

## Summary Report from the Joint Finance and Performance and Quality, Patient Safety and Risk Committees Meeting – November and December 2018

### 1. Introduction

This report provides a brief summary of the issues discussed in detail at the Joint Finance and Performance and Quality, Patient Safety and Risk Committee in November and December 2018. Discussions took place across a wide range of topics. The Governing Body is asked to **note** the report.

### 2. For noting

2.1 The committee asked that the following be sent to January's Governing Body for noting. These areas were discussed at the November and December meetings:

### 3. Key Discussions from the meetings

3.1 The items discussed at November's meeting were:

- **Action Log**
- **Corporate Risk Register – Joint Quality and Performance Risks:** The committee;
  - **Noted** that since the last iteration of the corporate risk register that the number of joint Quality and Financial risks scored twelve and above had reduced from four to three, with no additional risks added to the register.
  - **Noted** that with reference to *Risk HF49 (due to the lack of robust data quality, particularly for live waiting list management, there is a risk of impaired delivery of care through longer waits and non-patient tracking)*, that owing to a new cystoscopy issue that the likelihood score had increased from a three to a four, resulting in the current risk score increasing from a twelve to a sixteen. That an SI investigation was underway into this risk and would also consider whether the existing cycle of audits appropriately manages similar risks.
  - **Month 6 Integrated Quality and Performance Report – 2018/19**
    - The committee received a quality and performance update on the M6 contractual position for the Hammersmith and Fulham CCG key providers. It was provided with assurance of the work of commissioners to monitor, scrutinise and improve performance, with a key focus on the following areas:
- **Imperial College Healthcare NHS Trust**
  - Accident and Emergency
  - Ambulatory Emergency Care (AEC)
  - 18 weeks Referral to Treatment (RTT)
  - 52-week breaches
  - Cancer
  - 6-week Diagnostics
  - Patient Safety Incidents

- **West London NHS Trust**
  - Serious Incident (SI)/ Incident Reporting
  - Psychiatric Intensive Care Unit
  - CAMHS Deep Dive
- **Central London Community Healthcare (CLCH) Trust**
  - Pembridge Unit update
- **QIPP M6 performance report plus Financial Recovery Plan update**
  - The committee discussed the year to date performance; the improved forecast outturn position and revised opportunity. In addition, it deliberated the on-going work through the Financial Recovery Programme Group (FRPG), to address any further deterioration to the position and gaps to QIPP delivery in 2018/19.
  - Moreover, it discussed the proposed savings plans for 2019/20 and list of options to be developed by each team, to reduce expenditure for each of the programme areas.
  - Members agreed to focus on the larger QIPP schemes for governing body consideration and decision-making, in order to achieve the level of QIPP savings required in 2019/20, and emphasised the importance of incorporating the engagement process in conjunction with this work. Additionally, highlighted the importance of joined up work and network development, and obtaining evidence from elsewhere in the country of CCGs who have achieved QIPP delivery yearly.

3.2 The following key actions were agreed by the committee:

- **West London NHS Trust:** - For the Friends and Family Test (FFT) response rates to be discussed at the network meetings and picked up with general practitioners (GPs).
- **West London NHS Trust: 258 CAHMS cases still awaiting assessment and 209 open cases:** To provide assurance on the work that was underway to address this for young Hammersmith and Fulham (H&F) residents.
- **Joint Quality and F&P Risks on the Corporate Risk Register:** Risk HF160 – To amend the name of the provider from West London Mental Health Trust to West London NHS Trust.
- **Winter Beds at Imperial Trust:** To clarify how the Home First Project would interconnect with the 16 therapy beds.

3.3 The items discussed at the December meeting were:

- **Action Log**
- **M7 QIPP Performance and Financial Recovery Plan Update**
  - At M7, the QIPP forecast reporting to NHS England (NHSE) was unchanged with H&F CCG to deliver £14.2m QIPP, with no significant changes to performance compared to the previous month.
  - Delivery against the forecast was dependant on the delivery of few high risk schemes such as the Better Care Fund (BCF) of £1.25m and the UCC Contract Challenge of £5.87m.
  - Year to date (YTD) the CCG had delivered £3.3m against £9.2m, with a £5.9m gap and 64% variance.

3.4 The following key actions were agreed by the committee:

- **NWL QIPP plans and current position for 2018//19:** The Chair of Healthwatch CWL, to raise the committee concerns about the NWL QIPP position, which has moved into a deficit position, at the next NWL Collaborative Board meeting. To also

be raised at December's NWL Finance Committee and level of assurance in place that the NWL 2018/19 QIPP plans will be delivered.

- **NWL Shadow Quality and Performance Committee** – timeline for the NWL and local Quality Committee papers being produced by the Chief Nurse/ Director of Quality – to clarify whether this had also been requested through the Corporate Governance Team.

#### **4. Escalations**

4.1 No items required escalation.

#### **5. Action Required**

5.1 The following key action was agreed by the committee:

5.2 The Governing Body is asked **to note** the report and actions put in place.

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