

Financial Update

Month 8 Results

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NWL CCGs

Financial Turnaround

Executive Summary

In year position

Variiances

£(8.1)m Adv YTD
£2.5m worse than M7

£(7.7)m Adv FOT
No change since M7

The in-year position has continued to deteriorate and the year to date position is now a deficit of £8.1m. The financial recovery process has assessed that the most likely position is that the collaboration will be adrift from the control total by £16.8m. This assumes that funding of £11m is provided for GP at Hand to H&F CCG.

The Forecast outturn however remains unchanged at £7.7m as there is a possibility of additional incentive funding that NHSE award in some cases to those CCGs that deliver greater surpluses. The most likely assessment for West CCG is an additional surplus of £15m and were this to result in incentive funding, an outturn of £7.7m or better for the collaboration remains possible. This issue along with the work on triangulating contract positions, will be completed and built into revised FOT positions for M9.

QIPP

Variiances

£(17.1)m Adv YTD
£2.9m worse than M7

£(22.5)m Adv FOT
£1m better than M7

Year to date NWL wide QIPP savings of £58.3m were made, representing 77% of YTD plan (£17.1m short) and 45% of the full year plan. Main reason for adverse variance is slippage of schemes. Full year estimated savings are £105.9m, against a plan of £128.4m, resulting in forecast full year delivery of 82%, which is £22.5m short of plan.

Provider Performance

Variiances

£(27.8)m Adv YTD
£7.5m worse than M7

M8 reported activity is 2% above plan, resulting in an adverse YTD variance of £27.8m. Main YTD in sector provider adverse variances are CWHFT £6.7mm and ICHT £6.3mm. The main outer sector adverse variances are with Guys 2.1mm, Moorfields £1.5mm & Royal Free £4.2m. By CCG the main YTD impact is; Brent £(7.7)m, H&F £(5)m, Harrow £(4.5)m.

Risks & Opportunities

£(38.6)m Risk
£16.1 worse than M7

After reviewing risks and mitigations NWL CCGs collectively are reporting a net risk of £38.6m. This is an increase of £16.1m compared to M7 position largely reflecting the inclusion of GP at Hand (£11m) as a specific risk with balance reflecting reassessment of positions by CCGs in the light of actuals for M8.

Underlying Run rate

£(45.5)m Deficit
£2.7m worse than inM7

After adjusting for non recurrent items NWL CCGs collectively are reporting an underlying position of £45.5m deficit. This is a deterioration of £2.7m from the M7 reported position.

Reported in year position – by CCG

Variations

£(8.1)m Adv YTD
£2.5m worse than M7

£(7.7)m Adv FOT
No change since M7

All CCGs forecast to achieve the planned position with the exception of Harrow, which forecasts a deficit of £7.7m. Harrow reported a YTD adverse variance of £7.3m, driven by over spend on acute SLAs, Mental health placements and prescribing. H&F's £0.8m adv YTD position is due to QIPP slippage. Forecast assumes that other than Harrow CCG adverse QIPP is mitigated through slippage of community reinvestments, underspend on prescribing and release of reserves.

M8 (Deficit) / Surplus	YTD			Forecast			Comments
	Plan £m	Actual £m	Var £m	Plan £m	Actual £m	Var £m	
Central	0.5	0.5	0.0	0.7	0.7	(0.0)	The CCG is reporting on plan with a FOT in year surplus of £0.7m & a YTD surplus of £0.5m. The forecast position is reliant on significant QIPP delivery particularly in Mental Health, Community and CHC Services.
West	2.8	2.8	0.0	4.2	4.2	0.0	West London CCG is reporting a year to date and forecast position in line with the control total, which is an underspend of £4.2m. The year to date position remains reasonably consistent with previous months.
H&F	(1.2)	(1.9)	(0.8)	0.4	0.4	(0.0)	The YTD deficit of £1.9m is off plan by £0.8m due to slippage on QIPP. FOT surplus £0.4m on plan reflecting FRP best case routemap. Net Risk of £22.1m shows worst case scenario and is a combination of £10.8m BAU plus £11.2m GP@H mitigation risk.
Hounslow	1.5	1.5	0.0	2.3	2.3	0.0	The YTD and FOT continues to be on plan however there is a net risk of £0.8m facing the CCG this is being reviewed rigorously. The ULP; £2.6m planned surplus to £1.1m deficit, reflects performance issues & full year affect of investment slippages.
Ealing	1.2	1.2	0.0	1.9	1.9	0.0	YTD and FOT in line with plan. However, the position has worsened on CHC placements and back ended QIPP has been dropped from the forecast and shows where applicable in the relevant expenditure forecast. The position is supported by contingency/reserves, prior year gain.
Brent	0.8	0.8	0.0	1.2	1.2	(0.0)	YTD and FOT in line with plan. Over-spending on Acute commissioning, QIPP risk, Mental Health and Prescribing offset by non-recurrent savings within Community, QIPP re-provision and release of reserves. Underlying position (£10.6m), net risk £3.6m.
Harrow	(13.5)	(20.8)	(7.3)	(20.2)	(27.9)	(7.7)	YTD in-year deficit (£20.8m), is an adverse variance of (£7.3m) over plan. Main overperformance on Acute SLAs, Mental health cost per case placements and prescribing. QIPP Risk (£7.7m). FOT (£27.903m) is (£7.7m) above planned deficit (£20.2m).
Hillingdon	0.1	0.1	0.0	0.2	0.2	0.0	CCG has a balanced position at M8 YTD and FOT. QIPP is forecast at 89% achievement (£1.2m)YTD, (£1.4m)FOT, with £5.1m still to deliver. Position balanced by using contingency and Prescribing u/spends. Net risks increased in month by £0.3m to £3.7m.
NWL Total	(7.7)	(15.7)	(8.1)	(9.4)	(17.1)	(7.7)	

In year position variance - by Program

Variations

£(8.1)m Adv YTD

£(7.7)m Adv FC

Forecasted in year position show an adverse variance of £7.7m across NWL. This includes overspend on Acute £42m Mental Health £3.8m and continuing care £5.9m, which is partially offset by underspend in Community £5.4m, Prescribing £4.9m and Other Programme Services £27.2m which is made up of one off contingency, investment provision and balance sheet releases.

Year to Date £m Variance	Central 9A	West 8Y	H&F 8C	Hounslow 7Y	Ealing 7W	Brent 7P	Harrow 8E	Hillingdon 8G	Total
Acute Services	(3.8)	(3.3)	(1.7)	0.2	(4.6)	(5.8)	(6.3)	(1.6)	(26.9)
Mental Health Services	(1.0)	0.7	0.1	0.0	(0.8)	(0.7)	(1.1)	(0.7)	(3.5)
Community Health Services	0.2	(1.0)	0.6	(0.3)	0.1	3.2	0.2	0.4	3.4
Continuing Care Services	(0.4)	1.7	(1.0)	(0.3)	(1.9)	0.4	(0.2)	(0.8)	(2.3)
Primary Care Services	0.0	0.0	(0.2)	0.6	(0.7)	0.1	0.3	1.3	1.5
<i>Prescribing</i>	0.6	1.4	2.1	(0.6)	(0.7)	(0.1)	(1.1)	0.0	1.5
Primary Care Co-Commissioning	(0.1)	(0.1)	1.1	0.0	0.0	0.5	0.1	0.5	2.2
Other Programme Services	4.5	0.5	(1.8)	0.4	7.8	2.0	0.4	0.5	14.3
Running Costs	0.1	0.1	0.0	0.0	0.6	0.4	0.4	0.3	1.8
TOTAL CCG NET EXPENDITURE	0.0	0.0	(0.8)	0.0	0.0	0.0	(7.3)	0.0	(8.1)

Forecast £m Variance	Central 9A	West 8Y	H&F 8C	Hounslow 7Y	Ealing 7W	Brent 7P	Harrow 8E	Hillingdon 8G	Total
Acute Services	(4.5)	(4.5)	(5.4)	(1.5)	(8.5)	(9.2)	(6.3)	(2.1)	(42.0)
Mental Health Services	(0.8)	1.1	(0.1)	0.1	(1.1)	(0.9)	(0.9)	(1.2)	(3.8)
Community Health Services	1.2	(1.7)	0.4	(0.4)	0.2	5.1	(0.0)	0.7	5.4
Continuing Care Services	(0.4)	2.3	(2.8)	(0.8)	(2.6)	0.2	(0.2)	(1.7)	(5.9)
Primary Care Services	0.0	0.9	(1.6)	1.0	(0.9)	0.1	0.4	0.4	0.3
<i>Prescribing</i>	1.0	2.2	3.5	(0.5)	(0.9)	(0.2)	(1.7)	1.5	4.9
Primary Care Co-Commissioning	(0.1)	(0.7)	2.0	0.0	0.2	0.3	0.5	1.1	3.3
Other Programme Services	3.3	0.0	4.0	2.2	12.6	4.0	0.2	0.9	27.2
Running Costs	0.3	0.4	0.0	0.0	1.0	0.5	0.4	0.4	2.9
TOTAL CCG NET EXPENDITURE	0.0	0.0	0.0	0.0	0.0	0.0	(7.7)	0.0	(7.7)

Note: Spend by programme area above may differ to local reporting, particularly in mental health and CHC areas due to differences in how mental health placement spend is grouped for internal CCG reporting to external reporting to NHSE. This should not affect total financial variances by CCG

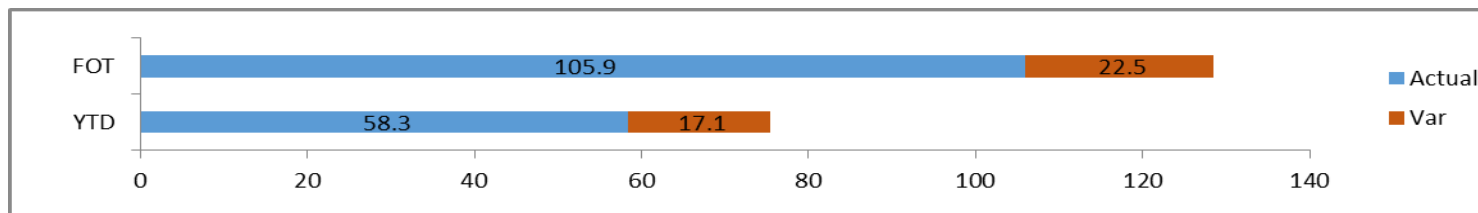
QIPP by CCG (as per Non ISFE)

Variations

£(17.1)m Adv YTD
£2.9m worse than M7

£(22.5)m Adv FOT
£1m better than M7

Year to date NWL wide QIPP savings of £58.3m were made, representing 77% of YTD plan (£17.1m short) and 45% of the full year plan. Main reason for adverse variance is slippage of schemes. Full year estimated savings are £105.9m, against a plan of £128.4m, resulting in forecast full year delivery of 82%, which is £22.5m short of plan.



M8	YTD					Forecast				FY Non Recurrent	
	Plan £m	Actual £m	Var £m	% of YTD Plan	% of FY Plan	Plan £m	Forecast £m	Var £m	% of Plan	Plan £m	Forecast £m
Central	11.4	8.0	(3.3)	71%	46%	17.6	14.4	(3.3)	82%	1.4	1.2
West	10.2	8.4	(1.8)	82%	55%	15.4	13.7	(1.6)	89%	0.0	0.0
H&F	5.6	3.3	(2.3)	59%	19%	17.3	14.2	(3.1)	82%	0.6	7.2
Hounslow	7.7	5.8	(1.9)	75%	49%	12.0	9.2	(2.8)	77%	0.0	0.9
Ealing	11.0	8.6	(2.4)	78%	47%	18.2	15.1	(3.2)	83%	0.0	0.0
Brent	10.7	9.6	(1.0)	90%	63%	15.3	14.1	(1.2)	92%	0.0	0.0
Harrow	11.7	8.6	(3.1)	74%	43%	20.2	14.3	(6.0)	71%	5.7	0.0
Hillingdon	7.2	5.9	(1.2)	83%	48%	12.4	11.0	(1.4)	89%	0.0	0.2
Grand Total	75.4	58.3	(17.1)	77%	45%	128.4	105.9	(22.5)	82%	7.7	9.5

RAG rating criteria for % delivery of plan, Green: >95%, Amber: 75% - 95%, Red: <75%

Provider Performance by CCG and Provider

Variations

£(27.8)m Adv YTD
£7.5m worse than M7

M8 reported activity is 2% above plan, resulting in an adverse YTD variance of £27.8m. Main YTD in sector provider adverse variances are CWHFT £6.7mm and ICHT £6.3mm. The main outer sector adverse variances are with Guys 2.1mm, Moorfields £1.5mm & Royal Free £4.2m. By CCG the main YTD impact is; Brent £(7.7)m, H&F £(5)m, Harrow £(4.5)m.

CCG	Month 7 (actual)		Month 8 (Est.)		QIPP YTD Cost £000	Forecast Var £000 as at 10/12
	M7 cost variance £000	% Cost variance M7	M8 cost variance £000	% Cost variance M1+		
Brent	-6,565	-4%	-7,707	-4%	-5,003	-12,249
Harrow	-3,575	-3%	-4,499	-3%	-3,091	-7,357
Hillingdon	-1,105	-1%	-1,556	-1%	-2,560	-2,049
Central London	-1,234	-1%	-1,527	-1%	-984	-2,136
Ealing	-1,200	-1%	-1,709	-1%	-2,487	-4,288
H&F	-4,367	-4%	-5,077	-4%	-1,221	-6,877
Hounslow	-1,837	-1%	-2,229	-1%	-1,777	-3,624
West London	-2,992	-2%	-3,516	-2%	-2,560	-4,377
Grand Total	-22,876	-2%	-27,820	-2%	-19,683	-42,956
Provider						
LNWH	-1,282	-1%	-1,888	-1%	-7,208	-5,649
CWHFT	-5,733	-4%	-6,748	-4%	-3,407	-9,854
ICHT	-5,279	-2%	-6,344	-2%	-4,678	-10,458
RBHFT	-315	-3%	-387	-3%	-80	-704
THHFT	1,937	2%	1,796	2%	-2,256	1,827
In sector acute	-10,671	-1%	-13,571	-2%	-17,629	-24,838
Guys & St Thomas's	-1,845	-11%	-2,125	-11%	-197	-£3,019
Moorfields	-1,342	-9%	-1,575	-9%	-687	-£2,279
Royal Free	-3,651	-15%	-4,230	-15%	-605	-£5,286
UCLHFT	-1,230	-4%	-1,453	-5%	-200	-£1,965
All other OOS	-3,815	-8%	-4,441	-8%	-364	-6,228
Sub total OOS Sector acute	-11,883	-9%	-13,824	-9%	-2,053	-18,776
London Ambulance	355	1%	406	1%	0	609
Sub total LAS	355	1%	406	1%	0	609
Community	-14	0%	-£13	0%	0	£1,504
Mental Health	-663	0%	-£817	0%	-0	-£1,456
Grand Total	-22,876	-2%	-27,820	-2%	-19,682	-42,956

Notes:

The above demonstrates that while in sector acute overspend continues to be an issue there is a particularly large adverse variance on out of sector providers.

Forecast variance across NWL CCGs of £42.9m against £42m reported Acute variance to be investigated further for M9

Provider (over)/under performance by CCG

The adverse YTD variance of £27.8m reported above, is split by CCG and provider in the table below.

ProviderName	Brent	Harrow	Hillingdon	Central London	Ealing	H&F	Hounslow	West London	NWL Total
ICHT	-2,111	-952	-396	-610	-1,530	572	167	-1,483	(6,344)
THHFT	-5	230	278	50	1,264	111	-172	40	1,796
RBHFT	18	-377	-431	312	197	-237	139	-7	(387)
LNWH	-1,403	-389	106	-5	-324	-225	210	142	(1,888)
CWHFT	-89	-118	-217	-148	-734	-924	-2,578	-1,940	(6,748)
In sector acute	(3,591)	(1,605)	(660)	(401)	(1,127)	(704)	(2,234)	(3,249)	(13,571)
Guys & St Thomas's	-244	-129	-398	-508	-38	-760	41	-90	(2,125)
Moorfields	-181	-889	-23	-125	-139	-152	-25	-40	(1,575)
Royal Free	-2,736	-1,030	242	-168	-90	-318	6	-136	(4,230)
UCLHFT	-946	21	77	-136	143	-695	140	-56	(1,453)
Other Out of Sector	-39	-894	-778	217	-426	-1,868	-238	-8	(4,035)
Out of Sector acute (including LAS)	(4,146)	(2,921)	(880)	(720)	(550)	(3,793)	(77)	(331)	(13,418)
Community	3	-15	-16	32	11	-72	52	-8	(13)
Mental Health	27	42	-	(438)	(42)	(508)	30	71	(817)
Grand Total	(7,707)	(4,499)	(1,556)	(1,527)	(1,709)	(5,077)	(2,229)	(3,516)	(27,820)

Notes:

All CCGs have overspend in out of sector acute providers. Brent, Harrow and Hammersmith & Fulham have significantly been affected by the out of sector activity.

Provider Performance – Overall by POD

The adverse YTD variance of £27.8m reported above, is split by POD in the table below.

CCG	Month 7 (actual)				Month 8 (Est.)			
	M7 Activity variance	% activity variance M7	M7 cost variance £000	% Cost variance M7	M8 Activity variance	% activity variance M8	M8 cost variance £000	% Cost variance M8
A&E & UCC	-11,430	-3%	-1,782	-3%	-13,205	-3%	-2,191	-4%
Critical Care	1,435	5%	-492	-2%	1,641	5%	-662	-2%
Non Elective	-9,211	-8%	-16,496	-7%	-10,384	-7%	-18,844	-7%
Daycase & Elective	881	1%	-2,804	-2%	514	0%	-3,927	-2%
Outpatients	-54,102	-4%	-7,309	-4%	-66,223	-4%	-8,985	-4%
Direct Access	-202,665	-9%	-1,323	-5%	-238,431	-9%	-1,590	-5%
Maternity	2,321	4%	859	1%	2,566	4%	981	1%
Other	236,061	25%	26	0%	268,824	25%	20	0%
Fines/Claims/Metrics	-1,463	120%	8,354	-32%	-1,674	120%	9,643	-32%
Drugs & Devices	135	0%	-1,908	-6%	155	0%	-2,263	-6%
Grand Total	-38,038	-1%	-22,875	-2%	-56,217	-1%	-27,820	-2%
In sector acute (incl. LAS)	-229,068	-6%	-£10,671	-1%	-272,835	-6%	-13,571	-2%
Out of sector acute	22,156	2%	-£11,527	-6%	23,613	2%	-13,418	-6%
Community	168,873	99%	-£14	0%	193,006	99%	-13	0%
Mental Health	0		-£663	0%	0		-817	0%
Grand Total	-38,038	-1%	-22,876	-2%	-56,217	1%	-27,820	-2%

Provider Activity by POD and CCG

Table 1 by POD	Month 7 (actual)		2018/19 M7 YTD								
			+% favourable/-% adverse activity movement								
Delivery point	Activity	Activity variance	Total	Brent	Central	Ealing	H&F	Harrow	Hillingdon	Hounslow	West
A&E & UCC	357,371	-11,430	-3%	-6%	-5%	3%	-10%	1%	0%	-8%	-4%
Critical Care (Note 1)	25,412	1,435	5%	3%	48%	19%	-9%	-12%	-32%	-1%	14%
Non Elective	130,817	-9,211	-8%	-17%	-11%	-1%	-15%	-10%	-8%	0%	-6%
Daycase & Elective	129,906	881	1%	-3%	2%	4%	0%	3%	-1%	-2%	2%
Outpatients	1,385,199	-54,102	-4%	-9%	6%	0%	-5%	-13%	-2%	-4%	-3%
Direct Access	2,469,844	-202,665	-9%	-16%	1%	-163%	-3%	-28%	-6%	-15%	-15%
Maternity	54,007	2,321	4%	8%	4%	7%	0%	5%	-3%	7%	2%
Other(1)	233,947	217,080	48%	15%	3%	25%	3%	24%	81%	7%	7%
Grand Total	4,786,502	-55,691	-2%	-8%	1%	-5%	-3%	-10%	10%	-4%	-10%

Table 1 by POD	Month 7 (actual)		Growth vs 2017/18 M7 YTD +ve = Growth								
			+% growth /-% reduction								
Delivery point	Activity	Activity variance	Total	Brent	Central	Ealing	H&F	Harrow	Hillingdon	Hounslow	West
A&E & UCC	357,371	-11,430	4%	5%	11%	-2%	13%	1%	1%	2%	5%
Critical Care (Note 1)	25,412	1,435	0%	7%	-46%	-12%	21%	24%	25%	0%	-12%
Non Elective	130,817	-9,211	9%	20%	12%	5%	12%	20%	1%	-1%	8%
Daycase & Elective	129,906	881	6%	13%	2%	4%	4%	10%	1%	9%	1%
Outpatients	1,385,199	-54,102	3%	9%	0%	2%	9%	6%	-9%	6%	5%
Direct Access	2,469,844	-202,665	-5%	-3%	4%	6%	6%	-4%	5%	-85%	6%
Maternity	54,007	2,321	-6%	-8%	-8%	-9%	-2%	-4%	-1%	-8%	-3%
Other(1)	233,947	217,080	166%	143%	249%	217%	269%	77%	103%	253%	311%
Grand Total	4,786,502	-55,691	2%	9%	7%	7%	10%	6%	3%	-39%	8%

Risks & Opportunities– by CCG (as per Non ISFE)

Financial Position

Net position

£(38.6)m Risk

£16.1 worse than M7

After reviewing risks and mitigations NWL CCGs collectively are reporting a net risk of £38.6m. This is an increase of £16.1m compared to M7 position largely reflecting the inclusion of GP at Hand (£11m) as a specific risk with balance reflecting reassessment of positions by CCGs in the light of actuals for M8.

CCG RISKS & MITIGATIONS M8	Central £m	West £m	H&F £m	Hounslow £m	Ealing £m	Brent £m	Harrow £m	Hillingdon £m	Total £m
REVENUE RESOURCE LIMIT (IN YEAR)	340.8	414.8	302.7	399.9	562.0	502.6	325.5	409.3	3,257.7
Acute Services	(2.8)	(1.5)	(2.7)	(2.0)	(1.8)	(2.4)	(4.0)	(1.7)	(18.9)
Mental Health Services	0.4	0.0	(0.4)	(0.3)	(0.2)	(0.2)	(1.9)	0.0	(2.5)
Community Health Services	(1.0)	(0.4)	(0.2)	(0.0)	(0.1)	(0.7)	(0.1)	(0.4)	(2.9)
Continuing Care Services	0.0	0.0	(1.1)	(0.1)	(0.3)	(0.1)	(0.5)	(1.0)	(3.1)
Prescribing & Primary Care Services	0.0	0.0	(0.5)	(0.6)	(0.2)	(0.2)	(0.4)	(0.1)	(2.1)
Primary Care Co-Commissioning	(0.3)	0.0	(0.0)	0.0	0.0	0.0	(0.3)	(0.2)	(0.8)
Other Programme Services	0.0	14.9	(17.0)	2.2	(2.2)	(0.0)	0.0	(0.3)	(2.4)
Commissioning Services Total	(3.6)	13.0	(22.1)	(0.8)	(4.8)	(3.6)	(7.1)	(3.7)	(32.7)
Running Costs	0.5	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.5
Unidentified QIPP	0.0	0.0	0.0	0.0	0.0	0.0	(6.3)	0.0	(6.3)
TOTAL CCG NET RISK	(3.2)	13.0	(22.1)	(0.8)	(4.8)	(3.6)	(13.4)	(3.7)	(38.6)
Qipp	(1.7)	0.0	(8.4)	(0.0)	(1.7)	(0.9)	(7.8)	(2.2)	(22.6)
Other	(1.5)	13.0	(13.7)	(0.8)	(3.2)	(2.6)	(5.6)	(1.5)	(15.9)

Risks & Opps – Risk Adjusted Outturn Assessment

Risk:

Worst Case £58.4m

The table below shows the current assessment of projected outturn (£7.7m) adjusted for the most likely and worst case risk positions by CCG, along with pan NWL risks not currently reflected in CCG FOT positions.

This shows a most likely outturn of £16.8m adverse variance to Control Total.

With further risks of £41.6m (which includes £11m for GP at Hand) taking the worst case to £58.4m

Risk adjusted outturn assessment	Central	West	H&F	Hounslow	Ealing	Brent	Harrow	Hillingdon	Total	NWL Wide Adjustment	Total
	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m	£m
Reported Forecast Outturn @ M8	0.7	4.2	0.4	2.3	1.9	1.2	(27.9)	0.2	(17.1)		(17.1)
Control Total	0.7	4.2	0.4	2.3	1.9	1.2	(20.2)	0.2	(9.4)		(9.4)
Variance to control total reported	(0.0)	(0.0)	(0.0)	0.0	0.0	(0.0)	(7.7)	(0.0)	(7.7)		(7.7)
Adjustment to most likely	-	15.0	(5.6)	-	(3.5)	-	(10.0)	-	(4.1)	(5.0)	(9.1)
Most likely	(0.0)	15.0	(5.6)	0.0	(3.5)	(0.0)	(17.7)	(0.0)	(11.8)	(5.0)	(16.8)
Other risks/opportunities	(3.0)	(2.0)	(5.2)	(1.0)	(1.3)	(3.6)	(3.3)	(3.7)	(23.1)	(18.5)	(41.6)
Worst case Variance to CT	(3.0)	13.0	(10.8)	(1.0)	(4.8)	(3.6)	(21.0)	(3.7)	(34.9)	(23.5)	(58.4)

Memo:

Net risk as per Non-ISFE return	(3.2)	13.0	(22.1)	(0.8)	(4.8)	(3.6)	(13.4)	(3.7)	(38.6)
Difference	0.2	-	11.3	(0.2)	-	-	(7.6)	-	3.7

M8 – Most Likely/BestCase/WorstCase

Financial Position

Most Likely -

£16.8m

Best Case –

(£7.2)m

Worst Case -

£58.4m

The table below compares the best/most likely/ worst case scenarios (variances to CT) as at month 7 with the **updated position based on month 8 information**. Positive numbers represent adverse variance, negative numbers favourable variance.

All £m	Month 7 position			Month 8 position		
	ML	Best	Worst	ML	Best	Worst
CCG						
Brent	0.0	-0.3	3.0	0.0	-0.3	3.6
Harrow	17.7	12.7	22.7	17.7	15.1	21.0
Hillingdon	0.0	-0.5	3.0	0.0	-0.5	3.7
Central	0.0	-0.5	2.5	0.0	-0.5	3.0
Ealing	1.5	-0.5	4.0	3.5	1.5	4.8
H&F	5.6	0.0	10.8	5.6	0.0	10.8
Hounslow	0.0	-0.5	1.0	0.0	-0.5	1.0
West	-15.0	-17.0	-13.0	-15.0	-17.0	-13.0
Sub-total	9.8	-6.6	34.0	11.8	-2.2	34.9
Other						
Acute spend	7.0	-5.0	14.0	5.0	-5.0	10.0
S&T provider	0.0	0.0	2.5	0.0	0.0	2.5
GP at hand				0.0	0.0	11.0
Total	16.8	-11.6	50.5	16.8	-7.2	58.4

Underlying Run Rate – by CCG

Underlying position

£(45.5)m Deficit

£2.7m worse than in M7

After adjusting for non recurrent items NWL CCGs collectively are reporting an underlying position of £45.5m deficit. This is a deterioration of £2.7m from the M7 reported position.

CCG UNDERLYING POSITION £m	UNDERSPEND / (DEFICIT)			Remove Non Recurrent Items				Part/Full Year Effects		2018/19 Underlying Position £m
	Plan	Actual	Variance	NR Allocations & Matched Expenditure	NR QIPP Benefit	Contingency	Other NR Spend / Income	QIPP	Other	
	£m	£m	£m	£m	£m	£m	£m	£m	£m	
Central	0.7	0.7	(0.0)	(5.6)	(1.2)	-	(3.7)	-	0.9	(8.7)
West	4.2	4.2	(0.0)	(0.6)	-	2.2	2.1	-	-	7.8
H&F	0.4	0.4	(0.0)	-	(7.2)	-	(3.8)	0.3	(0.7)	(11.0)
Hounslow	2.3	2.3	(0.0)	-	(0.9)	0.1	(1.3)	-	(1.2)	(1.1)
Ealing	1.9	1.9	0.0	(1.2)	-	-	(6.4)	-	-	(5.6)
Brent	1.2	1.2	(0.0)	(9.2)	-	-	(4.2)	1.6	-	(10.6)
Harrow	(20.2)	(27.9)	(7.7)	13.7	-	-	(6.0)	-	-	(20.2)
Hillingdon	0.2	0.2	0.0	5.5	(0.2)	-	(1.5)	-	-	4.0
NWL Total	(9.4)	(17.1)	(7.7)	2.6	(9.5)	2.3	(24.7)	1.9	(1.0)	(45.5)

Glossary

Finance

YTD	– Year To Date
FOT	– Forecast Out Turn
FY	– Full Year
PY	– Part Year
FYE	– Full Year Effect
Fav	– Favourable
Adv	– Adverse
CIP	– Cost Improvement Programmes
QIPP	– Quality, Innovation, Productivity & Prevention
CT	– Control Total
STF	– Sustainability Transformation Fund
CEP	– Capped Expenditure Process
NHSI	– NHS Improvement
NSHE	– NHS England

Trusts

CWFT	– Chelsea And Westminster Hospital NHS Foundation Trust
CLCH	– Central London Community Healthcare NHS Trust
CNWL	– Central And North West London MH NHS Foundation Trust
ICHT	– Imperial College Healthcare NHS Trust
LNWH	– London North West Hospitals NHS Trust
RBH	– Royal Brompton And Harefield NHS Foundation Trust
THH	– The Hillingdon Hospital NHS Foundation Trust
WLMH	– West London Mental Health NHS Trust
LAS	– London Ambulance Service

Other

NSCO	– No Cheaper Stock Obtainable (Drugs)
CHC	– Continuing healthcare

Definitions

QIPP/CIP – Efficiency programmes, with CIP for providers and QIPP for commissioners. Net QIPP/CIP is the efficiency less any investment required to deliver the program.

CEP - The Capped Expenditure Process was introduced by NHSE following submission of the operating plans, targeting those STP footprints that had a gap to control totals greater than 1.5% of Revenue Resource Limit (RRL). The process required commissioners and providers to work together to agree a plan to meet the control totals. The objective was to ensure that every available opportunity had been taken to maximise QIPP/CIP so that organisations in STP footprints delivered their control totals.

Underlying Position – This is the financial position that has been adjusted for one off occurrences which would be considered outside business as usual, this applied to both expenditure and income. Additional adjustments are applied for the full year impact of recurrent events which started in year (eg a new service started in month 6).

Net risk – Risks and opportunity which do not have a high enough level of certainty to be added to the financial position are included in the risk log. Net risk is the sum of all the risks less all the opportunities.