

Item 9i

Date	Tuesday, 08 March 2016					
Title of paper	NWL strategic planning, including developing a NWL Sustainability and Transformation Plan					
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Responsible Director	Clare Parker, Chief Officer CWHHE CCGs and Rob Larkman, Chief Officer BHH CCGs					
Clinical Lead	To be decided					
Confidential	<table border="1"> <tr> <td>Yes</td> <td><input type="checkbox"/></td> <td>No</td> <td><input checked="" type="checkbox"/></td> <td>Items are only confidential if it is in the public interest for them to be so</td> </tr> </table>	Yes	<input type="checkbox"/>	No	<input checked="" type="checkbox"/>	Items are only confidential if it is in the public interest for them to be so
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The Governing Body is asked to:

- Discuss the proposals within the charter and agree any recommendations for amendments of the charter, including:
 - Noting the requirement of the NHS Shared Planning Guidance and implications for NW London CCGs (appendix one, pages 4, 5 and 6);
 - Noting the timeline for developing a NW London Sustainability and Transformation Plan (STP) and priority actions required by boroughs including the development of updated local plans e.g. health and wellbeing strategies, by April (appendix one, pages 8 and 9);
 - Noting the ask of local areas to agree what commissioner membership will be required at the Strategic Planning Group to ensure that CCGs and local authorities are represented (appendix one, pages 10 and 11);

Summary of purpose and scope of report

Summary of Appendix One: a draft NW London Partnership Charter for developing a NWL Sustainability and Transformation Plan

In NW London we will need to work together to deliver the new care models in the Five Year Forward View, to ensure a financially sustainable service that delivers person-centred care.

Planning Guidance released in December establishes the requirement for:

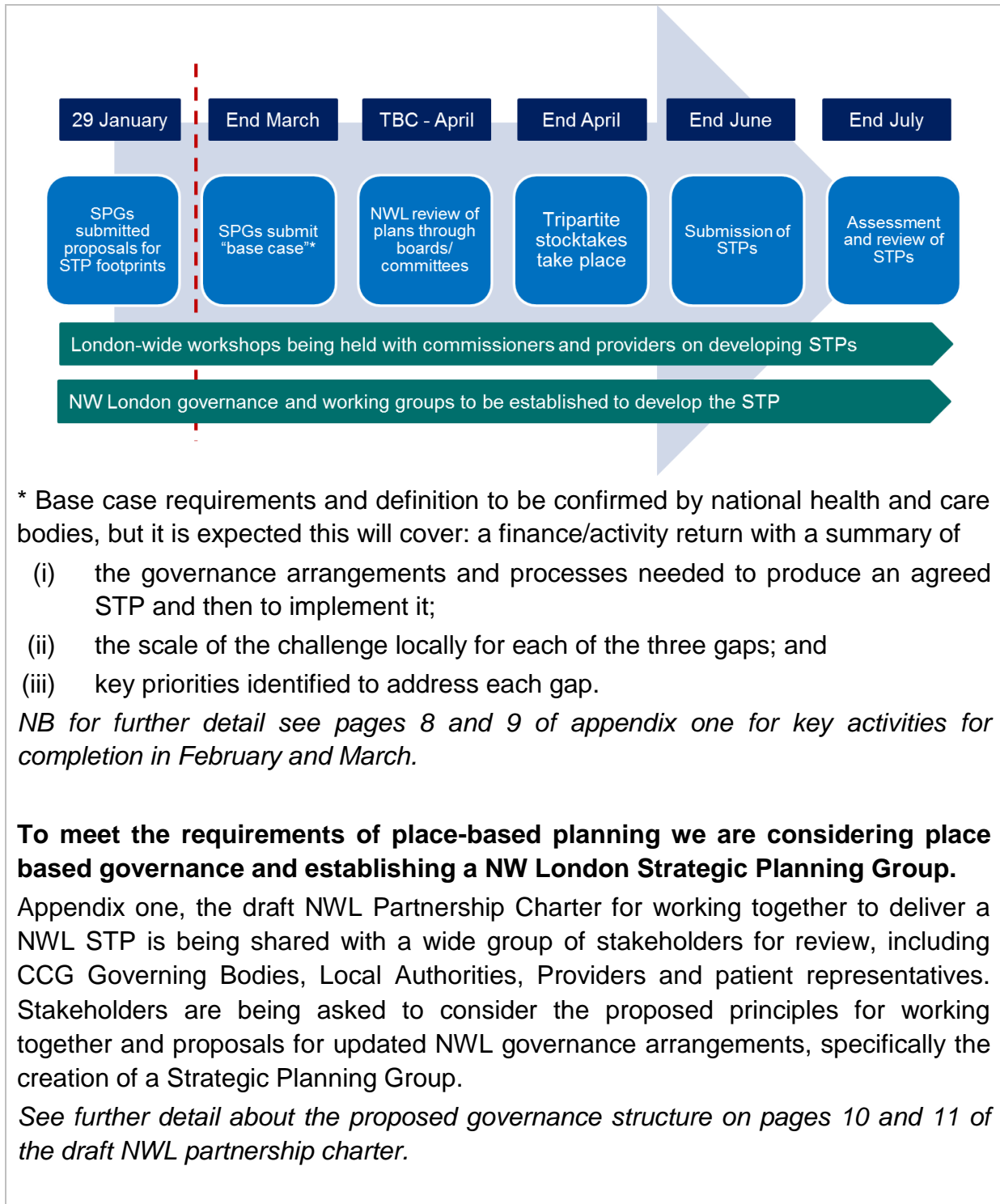
1. A five year Sustainability and Transformation Plan (STP), place based and driving the Five Year Forward View; and
2. A one year Operational Plan for 2016/17, organisation-based but consistent with the emerging STP.

Sustainability and Transformation Plans will describe how strategic planning footprints will be delivering transformation to meet the health and wellbeing, care and quality, and finance and efficiency gaps described in the Five Year Forward View.

- The STP is a local place-based plan for accelerating the implementation of the Forward View.
- To form a collective plan of action we will work together based on the principle of subsidiarity - where what can be done and decided locally will be.
- The STP will be the umbrella plan, aggregating a number of different specific delivery plans.
- **The reach of strategic planning is wider:** In London the expectations is that STPs will be created at a Strategic Planning Group level, including health and local government, and the focus is as much about getting relationships and engagement right across the STP geography as much as the content of plans.
- **The plans directly link to future transformation funding:** Decisions on the allocation of a new sustainability transformation fund are also partly dependent on delivery of the sustainability and transformation plan (allocation mechanism to be defined).

NB for further detail see pages 4, 5 and 6 of appendix one, draft NWL partnership charter.

Ambitious timelines for development of STPs have been set by NHS England and other national arm's length bodies



Quality & Safety/ Patient Engagement/ Impact on patient services:

Any known and required service changes are not covered specifically within this paper. Patient engagement will form part of the development of plans and service changes.

Finance, resources and QIPP

Finance and resource implications are not expected to be discussed specifically in this meeting.
The NHS Shared Planning Guidance (16/17 – 20/21) notes that decisions on the allocation of a related Sustainability and Transformation Fund are partly dependent on completion of comprehensive Sustainability and Transformation plans and delivery against these plans in the coming years, however further detail on this including the allocation mechanism is to be defined.

Equality / Human Rights / Privacy impact analysis

Not taken as part of this report.
Appropriate quality analysis will be undertaken as part of any future transformation programmes in NW London.

Risk	Mitigating actions
<p>A full risk log is being developed as part of the work to deliver a NWL Sustainability and Transformation Plan.</p> <p>Individual transformation programmes that feature in the STP will have their own risk register and reporting processes in place.</p> <p>Risks will be managed through NWL governance arrangements, including the proposed Strategic Planning Group, statutory bodies, and transformation programme governance (including the NWL Clinical Board).</p>	

Supporting documents

Appendix one – draft NWL Partnership Charter

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Governance and reporting

(list committees, groups, other bodies in your CCG or other CCGs that have discussed the paper)

Committee name	Date discussed	Outcome
NW London CCG Collaboration Board	25 February 2016	Not known at time of writing.