

Paper: 9

<b>Date</b>	Tuesday, 27 March 2018
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<b>Title of paper</b>	<b>Progress Update on the Collaboration Development Programme and on the emerging Shadow Joint Committee</b>
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<b>Confidential</b>	Yes <input type="checkbox"/>	No <input checked="" type="checkbox"/>	Items are only confidential if it is in the public interest for them to be so

<b>The Governing Body is asked to:</b>
Note the content of the report.

<p><b>Summary of purpose and scope of report</b></p> <p>Over the last few months we have embarked on a journey to further develop and strengthen collaborative commissioning across our eight CCGs, culminating in key agreements being made at Governing Body meetings in September 2017 and January 2018. At these meeting the Governing Bodies (GBs) have agreed to:</p> <ul style="list-style-type: none"> <li>• Launch a Joint Committee which will <i>ultimately</i> have delegated decision making authority over an agreed range of responsibilities</li> <li>• Make changes to sub-committee arrangements within and across CCGs</li> <li>• Develop a new Financial Framework that supports and enables greater collaboration</li> <li>• Appoint a single AO (<i>process on-going</i>) and single CFO (<i>process complete</i>) across the 8 CCGs</li> <li>• Develop new senior leadership structures to support new ways of working</li> <li>• Develop new processes and operating models that support and enable greater collaboration</li> <li>• Invest in OD to support leaders and teams to respond to the changes taking place</li> </ul> <p>The work necessary to deliver these objectives is being led through the Collaboration Development Programme. Five workstreams have been identified to help drive the changes</p>
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and developments needed to both address the questions/expectations of the governing bodies and to deliver an effective collaborative commissioning operating model.

This paper provides a brief overview of progress of the programme together with a report on the development and work of the emerging shadow Joint Committee

**Quality & Safety/ Patient Engagement/ Impact on patient services:**

The programme is designed to directly benefit patient care by enabling the NW London CCGs to achieve a unified corporate approach to commissioning that enhances clinical leadership, enables us to better share our collective capacity and capability, and releases more time to devote to support primary care development.

Significantly, moving forward with the proposals will allow us to respond directly to the patient view of service fragmentation, so that we can work towards reducing unwarranted clinical variation so that we avoid a 'postcode lottery' for access to and quality of care for the people in NW London.

**Finance, resources and QIPP**

A single financial control total for NW London is now in place and NW London will be held to account for its shared delivery.

It is a commitment of the CCGs that the final outcome of the review of the way in which we collaborate as CCGs will cost no more than existing arrangements in terms of staffing costs, and moreover it will drive more effective commissioning to enable greater operating efficiencies across the sector.

**Equality / Human Rights / Privacy impact analysis**

No Equality Impact Analysis (EIA) has been conducted for this phase of the programme.

Prior to any decision-making being agreed for the Joint Committee, an equalities impact assessment will be carried out.

**Risk**

The proposals are designed to enable CCGs to meet effectively the challenges ahead that affect the NWL system as a whole. The significant risks are attached to continuing the status quo whilst delivering our commitments in the STP.

#### **Supporting documents**

- ✓ Update Report in two parts:
  - Part one: Programme update
  - Part two: emerging Shadow Joint Committee update

#### **Governance and reporting**

The programme update report was discussed at the emerging Shadow Joint Committee on 1 March 2018.