

Item 11(i)

Date	Tuesday, 12 March 2019
-------------	------------------------

Title of paper	Financial Position M10
-----------------------	-------------------------------

Presenter	Owen White, Interim Deputy Chief Financial Officer H&F CCG				
Author	Owen White, Interim Deputy Chief Financial Officer H&F CCG Bahi Jayadevan and H&F CCG Finance Team				
Responsible Director	Paul Brown, NWL CCGs CFO Approved report: No				
Clinical Lead	None				
Confidential	Yes	<input type="checkbox"/>	No	<input checked="" type="checkbox"/>	Items are only confidential if it is in the public interest for them to be so

The Governing Body is asked to:

Note and discuss the finance and activity position reported for H&F CCG at month 10.

Summary of purpose and scope of report

To update and inform the Committee about the financial and activity performance of the CCG at Month 10.

The paper highlights the achievement of statutory duties and any material variances from plan :

- Year to Date: At month 10 the CCG is reporting a deficit of £15.3m; £15.1m worse than plan.
- The Forecast outturn at a local level has been maintained at the Most Likely position and an in-year deficit of £9m, offset by an in year drawdown of £3.9m, yielding a total £5.1m deficit.
- The total Forecast now assumes no non-NWL mitigation for GP at Hand costs, which has added £10.2m to the forecast deficit position, making the total forecast deficit £15.3m, £15.6m off plan.
- As well as drawdown from historic surpluses, the forecast includes one key dependency, namely the success of a £3.2m QIPP negotiation, which has the potential

to go to mediation.

- Key 2018/19 concerns include :

- (i) The likely outturn is a £15.6m shortfall against plan, and this assumes the success of a material, £3.2m future non-recurrent QIPP delivery but no non-NWL GP at Hand mitigations
- (ii) Given planned phasing of QIPP, it is expected that in M11 the gap between planned and actual surplus/deficit performance will worsen subject to conclusion of the QIPP item noted above.
- (iii) All reserves have been utilised to offset pressures, including the £1.5m seasonality allowance included in M8 and M9.
- (iv) The reported net Risks/Opps position of £1.4m combines a 'Business As Usual' total risk of £5.3m with a BAU opportunity of £1.6m in addition to which £2.3m has been included as a possible mitigation in relation to non-London GP at Hand costs.
- (v) With GP at Hand costs now included, the underlying position of the CCG is a deficit ranging from c£30m-£31m, which includes the FYE of GP at Hand costs. At M9 the position without GP at Hand costs was £14m.
- (vi) No non-NWL GP at Hand mitigation has been included in forecast but Risks/Opps includes a potential £2.3m relating to mitigation of non-London GP at Hand costs.
- (vii) Cash utilisation is above plan by £2.8m/1%. This position has improved following partial recognition of the ACF1 submission at end September. It is expected that this will further improve as the impact of the revised forecast is accounted for

- Key 2019/20 concerns :

- The estimated £27m QIPP requirement for 2019/20 has been revised upwards to £36m following a review of allocations; guidance and to incorporate the 2018/19 GP at Hand costs – but no new 2019/20 list growth is reflected in that figure.
- The GP at Hand practice has been very active recently with an advertising campaign across London and the list increase of 3,200 from Jan to Feb is the largest increase in 2018/19 and 50% above the monthly average for this year. This monthly increase is also equivalent to c5% of the entire National list size growth of 64,000 for the same period.
- GP at Hand is seeking to expand to other cities in the UK, and NHSE confirmed at

Item 11(i)

<p>the PCCC of 12 February that its restriction will be lifted, meaning that substantial further list growth and cost pressures are now much more probable. The highest monthly list growth recorded at the practice was 8,000.</p>		
<p>Quality & Safety/ Patient Engagement/ Impact on patient services:</p>		
<p>Not applicable to this paper.</p>		
<p>Finance, resources and QIPP</p>		
<p>As described in the M10 report.</p>		
<p>Equality / Human Rights / Privacy impact analysis</p>		
<p>Not applicable to this paper.</p>		
Risk	Mitigating actions	
Captured in the CCG Corporate Risk Register and main report		
<p>Supporting documents</p>		
<p>H&F M10 Finance Report F&P</p>		
<p>Governance and reporting (list committees, groups, other bodies in your CCG or other CCGs that have discussed the paper)</p>		
Committee name	Date discussed	Outcome
Ops	19/2/19	Noted the report.
Finance and Performance Committee	26/2/19	Noted and debated the M10 position