



Month 9 Budget Update

SaHF & NWL Strategy and Transformation Programmes

February 2015

Purpose / Summary

This paper provides the month 9 budget update for NWL-wide financial strategy/ SaHF including Strategy & Transformation programmes.

The Collaboration Board are asked to:

- a) note that the budget changes previously agreed have now been reflected in the paper on slides 4 and 5.
- b) note the month 9 budget report and balanced forecast outturn on S&T budgets on slides 7 and 8 (incorporating the agreed budget virements).

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Sources of funding

	Initial funding	Revised funding	Final funding
A CCGs contribute to the programme from the 2.5% top slice	£41.7m ¹	£41.7m ¹	£48.3m ³
B NHS E fund equivalent of the 2.5% contribution from services they commission	£16.3m	£13.6m ²	£13.6m
C HENWL contribute for the development of community education networks across NWL	£1.0m	£1.0m	£1.0m
Total resource available	£59.0m	£56.3m	£62.9m

Additional sources of funding

E NHS E contribute to the Prime Minister's challenge fund	£5.0m	£5.0m	£5.0m
F Balance of PM match funded locally by CCGs	£2.5m	£2.5m	£2.5m

¹ includes Richmond CCG contribution of £1m

² reduced to £15m to reflect NHSE budget and then subsequently to £13.6m as a result of surplus control total target

³ excludes Richmond CCG contribution of £1m, includes £7.6m agreed in month 8



Applications of funding

	Initial funding ⁽¹⁾	Revised Jun-14 ⁽²⁾	Updated Nov-14 ⁽³⁾	Updated Jan-15 ⁽⁴⁾
- S&T projects (including HENWL contribution)	£31.9m	£31.9m	£31.9m	£31.9m
- Provider support	£27.10m	£22.75m	£22.75m	£24.75m
- <i>Ealing</i>	£1.95m	£1.95m	£1.95m	£1.95m
- <i>Hillingdon</i>	£3.90m	£3.90m	£3.90m	£3.90m
- <i>Imperial (A&E)</i>	£0.60m	£0.60m	£0.60m	£0.60m
- <i>NWLHT (CMH plus A&E)</i>	£11.60m	£11.60m	£11.60m	£11.60m
- <i>West Mids</i>	£4.70m	£4.70m	£4.70m	£4.70m
- <i>West Mids Transaction Related Costs</i>	£1.50m	-	-	£2.00m
- <i>NWLHT Transaction Related Costs</i>	£2.85m	-	-	-
- Carried forward to 2015/16	-	£2.00m	-	-
- (Over)/ under commitment	-	(£0.35m)	£0.22m	£0.22m
- A&E resilience	-	-	£0.35m	£0.35m
- Maternity workforce	-	-	£0.83m	£0.83m
- Imperial emergency surgery	-	-	£0.25m	£0.25m
- LAS	-	-	-	£3.60m
- Paediatrics	-	-	-	£1.00m
Total	£59.0m	£56.3m	£56.3m	£62.9m

Notes

¹ Initial budgets agreed April 2014

² Revised in June 2014

³ Updated in November 2014 to reflect in year pressures and M6 CCG positions (releasing 15/16 carry forward)

⁴ Updated in January 2015 to reflect further in-year pressures (M8)



Breakdown of agreed 2014/15 S&T budget

S&T

CCGs

1	Enhanced integration	Whole systems	Whole systems implementation				£5.5m	£3.0m	
		£5.0m	£3.5m						
2	Primary care transformation	PC Co-commissioning	Primary Care development + PM match fund	Hub business case development	Informatics strategy				
		£1.25m	£2.5m	£1.25m	£0.3m				
3	SaHF implementation	5 year strategy	Programme Office	Implementation mngt and governance	Local H & M.H. business case delivery	Imp. of 2014 changes (A&E, Maternity)	£13.3m	-	
		£0.2m	£1.5m	£2.6m	£4.0m	£1.0m			
		Hospital BC assurance & IMBC	Workforce	Communications					
		£1.0m	£2.0m	£1.0m					
4	Transforming Mental Health services	Transforming Mental Health services					£1.0m	£1.0m	
		£2.0m							
Other costs (core team, non-pay, events)							£2.8m	-	
1 Balance of PM match fund of £2.5m funded locally by CCGs (i.e. total match fund £5m). 2 PM match fund of £5m to be funded by NHS England							Total	£24.7m	£7.2m

£31.9m
Inc. £1m HENWL

Month 9 S&T budget report

Committed Spend YTD

		BUDGET YTD	COMMITTED SPEND YTD	VARIANCE YTD	
1	Enhanced integration	Whole systems	£3.4m	£3.9m	£0.5m
		Whole systems implementation	£2.0m	£1.6m	-£0.4m
		TOTAL	£5.4m	£5.5m	£0.1m
2	Primary care transformation	PC co-commissioning	£0.3m	£0.2m	-£0.1m
		GP Development + PM match fund	£1.6m	£1.6m	-
		Hub business case development	£0.7m	£0.7m	-
		Primary care IT strategy	£0.2m	£0.3m	£0.1m
TOTAL	£2.8m	£2.8m	-		
3	SaHF Implementation	5 year strategy	£0.1m	£0.1m	-
		Programme office	£1.0m	£1.0m	-
		Implementation planning and governance	£1.7m	£1.6m	-£0.1m
		LH & MH business case delivery	£3.3m	£2.7m	-£0.6m
		Imp. of 2014 changes (A&E, maternity)	£0.7m	£0.7m	-
		Hospital BC assurance & IMBC	£1.0m	£1.0m	-
		Workforce	£0.5m	£0.6m	£0.1m
Communications	£0.8m	£0.7m	-£0.1m		
TOTAL	£9.1m	£8.4m	-£0.7m		
4	Transforming mental health services	TOTAL	£1.7m	£1.7m	-
5	Other costs (core team, non-pay, events)	TOTAL	£2.0m	£2.1m	£0.1m
Total		£21.0m	£20.5m	-£0.5m	



Forecast outturn S&T spend

		CURRENT BUDGET	PROPOSED IN-YEAR BUDGET MOVEMENT (NET)	FINAL BUDGET/ FORECAST OUTTURN	
1	Enhanced integration	Whole systems	£5.0m	-	£5.0m
		Whole systems implementation	£3.5m	-	£3.5m
		TOTAL	£8.5m	-	£8.5m
2	Primary care transformation	PC co-commissioning	£1.3m	-	£1.3m
		GP Development + PM match fund	£2.5m ¹	-	£2.5m
		Hub business case development	£1.3m	-	£1.3m
		Primary care IT strategy	£0.3m	-	£0.3m
	TOTAL	£5.3m	-	£5.3m	
3	SaHF Implementation	5 year strategy	£0.2m	-	£0.2m
		Programme office	£1.5m	-	£1.5m
		Implementation planning and governance	£2.6m	-£0.2m ²	£2.4m
		LH & MH business case delivery	£4.0m	-£0.5m ³	£3.5m
		Imp. of 2014 changes (A&E, maternity)	£1.0m	£0.1m ⁴	£1.1m
		Hospital BC assurance & IMBC	£1.0m	-	£1.0m
		Workforce	£2.0m	-	£2.0m
		Communications	£1.0m	£0.4m ⁵	£1.4m
	TOTAL	£13.3m	-£0.2m	£13.1m	
4	Trans-forming mental health services	TOTAL	£2.0m	£0.2m⁶	£2.2m
5	Other costs (core team, non-pay, events)	TOTAL	£2.8m	-	£2.8m
Total		£31.9m	-	£31.9m	

¹ includes £1m HENWL contribution

² £0.2m proposed budget move to the trans-forming mental health services budget

³ £0.5m proposed budget move to the communications (£0.4m) and Imp. of 2014 changes (A&E, maternity) (£0.1m) budgets

⁴ £0.1m spend for maternity booking service

⁵ £0.1m spend for NWL booklet and £0.3m spend for winter communications

⁶ £0.2m spend for Contract MH (outcomes module)

