care support		Committed	245	0	245	0	0	0	245	0
	Non-Recurrent Programmes	MH Delivery project manager		Committed	54	0	54	45	45	0	54	0
	Non-Recurrent Programmes	PCMHs workers	WLMHT	Committed	29	0	29	24	24	0	29	0
	Non-Recurrent Programmes	MH transformation		Uncommitted	7	0	7	6	6	0	7	(0)
	Non-Recurrent Programmes	ICHT maternity		Committed	1,000	0	1,000	1,000	1,000	0	1,000	0
	Commissioning Reserve	Winter marketing		Committed	68	0	68	0	0	0	68	0
	Commissioning Reserve	Diagnostic cloud		Committed	198	12	186	0	0	0	198	0
Commissioning Reserve	Healthy London Partnership		Committed	139	0	139	0	0	0	139	0	
Commissioning Reserve	Latent TB		Committed	41	0	41	0	0	0	41	0	
Commissioning Reserve	CCG local investment		Uncommitted	1,440	83	1,357	0	0	0	1,439	0	
Commissioning Reserve	CCG local investment - YTD release		Released	1,046	0	1,046	1,046	0	1,046	0	1,046	
Commissioning Reserve	QIPP contingency		Released	1,026	0	1,026	855	0	855	0	1,026	
Commissioning Reserve	General contingency		Released	2,711	2,711	0	2,259	0	2,259	0	2,711	
Reserves Total					15,382	8,991	6,391	8,360	1,075	7,285	6,665	8,717
Total					21,261	14,870	6,391	13,095	5,386	7,709	12,042	9,219

Investments Pipeline

Key Messages

The table shows the investment proposals currently underway in the CCG, which total £1.80m.

The uncommitted funds available to support further investment were highlighted on the previous slide, a total of £2.46m. This leaves a balance of £0.66m.

The FOT reported assumes further schemes will be developed and this balance committed over the remainder of the year. The risks and opportunities assessment includes the additional benefit that would materialise if no further schemes were progressed.

Service Area	Investment Proposals	Recurrent £000	Non- Recurrent £000	Total £000	Lead Manager	Update
Community	BCF - B1 patients/service user experience	147	0	147	WL CCG	Update to be provided
Community	BCF - B2 personal health and care budget	30	0	30	WL CCG	Update to be provided
Community	Respiratory	0	5	5	J Goddard	Revised estimate of backfill provided by PM
Community	S75 potential new schemes - LD	70	0	70	S Martin	Business cases due Jan 15
Community	Tissue viability	45	0	45	K Sadler	
Community	Chronic fatigue	9	0	9	K Sadler	
Community	LD App	0	10	10	J Platt	Revised estimate provided by PM
Community	Review of placements/packages processes and panels	0	5	5	J Platt	Revised estimate provided by PM
Mental Health	CAMHS Schools pilot match funding	0	50	50	S Buckerfield	NHS England have approved the allocation and discussions are underway with WLMHT
Mental Health	LPS proposal across triborough - tranche 1 (50%)	90	0	90	K Murray	NHS England have assured the plan and phase 2 funding received
Mental Health	Eating disorder phase one	0	101	101	S Buckerfield	Contract variation with WLMHT being progressed
Mental Health	Eating disorder phase two	0	252	252	S Buckerfield	Contract variation with WLMHT being progressed
Other	WSIC - bids for remaining allocation tbc	0	63	63	H Poole/K Sadler	
Other	MH transformation - bids tbc	0	6	6	K Murray	
Other	SystemOne	0	900	900	H Poole	Meeting with IT lead being set up
Other	Research by design	0	20	20	J Cree	
Total investment proposals		391	1,412	1,803		
Uncommitted reserves at M10		655	1,807	2,462		
Balance of available funds after investment proposals		264	395	659		

Quality, Improvement, Productivity plan (QIPP)

Key Messages

The forecast outturn reflects the QIPP position reported to NHS England which overall is below plan at month 10. The transformational schemes are only showing delivery of 32% and the QIPP forecast of 90% delivery relies on non recurrent measures of £1.69m.

	15/16 Target		YTD					Forecast				Recurrent					Non Recurrent				
	£m	% of Allocation	Plan £m	Actual £m	Var £m	% of Plan	RAG	Actual £m	Var £m	% of Plan	RAG	Plan £m	FOT £m	Var £m	% of Plan	RAG4	Plan £m	FOT £m	Var £m	% of Plan	RAG5
Transactional QIPP																					
Acute services	.36	0.1%	0.30	0.38	0.08	127.6%	G	0.35	(0.01)	96.2%	G	0.36	0.35	(0.01)	96.2%	G	0.00	0.00	0.00		G
Community Health Services	.24	0.1%	0.20	0.14	(0.06)	71.2%	R	0.16	(0.08)	67.8%	R	0.24	0.16	(0.08)	67.8%	R	0.00	0.00	0.00		G
Continuing Care Services	.32	0.1%	0.27	0.08	(0.19)	29.5%	R	0.07	(0.25)	21.5%	R	0.33	0.07	(0.26)	21.5%	R	0.00	0.00	0.00		G
Primary Care services	1.10	0.4%	0.92	0.92	0.00	100.4%	G	1.10	(0.00)	100.0%	G	1.10	1.10	0.00	100.0%	G	0.00	0.00	0.00		G
Other Programme Services	.52	0.2%	0.42	1.19	0.77	286.0%	G	2.11	1.59	409.7%	G	0.52	0.42	(0.10)	81.6%	A	0.00	1.69	1.69		G
Transactional QIPP TOTAL	2.54	1.0%	2.10	2.71	0.61	129.2%	G	3.79	1.25	149.2%	G	2.54	2.10	(0.44)	82.7%	A	0.00	1.69	1.69		G
Transformational QIPP																					
Acute services	3.31	1.2%	2.56	0.99	(1.57)	38.7%	R	0.68	(2.63)	20.6%	R	3.31	0.68	(2.63)	20.6%	R	0.00	0.00	0.00		G
Community Health Services	(.73)	-0.3%	(0.53)	0.01	0.54	-1.9%	R	0.15	0.88	-20.6%	R	(0.73)	0.15	0.88	-20.6%	R	0.00	0.00	0.00		G
Transformational QIPP TOTAL	2.58	1.0%	2.03	1.00	(1.03)	49.3%	R	0.83	(1.75)	32.1%	R	2.58	0.83	(1.75)	32.1%	R	0.00	0.00	0.00		G
Unidentified QIPP	0.00	0.0%	0.00	0.00	0.00			0.00	0.00			0.00	0.00	0.00			0.00	0.00	0.00		
TOTAL QIPP	5.12	1.9%	4.12	3.71	(.41)	89.9%	A	4.62	(.50)	90.2%	A	5.12	2.93	(2.19)	57.2%	R	0.00	1.69	1.69		G

Capital, Creditor Payments and Cash

Key message

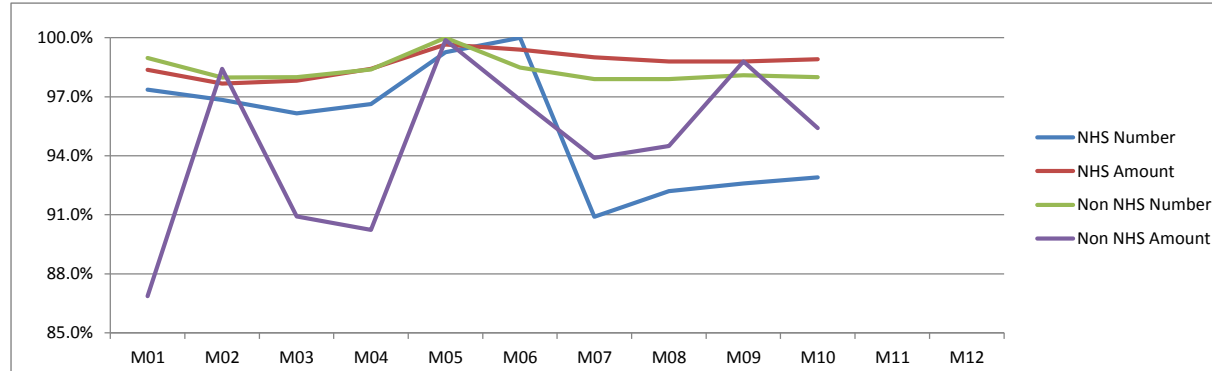
Capital

- The CCG has received a capital allocation of £0.363m for 2015/16 to cover corporate and GP IT requirements.

	Invoice Count	Invoice Count (Passed)	% Passed	BPPC Amount	Invoice Amount (Passed)	% Amount Passed
NHS	2048	1903	92.9%	152,338,231	150,595,360	98.9%
Non NHS	8315	8148	98.0%	31,630,001	30,188,613	95.4%
Total	10363	10051	97.0%	183,968,232	180,783,973	98.3%

The CCG has met the cumulative Better Payment Practice Code (BPPC) target for the invoice amount and invoice numbers. However the CCG has not met the NHS number of invoice target. We are currently working with budget holders to ensure that invoices are coded and that outstanding queries are dealt with promptly in order that invoices are paid within payment terms.

Creditor payments



Cash

- | | | | |
|---------------------------------|-----------|---------------------|----------|
| Maximum Cash Drawdown Plan: | £257.24m* | Drawn Down to Date: | £208.82m |
| Forecast Draw Down at Month 10: | £209.66m | Under Drawn: | £0.84m |

*The Maximum cash drawn (MCD) limit for 2015/16 is £257.24m as circulated by NHSE in the January 2016 cash report. The January-16 cash report is showing a drawdown of £19.62m (£17.62m less drug prescribing). The MCD can change during the year due to changes in the Revenue Resource (RRL) limit as CCG may receive new funding streams or have funding withdrawn by NHS England. NHS England will provide an opportunity for CCG's to request further or to reduce its MCD in light of projected cash requirements at year end. The forecast cash drawdown is based on the Planned MCD of £257.24m.

Source: team analysis