



*Hammersmith and Fulham
Clinical Commissioning Group*

Month 8 Hammersmith & Fulham CCG Finance Report

18th December 2018

Contract Acronyms

Acronym	Full Provider Name
ASP	Ashford And St Peter's Hospitals NHS Foundation Trust
BLT	Bart's Health NHS Trust
C&W	Chelsea And Westminster Hospital NHS Foundation Trust
CLCH	Central London Community Healthcare NHS Trust
CNWL	Central And North West London MH NHS Foundation Trust
EHT	Ealing Hospital NHS Trust
ESH	Epsom And St Helier University Hospitals NHS Trust
GOSH	Great Ormond Street Hospital For Children NHS Foundation Trust
GSTT	Guys And St Thomas NHS Foundation Trust
HRCH	Hounslow And Richmond Community Healthcare NHS Trust
HUH	Homerton University Hospital NHS Foundation Trust
HWP	Heatherwood And Wrexham Park Hosps NHS Foundation Trust
ICTH	Imperial College Healthcare NHS Trust
KCH	Kings College Hospital NHS Foundation Trust
KHT	Kingston Hospital NHS Trust
MEH	Moorefield's Eye Hospital NHS Foundation Trust
NWLHT	North West London Hospitals NHS Trust
RBH	Royal Brompton And Harefield NHS Foundation Trust
RMH	The Royal Marsden Hospital NHS Foundation Trust
RNOH	Royal National Orthopaedic Hospital NHS Trust
RSC	Royal Surrey County NHS Foundation Trust
SGT	St George's Healthcare NHS Trust
SLAM	South London And Maudsley NHS Foundation Trust
SWL&StG	South West London And St George's Mental Health NHS Trust
THH	The Hillingdon Hospital NHS Foundation Trust
UCLH	University College London NHS Foundation Trust
WHH	The Whittington Hospital NHS Trust
WLMH	West London Mental Health NHS Trust
WMUH	West Middlesex University Hospital NHS Trust

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Executive Summary

	Commentary	Status
Overall Summary	<p>IN YEAR :</p> <p>The Forecast Outturn position has been maintained despite a number of pressures arising in month. Ignoring items moved into the position that were anticipated as part of the overall FRP Routemap, the pressures arising relate to Acute performance (£0.3m) and CHC (£0.6m) - driven by 15 CHC and 24 FNC new cases.</p> <p>In line with the FRP, QIPP expectations remain at a forecast delivery of £14.2m of QIPP (unchanged), which is 82% of plan (a shortfall of £3.1m). The QIPP runrate/live projects are set for an outturn of c£6.6m - meaning the step-change requirement is c£7.6m. There are 2 key transactional items which are forecast to yield £7.2m which generates that increase, which are covered in detail within the FRP.</p> <p>The Forecast of a £0.4m surplus (ie a true deficit of £3.5m offset by £3.9m of historic drawdown) is currently seen as the best case scenario and includes a number of key deliverables which are in the process of being actively managed and negotiated. The reported net Risks/Opps position of £22m combines a 'Business As Usual' net risk of £10.8m with an £11.2m risk related to the mitigation of external GP at Hand pressures by NHSE (there is no risk for intra-NWL pressures); the mechanism by which this mitigation can be transacted remains under discussion with and within NHSE, including at National level. This net risk position is seen as the Worst case scenario outturn (ie a variation to plan of £22m = £10.8m + £11.2m). The mid case scenario is a variance to plan of £5.6m.</p> <p>The YTD position is a deficit of £1.9m, £0.8m worse than plan - due to QIPP under-delivery, partly offset by reserve releases. Given that the QIPP plan was heavily back-ended to M9-M12, this gap will increase in the near term absent delivery of in-year FRP schemes.</p> <p>Cash utilisation is £2.5m worse than plan and a number of large BCF payments will be made in M9 which will make this position worse. This position is driven by the extra costs arising from GP at Hand pressures and will be resolved provided timely mitigation is received, absent which payments to providers will have to be managed to remain within the Maximum Cash Drawdown figure.</p>	
	<p>FORWARD LOOK :</p> <p>As shown on the QIPP tabs : there is a significant step-up in QIPP forecast for the second half of the year. The two most material schemes are Contract Challenges (£5.9m) and BCF (£1.25m). Due to the nature of those items these remain a significant risk to the year, albeit actions agreed with the CCG MD and socialised at NWL Executive level are being taken forward to deliver the best outcome in relation to these items. Risks relating to these are included in the Risks/Opps position.</p> <p>Notwithstanding the above, the underlying position of the CCG is a deficit ranging from £11m-£16m, a slight deterioration from prior month. The range is subject to the future delivery of recurrent QIPP savings, of which £4.6m are included in the to go position. Further acute/other pressures will of course make this position worse, as will any under-delivery of forecast QIPP.</p> <p>Given the above, and the degree to which in year QIPP forecast is transactional and non-recurrent, the view remains that that £27m of QIPP will be required for 2019/20 to breakeven, but future planning round Guidance will impact on this figure. FRPG is continuing, now on a weekly basis, to identify QIPP for future periods, and will look to advance schemes to 18/19 where possible. Given the size of the challenge, however, the CCG will need to include options that relate to reduced access/decommissioning of services. A moratorium on investments which do not yield an in year return has been implemented supported by a policy ratified at Governing Body.</p> <p>Re:GP at Hand, Intra-NWL allocation transfers are being made to neutralise the costs relating to intra-NWL patient/list transfers. In line with confirmation from NHSE the residual net GP at Hand pressures have been fully mitigated in both the YTD and FOT positions, and the value of those costs is £6.7m (YTD) and £11.2m (FOT). The full year projection allows for some future list growth which is the major variable for costs arising. The GP at Hand practice is very active currently with an advertising campaign across London, in addition to which it is seeking to expand to other cities in the UK. Should this deliver list growth at the level seen in 2017/18 (which ranged to 8,000 per month) then costs will likely be higher than estimated.</p> <p>Cash utilisation is £2.5m worse than plan. This position will worsen in M9 as a number of significant quarterly invoices are settled, but the detailed forward look that has been completed has confirmed that the cash position is sound, subject to receipt of funding related to GP at Hand.</p>	

Executive Summary

	Commentary	Status
Overall financial position	The YTD position is £0.8m off plan driven by QIPP under-delivery. The Forecast position is on plan and is an in-year deficit of £3.5m (offset by £3.9m of historic drawdown). GP at Hand costs are assumed mitigated fully both YTD and the year as a whole. £14.2m (82%) of QIPP remains in forecast for the year - and is significantly back-ended, with material risk present given the dependency on external negotiations for the required step up from QIPP run rate levels. There are significant apparent variances on a gross service line basis but many relate to GP at Hand costs, hence the net schedule represents the true net CCG 'BAU' position.	Red
Risks and opportunities	Net Risks/Opps position. This shows a total net £22m Risk which combines a 'BAU' £10.8m CCG Risk and an £11.2m GP at Hand Risk. This reflects the FRP and reflects the view of the worst case outlook scenario. This excludes any NWL Support and the key risks relate to QIPP and Acute outturn positions.	
Underlying position	The underlying deficit is in the range from £11m to £16m, and dependent on the future delivery of recurrent QIPP.	
QIPP	YTD QIPP achieved is £3.3m against the plan of £6.3m (52%). The FOT anticipates delivery of £14.2m, 82% of the financial plan requirement. This forecast should be seen in conjunction with Risks/Opps; and the detailed FRP which outlines key dependencies and risks.	
Reserves	All reserves have been released to support the Forecast position , including the 0.5% required by Business Rules, agreed with the NWL CFO prior to closure of the M4 results.	
Service Line Highlights (Net of GP at Hand)	Acute Contracts : FOT shows an overspend of £5.3m (3.6%) after allowing for GP at Hand costs. The driver of this pressure is reduced QIPP schemes of which the Non Elective scheme is the largest deficit to plan (FOT is £2.2m below plan). Whilst there are some small areas of overperformance, acute contracts are just on plan in aggregate once GP at Hand costs are accounted for : ie acute overperformance is driven by QIPP non-delivery.	
	Mental Health : FOT shows an overspend of £1.1m (3.1%), after allowing for GP at Hand costs. This position reflects an increase in tariff at CNWL (£0.4m) and £0.3m of placement pressures.SWLSIG and CNWL are the additional drivers of this overspend.	
	Continuing Care : FOT shows an overspend of £2.8m (14.4%). This relates mainly to a QIPP delivery of £0.1m vs plan of £2.4m. The £0.6m worsening forecast this month is driven by 15 new Fast Track and 24 new FNC cases.	
	Prescribing : FOT has improved marginally and is now £0.2m better than plan despite unplanned pressures of c£0.6m.	
Cash	Cash utilisation is above plan by £2.5m and presents a possible risk to the ability of the CCG to pay its bills later in the year. A detailed review and forecast has been completed and confirmed that GP at Hand is the key driver and that provided those costs are mitigated in a timely fashion the CCG will not need to implement change in this area, albeit this will continue to be kept under scrutiny. Given the settlement of a number of large quarterly invoices in M9 this position is expected to worsen in the near future subject to the timing of GP at Hand mitigation being received.	

Source: Team analysis

CCG Finance Dashboard

Key

- ✓ On plan
- ⚠ Take note
- ✗ Action required

Indicator	Plan	Actual/Forecast	Rating this month	Comment
In Year surplus/deficit	£387k	£387k	✓ £0	Includes drawdown of £3,879k
Program Spend : Forecast Outturn	£298,433k	£298,433k	✓ 0.0%	
Running Costs : Forecast Outturn	£3,928k	£3,928k	✓ 0.0%	
QIPP year to date	£6,306k	£3,269k	✗ (48.2%)	NEL (£1.4m); CHC (£0.9m); Primary Care (£0.7m) main drivers
QIPP forecast outturn	£17,289k	£14,198k	⚠ (17.9%)	NEL (£2.2m); CHC (£2.2m) and Primary Care (£1.7m) main drivers of deficit - partly offset by contract challenge
Risks and Opportunities	£0k	(£22,050k)	✗ (5.0%)	Indicator of current view of worst case scenario outturn variance to plan. Includes £11.2m re:GP at Hand.
Creditors - Better Payment Practice Code	95.0%	97.9%	✓ 3.1%	% of invoice value paid in 30 days
Cash year to date	£202,085k	£204,528k	⚠ (1.2%)	Drawdown vs profile : is driven by GP at Hand costs where mitigation remains in forecast

2018/19 : Best; Most Likely; Worst Case Positions

Key Message

There are a number of key dependencies in the Forecast Outturn position. A summary of potential outturn scenarios is as presented below :-

Best (= Forecast)/Likely/Worst Case Scenarios			
	Best (=Forecast)	Likely	Worst
GP at Hand Mitigation	11,204	11,204	0
Contract Management	5,877	3,200	0
BCF QIPP Delivery	1,250	411	411
Contract Performance : Variance to FOT	0	(1,151)	(2,525)
ICH Beds	0	(347)	(347)
Other QIPP Delivery	1,072	536	0
CLCH Service Change CV	186	100	0
Total Delivery	19,589	13,953	(2,461)
Resultant Surplus	486	(5,150)	(21,564)
Variance to Plan	0	(5,636)	(22,050)
Variance Excl-GP at Hand			(10,846)
Variance Previously Reported	0	(5,604)	(10,804)
Movement	0	(32)	(11,246)

Risks and Opportunities

Key Message

The net Risk of £22.1m reflects the current view of the worst case scenario variation to plan, and has increased by £11.2m to include GP at Hand costs. The 'BAU' net Risk worst case remains £10.8m

- Risks : Relate to QIPP delivery and possible further contract overperformance - including possible extra bed pressure. The main change from Month 7 is the inclusion of GP at Hand pressures although dialog remains ongoing up to NHSE National level to deliver on the commitments made and which have been reiterated in recent weeks.

- Opportunity : The extra challenges have been reflected in the FOT and so have been removed from opportunities.

Detailed Risks and Opportunities			Prior Month	Month 8		In Mth Change
Programme	Risks	R/NR	Gross £000	Gross £000	Notes	Gross £'000
Acute	Acute overperformance : General	R	(2,495)	(2,037)	Risk to match 17/18 H1/H2 profile	458
	Acute overperformance : ICH BAU	R	(310)		Contract lead assessment :	310
	Acute overperformance : ICH Beds	R	(347)	(347)	Risk re:50 beds	0
	Overseas visitors risk share	NR	(365)		Moved into position	365
QIPP	QIPP delivery - general/new schemes	R	(1,773)	(2,021)	General QIPP delivery risk (total QIPP risk less items picked out elsewhere)	(248)
	QIPP delivery - B/e QIPP	R	(595)	(487)	Backended QIPP in contract fcsts	108
	QIPP delivery - UCC	R	(5,877)	(5,877)	Backended QIPP - Local programme	0
Multiple	GP at Hand Mitigation	R		(11,204)	Mitigation discussions ongoing	(11,204)
Mental Health	MH Contract Overperformance	R	(235)	(266)	Risk to match 17/18 H1/H2 profile	(31)
Primary Care	Project funding	NR	(40)	(40)	Practice support costs under query	0
Total Risks			(12,037)	(22,280)		(10,242)
Opportunities						
Acute	Imperial contract	R	1,000		AEC Challenge in FOT; Pathology tbc	(1,000)
Acute	Imperial contract	R	104		Contract lead assessment - mainly Critical Care runrate	(104)
	RBH contract	NR		100	Contract lead assessment - possible WIP reduction yr/yr	100
Other	HMRC/MLB Provision	NR	130	130	Possible beyond £200k in FOT	0
Total Opportunities			1,234	230		(1,004)
Net (Risk) / Opportunity			(10,804)	(22,050)		(11,246)

Forecast Underlying Position

Key Message

At M8 the CCG is forecasting to achieve plan - but this is an in year deficit of £3.5m offset by a drawdown of £3.9m. After adjusting for non recurrent spend and the full year effects of other items we arrive at the underlying position, the opening position for 2019/20, albeit that is before considering annual growth and cost pressures. The major factors that may vary and move the forecast underlying position are activity/cost pressures (typically recurrent arising from contracts) and the degree to which QIPP may be delivered, and whether it is delivered recurrently or non-recurrently.

The forecast Underlying position is a deficit which ranges from £11m to £15.6m subject to the delivery of future recurrent QIPP. Annual growth and planning assumptions will further worsen this as we head into 2019/20.

	2018/19 Budget	2018/19 FOT	Drawdown	Other NR Allocations	MFF Smoothing	Non-recurrent spend (-/+)	18/19 Non-Recurrent QIPP (-/+)	Full Year Effect of QIPP (-/+)	FYE QIPP	Other Full Year Effects (-/+)	Forecast Exit Run Rate (underlying position (+))	Backout Recurrent QIPP to go	Forecast Exit RR - excl Rec QIPP to go
Revenue Resource Limit (£000)	302,748	302,748	(3,879)	(2,397)	799						297,271	-	297,271
Programme													
Acute Contracts	147,952	151,688		(1,511)				(280)	813		150,710	2,191	152,901
Acute Reserve / CEP	-	-									-	-	-
Other Acute Commissioning	7,381	9,049		(167)			792				9,674	-	9,674
Continuing Care	19,144	21,907									21,907	1,582	23,489
Community	33,242	32,891							(614)		32,277	244	32,521
Mental Health Commissioning	37,930	38,029				(60)		(50)	537		38,456	117	38,573
Prescribing	23,525	19,899									19,899	439	20,338
Primary Care	5,933	7,692		(566)		(588)	196				6,734	-	6,734
Delegated Primary Care Commissioning	31,152	29,131									29,131	-	29,131
Other Non Acute Commissioning	1,758	1,766		(153)							3,498	-	3,498
Corporate & Estates	(15,358)	(10,372)									(9,273)		(9,273)
Subtotal before Reserves	292,659	301,679	-	(2,397)	-	(648)	3,972	(330)	736	-	303,012	4,573	307,585
Reserves and Contingency													
0.5% Non Recurrent Reserve	5,774	-		1,352							1,352	-	1,352
Prior Year Flexibility	-	(3,246)									-	-	-
Subtotal Reserves	5,774	(3,246)	-	1,352	-	-	3,246	-	-	-	1,352	-	1,352
Total Programme Cost	298,433	298,433	-	(1,045)	-	(648)	7,218	(330)	736	-	304,364	4,573	308,937
Running Cost	3,928	3,928									3,928	-	3,928
Total CCG Cost	302,361	302,361	-	(1,045)	-	(648)	7,218	(330)	736	-	308,292	4,573	312,865
Surplus/(Deficit) incl Drawdown	387	387	(3,879)	(1,352)	799	648	(7,218)	330	(736)	-	(11,021)	(4,573)	(15,594)

Surplus/Deficit - CCG Position EXCLUDING GP at Hand Costs and Recoveries

Key message

At Month 8 the CCG is off plan by £0.77m due to QIPP slippage. The Forecast remains on plan, but achieving this has used all reserves.

Revenue Position : CCG Position EXcluding GP at Hand Costs

	Budget YTD £000's	Actual YTD £000's	Variance YTD £000's	Annual Budget £000's	Forecast Actual £000's	Forecast Variance £000's	FOT Change £000's	Comments
PROGRAMME								
Acute	100,944	102,050	(1,106)	147,884	153,142	(5,258)	(564)	Overperformance of £5.3m/3.6% ; FOT Includes back ended QIPP of £0.5m - variance to plan is QIPP driven. In month £0.6m shift is acutes £0.3m (Chel West £0.2m); OSV £0.2m (from R/O as part of routemap) and £0.1m UCC volumes
Community Health	21,879	21,833	47	32,287	32,891	(603)	(261)	Overperformance £0.6m/1.9% . Driver is £0.8m QIPP target in year partly offset by lower MSK costs driven by lower volumes. FOT change driven by reversal of CLCH Pembridge adjustment
Continuing Care	13,882	14,844	(961)	19,144	21,907	(2,764)	(578)	Overperformance £2.8m/14.4% . Driven by QIPP scheme under-delivery of £2.2m. The FOT movement reflects 15 CHC (9 Fast Track) and 24 FNC new cases.
Mental Health	24,451	24,893	(442)	36,580	37,717	(1,136)	64	Overperformance £1.1m/3.1% . Driven by SWLStG and CNWL activity (£0.5m); CNWL unplanned tariff increase (£0.4m) and £0.3m placements.
Prescribing	13,038	12,744	294	19,509	19,347	162	30	On track despite £0.6m NCSO pressures.
Primary Care	4,268	4,549	(281)	5,933	7,692	(1,759)	(120)	Overperformance £1.8m/29.9% . Reflects QIPP under-delivery by £1.4m plus activity pressures and MH investment.
Primary Care Medical Services	17,633	17,297	336	26,922	26,394	528	(161)	Improvement vs plan : reflects early termination of non-recurrent projects; DDRB settlement and lower rates expectation.
Other Commissioned Services	3,668	2,924	744	4,400	2,003	2,397	89	Improvement vs Plan : £2.3m is driven by UCC QIPP of £2.7m offset by CSS and Property overruns (£0.1m each).
Commissioning Reserves	561	0	561	5,774	0	5,774	0	All reserves released to cover pressures, including 0.5% release authorised by NWL CFO
Prior Year	0	(630)	630	0	(3,246)	3,246	0	YTD and FOT values reflect release of Milson Road provisions (£0.9m) plus historic element of Contract Challenge QIPP scheme (£2.3m)
TOTAL	200,325	200,504	(179)	298,433	297,847	586	(1,502)	
ADMIN								
Running Costs	2,637	2,637	0	3,928	3,928	0	0	
TOTAL	2,637	2,637	0	3,928	3,928	0	0	
GRAND TOTAL	202,962	203,141	(179)	302,361	301,775	586	(1,502)	
ALLOCATION								
In Year Allocations	201,803	201,217	586	302,748	302,162	586	1,502	Includes £3,879k drawdown - movement driven by OSV IAT
TOTAL	201,803	201,217	586	302,748	302,162	586	1,502	
In Year Surplus : Inc Drawdown	(1,159)	(1,924)	(765)	387	387	(0)	(0)	
In Year Surplus : Exc Drawdown				(3,492)	(3,492)			

Surplus/Deficit - Total Gross CCG Position (Including GP at Hand costs and recoveries)

Key message

Because of the complexity of understanding the CCG's financial performance given the presence of material GP at Hand costs, please see the tab which excludes those costs for commentary on performance.

	Budget YTD £000's	Actual YTD £000's	Variance YTD £000's	Annual Budget £000's	Forecast Actual £000's	Forecast Variance £000's
PROGRAMME						
Acute	105,043	106,703	(1,659)	155,333	160,736	(5,403)
Community Health	22,405	21,833	572	33,242	32,891	352
Continuing Care	13,882	14,844	(961)	19,144	21,907	(2,764)
Mental Health	25,194	25,082	113	37,930	38,029	(98)
Prescribing	15,249	13,086	2,163	23,525	19,899	3,626
Primary Care	4,268	4,549	(281)	5,933	7,692	(1,759)
Primary Care Medical Services	19,961	18,836	1,125	31,152	29,131	2,020
Other Commissioned Services	(6,238)	(3,212)	(3,026)	(13,600)	(8,606)	(4,994)
Commissioning Reserves	561	0	561	5,774	0	5,774
Prior Year	0	(630)	630	0	(3,246)	3,246
TOTAL	200,325	201,090	(765)	298,433	298,433	(0)
ADMIN						
Running Costs	2,637	2,637	0	3,928	3,928	0
TOTAL	2,637	2,637	0	3,928	3,928	0
GRAND TOTAL	202,962	203,727	(765)	302,361	302,361	(0)
ALLOCATION						
In Year Allocations	201,803	201,803	0	302,748	302,748	0
TOTAL	201,803	201,803	0	302,748	302,748	0
In Year Surplus : Inc Drawdown	(1,159)	(1,924)	(765)	387	387	(0)
In Year Surplus : Exc Drawdown				(3,492)	(3,492)	

Reserves

Key Messages

Commissioning reserves have been released to offset QIPP non-delivery.

Area	Description	Budget 18/19 £000	YTD Plan £000	YTD Actual £000	YTD Variance £000	FOT £000	FOT Variance £000	Comments
Commissioning Reserves	General Contingency	1,352	0	0	0	0	1,352	Reserves released in full to preserve position.
Commissioning Reserves	General Reserve	4,422	561	0	561	0	4,422	Reserves released in full to preserve position.
Reserves Total		5,774	561	0	561	0	5,774	

Quality, Improvement, Productivity plan (QIPP)

Key Messages

At the start of 2018/19 the identified schemes totalling £20,991k, whilst the Financial Plan required £17,289k. The forecast recognises delivery of £14,198k (82%). A further £5,847k of risk is reflected below, and will be subject to future delivery.

RAG Rating of Schemes : Is on the NHSE basis namely :-

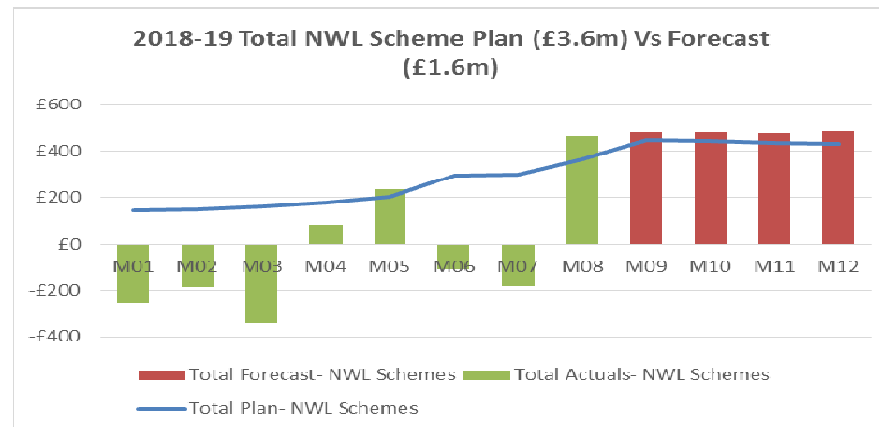
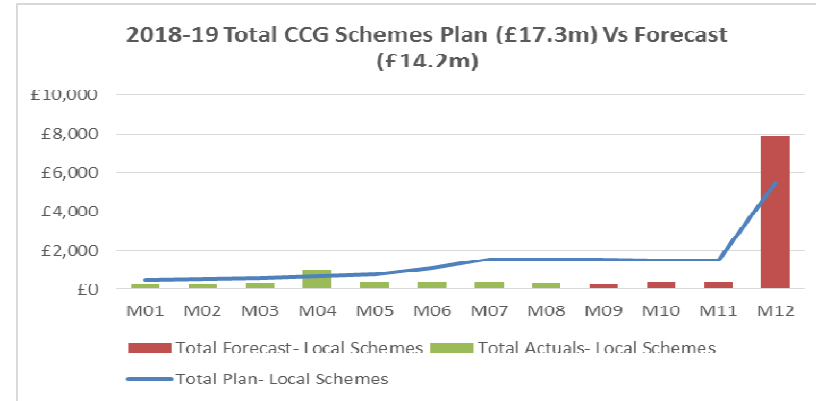
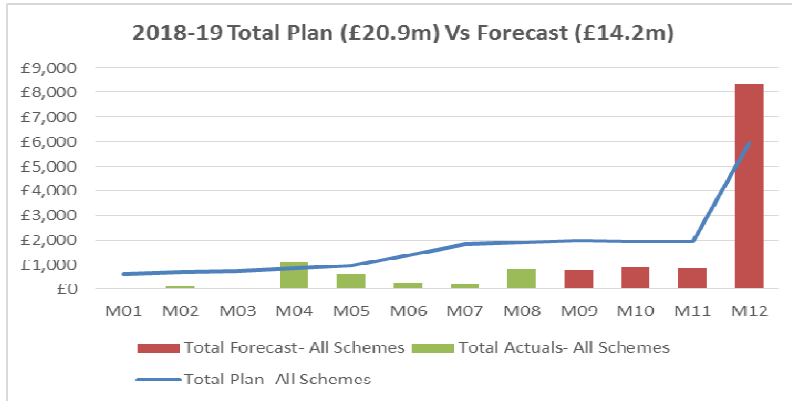
- Green : FOT Delivery 95%+
- Amber : FOT Delivery 75%-95%
- Green : FOT Delivery <75%

	Green	Amber	Red	Grand Total
Sum of Total Schemes Identified at Outset (£k)				
Business as usual changes	2,393			2,393
Service Changes	1,468	173	9,654	11,295
Transactional	4,855	1,003	1,445	7,303
Grand Total	8,716	1,176	11,099	20,991
Sum of Forecast (£k)				
Business as usual changes	2,560			2,560
Service Changes	2,014	142	995	3,151
Transactional	7,524	796	167	8,487
Grand Total	12,098	938	1,162	14,198
Sum of Net Risk (£k)				
Business as usual changes	1,370			1,370
Service Changes	1,250	93	524	1,867
Transactional	1,647	796	167	2,610
Grand Total	4,266	890	691	5,847

Quality, Improvement, Productivity plan (QIPP)

Key Messages

Plan/Forecast Profile : The M12 spike of primarily relates to Contract Challenges (scheme FOT £5.9m in M12).



Quality, Improvement, Productivity plan (QIPP)

Summary of schemes by program area.

Program Area	Recurrent/ Non	YTD Plan (£k)	YTD Actual (£k)	YTD Var (£k)	Gross Scheme (£k)	Forecast (£k)	Forecast Var (£k)
Acute	R	£3,332	(£719)	(£4,051)	£5,955	£1,178	(£4,777)
Acute Total		£3,332	(£719)	(£4,051)	£5,955	£1,178	(£4,777)
Community	R	£438	£93	(£345)	£1,038	£325	(£713)
Community Total		£438	£93	(£345)	£1,038	£325	(£713)
Continuing Care	R	£2,208	£596	(£1,612)	£4,329	£2,178	(£2,151)
Continuing Care Total		£2,208	£596	(£1,612)	£4,329	£2,178	(£2,151)
Estates	NR	£210	£840	£630	£4,113	£6,822	£2,709
	R	£362	£362	£0	£362	£362	£0
Estates Total		£572	£1,202	£630	£4,475	£7,184	£2,709
Mental Health	NR	£17	£0	(£17)	£50	£0	(£50)
	R	£462	£462	£1	£577	£579	£2
Mental Health Total		£478	£462	(£16)	£627	£579	(£48)
Other Commissioned Services	NR	£0	£0	£0	£240	£200	(£40)
	R	£179	£275	£96	£597	£424	(£173)
Other Commissioned Services Total		£179	£275	£96	£837	£624	(£213)
Prescribing	R	£944	£1,160	£216	£1,437	£1,599	£162
Prescribing Total		£944	£1,160	£216	£1,437	£1,599	£162
Primary Care	NR	£735	£0	(£735)	£1,889	£196	(£1,693)
	R	(£23)	(£11)	£13	(£35)	(£16)	£19
Primary Care Total		£712	(£11)	(£722)	£1,854	£180	(£1,674)
Other Acute Services	R	£293	£210	(£82)	£439	£351	(£88)
Other Acute Services Total		£293	£210	(£82)	£439	£351	(£88)
Grand Total		£9,156	£3,269	(£5,887)	£20,991	£14,198	(£6,793)

Capital, Creditor Payments and Cash

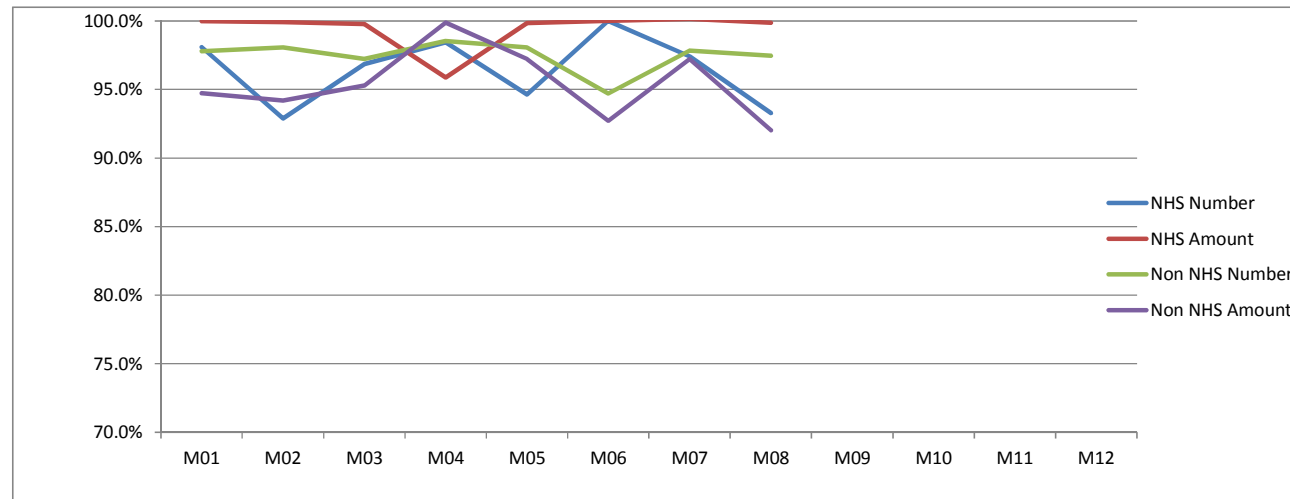
Key message

Capital

- No Capital Spend YTD**

	Invoice Count	Invoice Count (Passed)	% Passed	BPPC Amount	Invoice Amount (Passed)	% Amount Passed
NHS	327	305	93.3%	20,491,959	20,465,125	100%
Non NHS	1,339	1,305	97.5%	6,631,681	6,102,269	92.0%
Total	1,666	1,610	96.6%	27,123,640	26,567,394	97.9%

Creditor payments



Cash

- Maximum Cash Drawdown Plan: £303,128 Drawn Down to Date: £204,528
- Percentage of MCD Utilised: 67.5% Percentage of Months Completed: 66.7%

The 2018/19 MCD has been calculated by NHS England based on M08 RRL less balance of cash left over at the end of the previous financial year, depreciation and planned surplus. The CCG is currently 0.8% over its planned drawdown, this highlights the cash pressure of GP at Hand and has been reflected in the NHSE cash request submitted last month.

Debtors and Creditor Analysis

	Amounts Receivable								Total Due and Overdue	Commentary
	Current	Overdue 1-30	Overdue 31-60	Overdue 61-90	Overdue 91-120	Overdue 121-180	Overdue 181-360	Overdue 361+		
NHS CLINICAL COM GROUPS	330,066	40,126	63,765	199,888	67,429	102,582	60,394	296,762	1,161,012	£959k relates to UCC only out of which £279k is pre 17/18, PID data being sent regularly, chaser letter signed by CFO has been sent and we are seeing slight reduction with more expected from December onward, credit note also been issued where appropriate so balance on invoice can be paid. Ealing is the biggest CCG owing due to lack of authorisation of invoices which we are urgently chasing.
NHS ENGLISH TRUSTS	0	202,778	0	0	0	0	0	0	202,778	Q1 and Q2 - 18/19 Psychiatric Liaison
NON NHS LOCAL AUTHORITIES	0	580,709	25,000	0	0	0	0	0	605,709	LB of H&F
NON NHS COMPANY	0	0	0	0	0	122,380	0	0	122,380	Finance is working with commissioner in chasing SFL/ End of Life Care
NON NHS HEALTH BODIES	0	0	0	39,314	0	0	0	0	39,314	North End Medical Centre £39k been resolved by Primary Care Team
NON NHS INDIVIDUAL	0	0	0	0	0	0	3,866	2,853	6,718	Sal overpayments and Season Ticket, two individuals are now on a monthly payment plan, 2 others are still being chased by SBS and finance team. Last resort would be to escalate to CCI.
NON NHS WELSH SCOTS+NI BODIES	0	0	0	0	0	0	0	2,124	2,124	UCC, backup info sent again as requested, possible credit note to be raised
NON NHS PHARMACY TRADING	438	0	0	0	0	0	1,048	0	1,487	Prescription charges
Grand Total	330,504	823,613	88,765	239,202	67,429	224,962	65,308	301,739	2,141,522	
	15%	38%	4%	11%	3%	11%	3%	14%	100%	

Bad Debt Allowance :

At the end of 17/18 we estimated £353k as potential non recoverable - this remains on the Balance Sheet at this time
The NWL Policy covers non-NHS debts above 1 year past due

Aged Creditors by Profile	Amounts Payable						Total (£)	Commentary
	Current	Overdue 1-30	Overdue 31-60	Overdue 61-90	Overdue 91+			
NHS	15,147,755	2,901	-65,575	12,332	74,106	15,171,521	£12.7m is relating to M9 inv - Imperial £7m, ChelWest £3.1m, West London MH £1.2m, CLCH £1.2m and LAS £648k. The bulk of the over 90+ London NW NHST £75k, Hillingdon NHSFT £40k, Royal Free £30k, payment is	
INTER-COMMISSIONING					-627	-627	Credit has now been issued , awaiting budget holder approval	
INTER-COMMISSIONING NHSE-CCG	71,258				-342	70,916	Brent CCG £71k to be paid in M9 , NW Surrey CCG credit refund now requested as no new invoices has been received so far.	
NON-NHS OTHER	21,323	-10,717		13,230	-10,729	13,107	Credits relating to Canberra Centre For Health	
NON-NHS TRADE	47,606	36,955	-5,313	619	27,266	107,133	Bond Care Credits to be resolved In Dec, £15k over 90 days relating to Cygnet account is currently been resolved same as Bascule Partnership £23k	
Grand Total	15,287,942	29,139	-70,887	26,182	89,674	15,362,049		
	99.5%	0.2%	-0.5%	0.2%	0.6%	100.0%		

Balance Sheet

Statement of Financial Position		
	30-Nov-18 £'000	31-Mar-18 £'000
Non-current Assets		
Property, Plant & Equipment	950	1,085
Total Non-current Assets	950	1,085
Current Assets		
Trade & Other Receivables	2,408	6,464
Other Financial Assets	0	0
Cash & Cash Equivalents	46	118
Non-current Assets held for Sale	0	0
Total Current Assets	2,455	6,582
Total Assets	3,405	7,667
Current Liabilities		
Trade & Other Payables:	(32,323)	(36,697)
Borrowings	(121)	(121)
Provisions	(983)	(983)
Total Current Liabilities	(33,426)	(37,801)
Total Assets less Current Liabilities	(30,021)	(30,133)
Non-current Liabilities		
Borrowings	(858)	(917)
Provisions	(495)	(1,125)
Total Non-current Liabilities	(1,353)	(2,042)
Total Assets Employed	(31,374)	(32,175)
Financed by Taxpayers' Equity		
General Fund	(31,374)	(32,175)
Total Taxpayers' Equity	(31,374)	(32,175)

Acute Contracts: Year to Date Performance

Key Messages

The year to date contract position at month 8 is based on the activity data received for month 7, less £-0.22 mitigations and extrapolated forward.

Overall the acute contracts are overperforming by £4.24m YTD; FOT is overperformance of £5.95m Gross.

Adjusted for GP at Hand this becomes a net underperformance of £989k

Provider	M6 YTD SLAM					M7 YTD Position			Full Year Outturn Position			Variance net GP at Hand
	Plan	Actual	Mitigations	Mitigated Actual	Mitigated Variance	Plan	Mitigated Actual	Mitigated Variance	Plan	Mitigated Actual	Mitigated Variance	
In Sector												
Chelsea And Westminster Hospital NHS Foundation Trust	22,741	23,817	(244)	23,574	(833)	26,009	26,933	(924)	38,706	39,726	(1,020)	(628)
The Hillingdon Hospitals NHS Foundation Trust	491	390	(0)	390	101	562	451	111	836	687	150	188
Imperial College Healthcare NHS Trust	49,757	48,661	543	49,204	553	56,929	56,356	572	84,667	83,968	699	1,523
London North West Healthcare NHS Foundation Trust	1,206	1,468	(65)	1,403	(197)	1,380	1,605	(225)	2,052	2,352	(300)	(148)
Royal Brompton and Harefield NHS Foundation Trust	582	789	0	789	(207)	666	904	(237)	990	1,343	(353)	(343)
Out of Sector												
Guy's And St Thomas' NHS Foundation Trust	899	1,564	(1)	1,563	(664)	1,032	1,791	(760)	1,527	2,658	(1,131)	(229)
King's College Hospital NHS Foundation Trust	276	351	0	351	(75)	315	401	(86)	470	596	(127)	79
Moorfields Eye Hospital NHS Foundation Trust	486	617	0	617	(132)	557	709	(152)	825	1,049	(224)	(135)
Royal Free London NHS Foundation Trust	278	555	0	555	(277)	318	636	(318)	472	944	(472)	(100)
St Georges University Hospitals Nhs Foundation Trust	396	628	(1)	627	(231)	453	718	(265)	675	1,067	(392)	(59)
The Royal Marsden NHS Foundation Trust	532	607	0	607	(75)	611	696	(86)	908	1,032	(124)	(110)
University College London Hospitals NHS Foundation Trust	1,096	1,704	(3)	1,701	(605)	1,255	1,950	(695)	1,863	2,767	(904)	(339)
Other Out of Area Providers	1,114	2,144	(5)	2,139	(1,025)	1,276	2,451	(1,175)	1,899	3,651	(1,752)	1,291
Acute SLA Contract Total	79,853	83,295	224	83,519	(3,666)	91,362	95,602	(4,240)	135,891	141,841	(5,950)	989

Appendix 1.1: Revenue resource limit

Key Messages

In Month Transfers:

£1,548K of allocations were received in Month8. These include £1,422K was received for the Overseas Visitor and £46K for GP at Hand costs from an NWL CCG. Also, £51K was received for the CEPN and £29K for TCP estimated costs.

Month	Recurrent / non recurrent	Allocation	In Year £'000s	Historic £'000s	Total £'000s
1	Recurrent	18/19 Opening Position between 08C and X24 - HRG 4	1,428		1,428
1	Recurrent	18/19 Opening Position between 08C and X24 - IR	(740)		(740)
1	Recurrent	18/19 Opening Position between 08C and X24 - 1819 Opening 1819 Recurrent A	263,664		263,664
1	Recurrent	Additional Resource 2018-19	2,069		2,069
1	Non Recurrent	18/19 Paramedic Allocations	167		167
1	Recurrent	Market Rent	86		86
1	Non Recurrent	HSCN	39		39
1	Non Recurrent	2017/18 Brought Forward Surplus/Deficit	6,565		6,565
1	Non Recurrent	Surplus Carry Forward - Drawdown		(3,879)	(3,879)
1	Non Recurrent	Surplus Carry Forward - Drawdown	3,879		3,879
3	Non Recurrent	Moved from Delegated to Programme - GPFV	239		239
3	Non Recurrent	Digital Diabetes Pilot - 1st Tranche Payment for LHEs	13		13
3	Non Recurrent	GP WIFI Maintenance 2018/19	11		11
4	Non Recurrent	Transformation - M04 IAT Adjustment for IR Changes	(680)		(680)
4	Non Recurrent	GP at Hand Q1	68		68
4	Non Recurrent	£2m IAP	(2,000)		(2,000)
4	Non Recurrent	MFF SUPPORT 18-19	(799)		(799)
4	Non Recurrent	S&T CONTRIBUTION	(1,753)		(1,753)
4	Non Recurrent	GP at Hand Q1	20		20
4	Non Recurrent	GP at Hand Q1	17		17
5	Recurrent	AIC Pay award uplift - Programme	5		5
6	Non Recurrent	CSS pay award distribution	5		5
6	Recurrent	GP at Hand Q1 18/19	61		61
6	Recurrent	Funding of Flu Vaccination	(135)		(135)
6	Non Recurrent	Reimbursement re CSS Comms, datawarehouse and travel	141		141
6	Non Recurrent	PC workforce recruitment and retention (GP retention)	32		32
6	Non Recurrent	Practice resilience	35		35
6	Non Recurrent	GP at hand	108		108
6	Non Recurrent	Extended Access	359		359
6	Non Recurrent	GP at Scale	89		89
6	Non Recurrent	2nd & Final payment – NHS Digital Diabetes Prevention Pilot	12		12
7	Non Recurrent	GP at hand Q2	125		125
7	Non Recurrent	Risk share	2,000		2,000
7	Non Recurrent	GP at Hand balance Q1 and Q2	55		55
7	Non Recurrent	Excess Treatment Programme. Gateway ref: 08385 & 08594	(7)		(7)
8	Non Recurrent	GP at Hand	46		46
8	Non Recurrent	TCP Estimated Costs	29		29
8	Non Recurrent	Charge Exempt Overseas Visitor (CEOV) Adjustment	1,422		1,422
8	Non Recurrent	Funding for STP GPN 10 Point Plan work 18/19	51		51
Programme allocation total			276,726	(3,879)	272,847
1	Recurrent	18/19 Opening Position between 08C and Q71 - Co Commissioning	28,812		28,812
3	Non Recurrent	Moved from Delegated to Programme - GPFV	(239)		(239)
5	Non Recurrent	GP at hand QTR 1	86		86
Primary Care			28,659	0	28,659
1	Recurrent	18/19 Opening Position between 08C and X24 - Running Costs	3,861		3,861
1	Non Recurrent	HSCN - running Costs	4		4
5	Recurrent	AIC Pay award uplift	55		55
6	Non Recurrent	CSS pay award distribution	8		8
Running cost allocation			3,928	0	3,928
Total RRL			309,313	(3,879)	305,434

Source: Financial ledger

Appendix 2.1: RAG rating definitions

The RAG rating definitions are as follows:

1. Financial position in month - Red is greater than or equal to 2%, Amber is less than 2% but greater than 0% and green is less than or equal to 0%.
2. Financial position year to date - Red is greater than or equal to 1%, Amber is less than 1% but greater than 0% and green is less than or equal to 0%.
3. Financial position forecast outturn - Red is greater than or equal to 0.5%, Amber is less than 0.5% but greater than 0% and green is less than or equal to 0%.
4. Running costs forecast outturn - Red is greater than or equal to 0.5%, Amber is less than 0.5% but greater than 0% and green is less than or equal to 0%.
5. QIPP year to date / QIPP forecast outturn / Investment plan - Red is greater than or equal to 20%, Amber is less than 20% but greater than 5% and green is less than 5%.
6. Risks and opportunities - Red is greater than or equal to 0.5%, Amber is less than 0.5% but greater than 0% and green is less than 0%.
7. Creditors - Better Payment Practice Code - Red is less than or equal to 92.5%, Amber is less than 95% but greater than 92.5% and green is greater than or equal to 95%.
8. Capital outturn - Red is greater than or equal to 10%, Amber is greater than 0.5% but less than 10% and green is less than 0.5%.
9. Cash drawn down to date - Red is less than or equal to 85%, Amber is less than 95% but greater than 85% and green is greater than or equal to 95%.

Corporate Costs

Key message

The table below shows the CCG corporate costs split by local H&F CCG, CSS teams shared across the 8 NWL CCGs and CWHHE teams shared across the 5 CCGs. The running cost allocation (admin) is based on CCG population size which means H&F CCG being the smallest CCG has the lowest allowance. The forecast variance of £328K is being driven by a £109K and £75k overspend on central CWHHE and CSS costs that are charged to H&F CCG which indicates that the 10% savings target is not being achieved. The £168K overspend within Local CCG costs is due to unrealised 10% savings.

Area	Total						Admin						Programme					
	YTD Budget	YTD Actual	YTD Variance	Annual Budget	Forecast	Forecast Variance	YTD Budget	YTD Actual	YTD Variance	Annual Budget	Forecast	Forecast Variance	YTD Budget	YTD Actual	YTD Variance	Annual Budget	Forecast	Forecast Variance
Local CCG	1,876,733	1,937,504	- 60,771	2,803,223	2,972,163	- 168,940	1,570,037	1,515,406	54,632	2,388,597	2,306,622	81,975	306,695	422,096	-115,400	414,626	665,541	- 250,915
Affordability Adjustment	- 263,184	- 266,517	3,333	- 394,776	- 399,776	5,000	- 263,184	- 266,517	3,333	- 394,776	- 399,776	5,000	-	-	-	-	-	-
Tri Borough Joint Commissioning Teams	248,606	234,251	14,355	372,909	352,438	20,471	192,454	179,364	13,090	288,681	274,520	14,161	56,152	54,886	1,266	84,228	77,918	6,310
CSS	811,255	863,851	- 52,596	1,216,883	1,292,038	- 75,155	634,522	583,062	51,460	872,164	880,545	- 8,381	176,733	280,790	-104,056	344,719	411,493	- 66,774
CWHHE	919,410	1,076,887	- 157,477	1,379,115	1,488,545	- 109,430	515,556	638,071	- 122,515	773,334	866,089	- 92,755	403,854	438,816	- 34,962	605,781	622,456	- 16,675
Grand Total	3,592,820	3,845,976	- 253,155	5,377,354	5,705,407	- 328,053	2,649,385	2,649,385	-	3,928,000	3,928,000	0	943,435	1,196,588	-253,153	1,449,354	1,777,407	- 328,053

Acute Contract Activity : Gross

Provider: (All)
CCG: NHS HAMMERSMITH AND FULHAM CCG
M7 2018/19 Flex

	Activity						Cost £s										Unmitigated Casemix Variance	Unmitigated Volume Variance
	Annual Plan Activity	YTD Plan Activity	YTD Actual Activity	Activity variance	% Activity Variance	Annual Plan Cost	YTD Plan Cost	YTD Actual Cost	Cost variance	% Cost Variance	Mitigations	Mitigated Variance	Mitigated FOT Cost (Revised FOT)	Mitigated FOT Variance Cost	Movement in Forecast			
Planned	Outpatient First Attendance	49,704	29,269	31,159	-1,890	-6%	£10,010,843	£5,895,001	£6,209,172	-£314,170	-5%	£0	-£314,170	£10,534,240	-£523,397	-£144,531	£66,576	-£380,746
	Outpatient Follow Up Attendance	89,801	52,879	54,586	-1,707	-3%	£9,075,241	£5,343,986	£5,414,921	-£70,935	-1%	-£32,163	-£103,098	£9,217,019	-£141,778	-£24,677	£101,593	-£172,528
	Outpatient Procedures	30,788	18,129	19,353	-1,224	-7%	£6,285,178	£3,700,900	£3,707,386	-£6,485	-0%	£0	-£6,485	£6,285,570	-£392	£28,704	£243,460	-£249,945
	Total Outpatients	170,293	100,276	105,098	-4,822	-5%	£25,371,262	£14,939,888	£15,331,478	-£391,590	-3%	-£32,163	-£423,753	£26,036,830	-£665,568	-£140,504	£326,814	-£718,404
	Day Case and Elective Inpatients	18,926	11,145	11,169	-25	-0%	£22,554,858	£13,280,794	£14,057,538	-£776,744	-6%	£234,748	-£541,996	£23,489,566	-£934,707	-£92,287	-£747,465	-£29,279
Total Planned Care	189,219	111,421	116,267	-4,846	-4%	£47,926,120	£28,220,681	£29,389,016	-£1,168,334	-4%	£202,585	-£965,750	£49,526,396	-£1,600,275	-£232,791	£59,184	-£1,227,518	
Unplanned	Non Elective Inpatients	19,890	11,664	13,663	-1,999	-17%	£37,069,503	£21,739,915	£24,686,353	-£2,946,439	-14%	£566,442	-£2,379,996	£40,736,049	-£3,666,546	£411,987	£779,912	-£3,726,350
	Accident and Emergency	64,410	37,768	41,458	-3,689	-10%	£9,369,558	£5,493,832	£5,995,319	-£501,488	-9%	£16,163	-£485,325	£10,281,896	-£912,337	-£89,272	£35,132	-£536,620
	Critical Care	4,097	2,402	2,625	-223	-9%	£4,748,522	£2,784,214	£3,231,237	-£447,023	-16%	£0	-£447,023	£5,372,343	-£623,821	£204,546	-£188,758	-£258,266
	Total Unplanned	88,398	51,834	57,746	-5,911	-11%	£51,187,583	£30,017,960	£33,912,910	-£3,894,950	-13%	£582,606	-£3,312,345	£56,390,288	-£5,202,705	£527,260	-£471,726	-£3,423,224
Maternity	Antenatal/Postnatal	3,888	2,290	2,422	-133	-6%	£5,016,110	£2,954,031	£3,201,121	-£247,090	-8%	£1,139	-£245,952	£5,445,663	-£429,553	-£67,076	-£75,630	-£171,460
	Births	2,256	1,323	1,280	43	3%	£8,341,072	£4,890,528	£4,926,163	-£35,635	-1%	£3,752	-£31,884	£8,395,778	-£54,706	-£324,475	-£194,482	£158,847
	Maternity Other	1,373	809	722	87	11%	£631,322	£371,806	£299,289	£72,517	20%	£0	£72,517	£508,777	£122,545	-£573	£32,712	£39,805
	Total Maternity	7,517	4,421	4,424	-3	-0%	£13,988,503	£8,216,365	£8,426,574	-£210,209	-3%	£4,890	-£205,318	£14,350,218	-£361,714	-£392,124	-£203,964	-£6,245
Subtotal - Planned, Unplanned and Maternity	285,134	167,676	178,437	-10,761	-6%	£113,102,207	£66,455,007	£71,728,500	-£5,273,493	-8%	£790,081	-£4,483,413	£120,266,901	-£7,164,694	-£97,654	-£1,008,598	-£4,264,896	
Other	High Cost Drugs and Devices	0	0	0	0	-	£4,589,177	£2,702,378	£3,072,570	-£370,192	-14%	£39,942	-£330,249	£5,147,776	-£558,599	-£86,758		
	Direct Access	726,011	427,566	438,810	-11,245	-3%	£6,047,286	£3,560,971	£3,651,007	-£90,036	-3%	£0	-£90,036	£6,190,249	-£142,963	£19,200		
	Regular Day Admissions	970	571	538	33	6%	£359,908	£211,866	£181,588	£30,278	14%	£0	£30,278	£309,075	£50,832	-£9,968		
	Other	46,343	27,295	24,125	3,170	12%	£38,443,862	£22,466,303	£21,943,840	£522,463	2%	-£5,405	£517,058	£37,625,183	£818,679	-£9,323		
	Ward Attenders	473	278	247	31	11%	£62,947	£37,071	£32,833	£4,239	11%	£0	£4,239	£55,750	£7,197	-£1,384		
	Rehab	2,360	1,390	1,481	-91	-7%	£609,386	£358,824	£401,088	-£42,265	-12%	£0	-£42,265	£681,264	-£71,878	-£13,820		
	Renal	0	0	0	0	-	£0	£0	£0	£0	-	£0	£0	£0	£0	£0		
	Community	10	6	21	-15	-248%	£16,379,917	£9,558,793	£1,208,763	£8,350,030	87%	£0	£8,350,030	£2,065,607	£14,314,310	-£15,547		
	Adjustments	25,117	14,652	14,741	-89	-1%	£7,486,099	£4,366,890	£11,640,303	-£7,273,413	-167%	-£1,048,997	-£8,322,410	£21,616,011	-£14,129,912	£43,798		
	Incentive Fund	0	0	0	0	-	£0	£0	£0	£0	-	£0	£0	£0	£0	£0		
Total Other	801,285	471,757	479,962	-8,205	-2%	£73,978,579	£43,263,097	£42,131,992	£1,131,105	3%	-£1,014,460	£116,645	£73,690,913	£287,666	-£73,803			
Grand Total	1,086,419	639,434	658,400	-18,966	-3%	£187,080,787	£109,718,103	£113,860,492	-£4,142,389	-4%	-£224,379	-£4,366,768	£193,957,815	-£6,877,028	-£171,457	-£888,071	-£3,254,318	

Contract Position: Imperial College Healthcare

H&F CCG

POD	Annual plan	YTD M7				In month			Forecast				QIPP	
		YTD Plan Cost	Mitigated YTD Actual Cost	Mitigations YTD	Mitigated Variance Cost	In month Plan Cost	In month mitigated Actual Cost	In month Mitigated Actual Cost Variance	Forecast cost pre QIPP & lot adjustment	FOT QIPP Adjustment	FOT Adjustments	Mitigated Forecast Cos	YTD QIPP	FY QIPP
Accident and Emergency	£21,937,985	£2,771,613	£2,780,122	£14,534	-£8,510	£388,544	£385,801	-£13,589	£4,717,153	£0	£88,485	£4,785,638	-£7,629	-£13,079
Critical Care	£16,108,724	£2,149,727	£1,960,429	£0	£189,298	£301,364	£340,440	£122,957	£3,534,273	£0	£54,739	£3,589,012	£0	£0
Non Elective Inpatients	£102,637,153	£13,171,348	£14,308,642	£509,735	-£1,137,294	£1,844,608	£2,025,337	£152,281	£25,040,641	-£339,000	£376,510	£25,078,151	-£992,447	-£1,701,337
Non Elective Short Stay	£6,783,883	£1,112,413	£1,111,209	£0	£1,205	£155,946	-£7,684	-£195,155	£1,505,694	£0	£26,699	£1,532,392	-£8,845	-£15,163
Rehab	£1,171,699	£320,225	£346,860	£0	-£26,635	£42,983	£23,470	-£10,865	£575,403	£0	£0	£575,403	£0	£0
Unplanned	£148,639,443	£19,525,326	£20,507,262	£524,269	-£981,935	£2,733,445	£2,767,364	£55,629	£35,373,164	-£339,000	£526,433	£35,560,597	-£1,008,921	-£1,729,578
Adjustments	-£735,189	-£54,000	-£59,546	-£1,250,701	£5,547	-£7,714	£28,380	£59,441	£15,217	£0	£5,590	£20,806	£0	£0
Community	£3,427,755	£442,105	£453,157	£0	-£11,053	£63,158	£55,263	-£11,053	£755,823	£0	£2,071	£757,893	£0	£0
CQUINs	£9,902,963	£1,175,904	£1,175,904	-£4,503	-£0	£164,846	£164,846	-£0	£2,005,631	£0	-£0	£2,005,631	£0	£0
Direct Access	£15,041,973	£2,897,788	£2,949,897	£0	-£52,109	£388,965	£438,297	-£13,398	£4,998,134	£0	£0	£4,998,134	£0	£0
Other	£24,321,443	£2,959,569	£2,072,766	-£15,928	£886,803	£403,418	£257,113	£159,249	£3,580,921	-£121,000	-£4,857	£3,455,064	£0	£0
Regular Day Admissions	£674,098	£75,188	£52,172	£0	£23,017	£10,092	£7,245	£610	£82,678	£0	£0	£82,678	£0	£0
Renal	£0	£0	£0	£0	£0	£0	£0	£0	£0	£0	£0	£0	£0	£0
Ward Attenders	£464,117	£34,766	£29,716	£0	£5,050	£4,667	£4,551	£230	£49,352	£0	£0	£49,352	£0	£0
All other	£53,097,160	£7,531,320	£6,674,065	-£1,271,133	£857,255	£1,027,432	£955,696	£195,078	£11,487,757	-£121,000	£2,803	£11,369,560	£0	£0
Day Case	£50,367,050	£5,484,462	£5,747,985	-£19,181	-£263,523	£736,169	£800,871	-£52,251	£9,736,765	£0	£0	£9,736,765	£0	£0
Elective Inpatients	£28,477,812	£2,960,680	£2,787,473	£213,229	£173,207	£397,407	£406,328	-£10,147	£4,659,033	-£26,000	£0	£4,633,033	£0	£0
Outpatient First Attendance	£28,030,321	£3,690,593	£3,365,449	£0	£325,144	£495,382	£456,073	£28,472	£5,670,879	-£5,500	-£4,850	£5,660,530	-£11,823	-£20,267
Outpatient Follow Up	£30,636,911	£3,273,078	£3,090,422	-£17,050	£182,656	£439,339	£418,535	£45,990	£5,283,226	-£7,500	-£15,877	£5,259,849	-£13,850	-£23,744
Outpatient Procedures	£19,798,648	£2,361,605	£2,322,231	£0	£39,374	£316,994	£298,776	£12,331	£3,955,675	-£9,000	-£393	£3,946,282	-£50,977	-£87,389
Planned	£157,310,742	£17,770,418	£17,313,559	£176,998	£456,859	£2,385,291	£2,380,583	£24,395	£29,305,577	-£48,000	-£21,120	£29,236,458	-£76,650	-£131,400
Devices	£1,039,237	£114,187	£133,997	£4,320	-£19,810	£15,327	£45,819	£1,855	£237,391	£0	£0	£237,391	£0	£0
High Cost Drugs	£11,734,493	£1,318,426	£1,333,463	£17,669	-£15,037	£176,970	£247,614	-£2,300	£2,264,244	£0	-£13,377	£2,250,867	£0	£0
Drugs & Devices	£12,773,730	£1,432,613	£1,467,460	£21,988	-£34,847	£192,297	£293,433	-£445	£2,501,635	£0	-£13,377	£2,488,258	£0	£0
Maternity	£47,027,171	£3,497,233	£3,241,434	£4,890	£255,799	£482,053	£400,089	£6,396	£5,456,486	£0	£0	£5,456,486	£0	£0
Maternity	£47,027,171	£3,497,233	£3,241,434	£4,890	£255,799	£482,053	£400,089	£6,396	£5,456,486	£0	£0	£5,456,486	£0	£0
Grand Total	£418,848,246	£49,756,911	£49,203,781	-£542,987	£553,131	£6,820,518	£6,797,165	£281,053	£84,124,620	-£508,000	£494,739	£84,111,359	-£1,085,571	-£1,860,978
revised position including additional risk					-£542,785							£922,953	-£542,785	-£922,953
					£10,345							£85,034,312	-£1,628,356	-£2,783,931

Category	Trust wide M7
YTD Plan Cost	£49,756,911
YTD Actual Cost	£48,660,794
YTD Variance Cost	£1,096,118

Adjustments	
Flex-freeze movement	-£106,562
MROP	-£1,307,439
CQUINs to block	-£4,503
Sub total Costs added in	-£1,418,504
Duplicates	£4,320
Auto Chall & Misattributions	£56,738
NEL Emergency Threshold	£2,168
PPWT	£230,279
Readmissions	£22,865
XBD double charge	£12,416
Vocare duplicate challenge	£14,534
AEC audit correction	£507,452

Contract Position: Chelsea & Westminster

NHS
Hammersmith and Fulham

Reported Position (Including QIPP)	YTD Activity					YTD Finance				YE Finance					
	YTD Plan Activity	YTD Actual Activity	17/18 Activity (same period)	Activity Variance	% Activity Variance	YTD Plan Cost	Mitigated YTD Cost	17/18 Mitigated YTD Cost (Re-priced)	Mitigated Variance	Annual Plan	Mitigated FOT	17/18 M12 Freeze (Re-priced)	Mitigated FOT Variance	Previous Month's FOT	Movement in Forecast
Outpatient First Attendance	8,685	9,250	0	-566	-7%	£1,645,969	£1,728,878	£1,647,083	-£82,909	£2,794,833	£2,934,112	£0	-£139,279	£2,896,210	-£37,903
Outpatient Follow Up Attendance	16,853	17,402	0	-549	-3%	£1,396,971	£1,446,056	£1,356,892	-£49,085	£2,372,037	£2,455,384	£0	-£83,347	£2,419,793	-£35,591
Outpatient Procedures	5,629	4,816	0	813	14%	£965,501	£822,308	£847,933	£143,193	£1,639,408	£1,392,768	£0	£246,639	£1,423,920	£31,152
Total Outpatients	31,166	31,468	0			£4,008,440	£3,997,242	£3,851,907	£11,199	£6,806,278	£6,782,265	£0	£24,013	£6,739,922	-£42,343
Day Case and Elective Inpatients	2,916	2,644	0	272	9%	£3,449,421	£3,352,189	£3,304,323	£97,232	£5,857,070	£5,719,118	£0	£137,953	£5,705,673	-£13,445
Total Planned Care	34,083	34,112	0			£7,457,861	£7,349,430	£7,156,230	£108,431	£12,663,349	£12,501,382	£0	£161,966	£12,445,595	-£55,788
Non Elective Inpatients	3,685	3,799	0	-114	-3%	£6,099,675	£7,194,231	£5,752,506	-£1,094,555	£10,403,652	£12,214,155	£0	-£1,810,503	£11,943,261	-£270,894
Urgent Care Centre	8,732	9,779	0	-1,047	-12%	£624,876	£693,629	£631,698	-£68,753	£1,065,793	£1,183,058	£0	-£117,265	£1,180,089	-£2,969
Accident and Emergency	8,265	7,932	0	333	4%	£1,438,515	£1,400,438	£1,373,023	£38,076	£2,453,541	£2,402,485	£0	£51,056	£2,365,343	-£37,142
Critical Care	333	389	0	-56	-17%	£366,570	£457,087	£383,144	-£90,517	£625,224	£715,741	£0	-£90,517	£708,620	-£7,121
Total Unplanned	21,014	21,899	0			£8,529,635	£9,745,384	£8,140,371	-£1,215,749	£14,548,210	£16,515,439	£0	-£1,967,229	£16,197,312	-£318,127
Antenatal / Postnatal	1,647	1,549	0	98	6%	£1,785,605	£1,804,325	£1,780,399	-£18,720	£3,031,933	£3,075,163	£0	-£43,230	£3,035,851	-£39,311
Births	684	695	0	-11	-2%	£2,574,187	£2,736,423	£2,595,732	-£162,237	£4,390,552	£4,667,263	£0	-£276,711	£4,419,889	-£247,374
Total Maternity	2,331	2,244	0			£4,359,792	£4,540,748	£4,376,131	-£180,957	£7,422,485	£7,742,425	£0	-£319,940	£7,455,740	-£286,685
Direct Access	5,965	4,163	0	1,802	30%	£291,910	£219,065	£206,183	£72,845	£495,693	£362,797	£0	£132,897	£368,812	£6,015
Unbundled Diagnostics	3,211	3,642	0	-431	-13%	£318,078	£375,181	£320,235	-£57,102	£540,093	£641,867	£0	-£101,774	£646,744	£4,876
High Cost Drugs and Devices	0	0	0	0	0%	£79,430	£811,024	£754,055	-£31,594	£1,323,462	£1,377,545	£0	-£54,084	£1,361,109	-£16,436
Other	1,721	1,980	0	-259	-15%	£1,023,730	£975,087	£1,015,647	£48,643	£1,743,970	£1,646,325	£0	£97,646	£1,633,586	-£12,739
Metrics	27	27	0	0	0%	-£511,354	-£758,866	-£599,763	£247,512	-£870,269	-£1,307,849	£0	£437,580	-£1,255,386	£52,464
Challenges	0	0	0	0	0%	-£42,451	-£128,102	£0	£85,651	-£72,774	-£219,337	£0	£146,563	-£227,929	-£8,592
Risk Share Adjustments	0	0	0	0	0%	£0	-£87,113	-£7,681	£87,113	£0	-£49,858	£0	£49,858	-£42,898	£6,961
COQUIN	0	0	0	0	0%	£534,675	£531,968	£498,634	£2,707	£911,945	£907,328	£0	£4,617	£909,454	£2,125
Total Other	10,924	9,812	0			£2,394,018	£1,938,244	£2,187,311	£455,774	£4,072,121	£3,358,818	£0	£713,303	£3,393,492	£34,674
Grand Total	68,351	68,067	0			£22,741,307	£23,573,807	£21,860,043	-£832,500	£38,706,164	£40,118,064	£0	-£1,411,900	£39,492,139	-£625,925

QIPP	YTD Activity					YTD Finance				YE Finance					
	YTD Plan Activity	YTD Actual Activity	17/18 Activity (same period)	Activity Variance	% Activity Variance	YTD Plan Cost	Mitigated YTD Cost	17/18 Mitigated YTD Cost (Re-priced)	Mitigated Variance	Annual Plan	Mitigated FOT	17/18 M12 Freeze (Re-priced)	Mitigated FOT Variance	Previous Month's FOT	Movement in Forecast
Outpatient First Attendance	-33			-33	100%	-£7,085			-£7,085	-£12,030	-£1,500		-£10,530	-£2,000	-£500
Outpatient Follow Up Attendance	-74			-74	100%	-£6,117			-£6,117	-£10,387	£0		-£10,387	£0	£0
Outpatient Procedures	-1			-1	100%	-£168			-£168	-£286	-£3,500		£3,214	-£4,000	-£500
Total Outpatients	-109					-£13,370			-£13,370	-£22,702	-£5,000		-£17,702	-£6,000	-£1,000
Day Case and Elective Inpatients	0			0	0%	£0			£0	£0	-£7,000		£7,000	-£7,000	£0
Total Planned Care	-109					-£13,370			-£13,370	-£22,702	-£12,000		-£10,702	-£13,000	-£1,000
Non Elective Inpatients	-37			-37	100%	-£109,641			-£109,641	-£187,005	-£44,000		-£143,005	-£44,000	£0
Urgent Care Centre	0			0	0%	£0			£0	£0	£0		£0	£0	£0
Accident and Emergency	-21			-21	100%	-£4,168			-£4,168	-£7,108	£0		-£7,108	£0	£0
Critical Care	0			0	0%	£0			£0	£0	£0		£0	£0	£0
Total Unplanned	-58					-£113,809			-£113,809	-£194,113	-£44,000		-£150,113	-£44,000	£0
Antenatal / Postnatal	0			0	0%	£0			£0	£0	£0		£0	£0	£0
Births	0			0	0%	£0			£0	£0	£0		£0	£0	£0
Total Maternity	0					£0			£0	£0	£0		£0	£0	£0
Direct Access	0			0	0%	£0			£0	£0	-£10,500		£10,500	-£11,000	-£500
Unbundled Diagnostics	0			0	0%	£0			£0	£0	£0		£0	£0	£0
High Cost Drugs and Devices	0			0	0%	£0			£0	£0	£0		£0	£0	£0
Other	0			0	0%	£0			£0	£0	-£15,500		£15,500	-£16,000	-£500
Metrics	0			0	0%	£0			£0	£0	£0		£0	£0	£0
Challenges	0			0	0%	£0			£0	£0	£0		£0	£0	£0
Risk Share Adjustments	0			0	0%	£0			£0	£0	£0		£0	£0	£0
COQUIN	0			0	0%	£0			£0	£0	£0		£0	£0	£0
Total Other	0					£0			£0	£0	-£26,000		£26,000	-£27,000	-£1,000
Grand Total	-167					-£127,179			-£127,179	-£216,816	-£82,000		-£134,816	-£84,000	-£2,000