

CWHHE BOARD ASSURANCE FRAMEWORK 2015/16
SCHEDULE OF CHANGES FOLLOWING SEPTEMBER GOVERNING BODY MEETINGS

Risk number	Change	Rationale
<p>Risk 4- Chelsea and Westminster Hospital NHS Foundation Trust: Risk that during the acquisition of West Middlesex Hospital, standards are not maintained leading to less optimal care. Particular focus on unified policies, procedures and training across the Trust including safeguarding arrangements.</p> <p>Risk 7 - West Middlesex University Hospital NHS Trust: Risk that during the acquisition by Chelsea and Westminster, standards are not maintained leading to less optimal care. Particular focus on unified policies, procedures and training across the Trust including safeguarding arrangements, temporary leadership and financial position.</p>	<p>Merging of risk 4 and 7, as well as re-definition of the risk to focus on benefits realisation post-acquisition. Current draft under review at WL and Hounslow CCGs,</p>	<p>Acquisition of West Middlesex by Chelsea and Westminster has happened, therefore, risks 4 and 7, as currently defined, are obsolete and require re-definition.</p>
<p>Risk 11 – London Central & West Unscheduled Care Collaborative and Care UK (111): Risk that the 111 service does not support overall plans to improve urgent and emergency care services leading to difficulties in delivering the A&E access targets.</p>	<p>Risk removed from BAF for management via Risk Register(s)</p>	<p>Governing Bodies agreed that this risk, as currently defined, does not necessarily capture the issues with 111.</p> <p>Following Governing Body meetings, Officers reviewed this risk and concluded that there are three elements of risk in 111 services, namely:</p>

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		1. Risk in re-procurement of the service; and 2. Risks in call hand-over arrangements between 999 and 111. It was concluded that none of these risk elements, either individually or collectively, constituted a BAF strategic risk and that these should, instead, be mitigated via risk registers.
Risk 13 – Hounslow and Richmond Community Healthcare: Risk that the organisation is not well positioned to deliver strategic change and operational performance.	Risk removed from BAF	Initial and current risk rating remains amber, therefore, risk removed from BAF to be managed instead via risk register
Risk 17 – Organisational and Leadership Development: Risk that we cannot attract and retain excellent staff to deliver the CCG’s plans.	Risk removed from BAF	Initial and current risk rating remains amber, therefore, risk removed from BAF to be managed instead via risk register
Risk19 - Risk that working arrangements with colleagues in local authorities (through such structures as the Health and Wellbeing Board and the Better Care Fund) are unclear, leading to lower likelihood of achieving improved outcomes.	Risk removed from BAF	Initial and current risk rating remains amber, therefore, risk removed from BAF to be managed instead via risk register
Risk 23 – Strategic change (reputation): Risk	Risk incorporated into Risk	Initial and current risk rating remains

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that if an adverse event happens that might not be related to strategic change, then there could be a perceived or real attribution of a link leading to negative impact on our reputation and subsequent risk to delivery.	22 (Strategic change - organisations)	amber, therefore, this risk removed from BAF, with reputational risk specifically highlighted within Risk 22 (strategic change – organisations).
Risk 24– Information Governance: Risk that lack of awareness of how to apply information governance rules leads to a breach, or lack of flexibility to support delivery of new models of care.	Risk removed from BAF	Initial and current risk rating remains amber, therefore, risk removed from BAF to be managed instead via risk register
All risks	Re-numbering	With the removal/merging of seven risks, the remaining risks have been re-numbered 1 – 18.