



*Hammersmith and Fulham
Clinical Commissioning Group*

Month 8 Hammersmith & Fulham CCG Finance Report

9th January 2018

Contract Acronyms

Key message

The following acronyms are used throughout this pack.

Acronym	Full Provider Name
ASP	Ashford And St Peter's Hospitals NHS Foundation Trust
BLT	Bart's Health NHS Trust
C&W	Chelsea And Westminster Hospital NHS Foundation Trust
CLCH	Central London Community Healthcare NHS Trust
CNWL	Central And North West London MH NHS Foundation Trust
EHT	Ealing Hospital NHS Trust
ESH	Epsom And St Helier University Hospitals NHS Trust
GOSH	Great Ormond Street Hospital For Children NHS Foundation Trust
GSTT	Guys And St Thomas NHS Foundation Trust
HRCH	Hounslow And Richmond Community Healthcare NHS Trust
HUH	Homerton University Hospital NHS Foundation Trust
HWP	Heatherwood And Wrexham Park Hosps NHS Foundation Trust
ICTH	Imperial College Healthcare NHS Trust
KCH	Kings College Hospital NHS Foundation Trust
KHT	Kingston Hospital NHS Trust
MEH	Moorefield's Eye Hospital NHS Foundation Trust
NWLHT	North West London Hospitals NHS Trust
RBH	Royal Brompton And Harefield NHS Foundation Trust
RMH	The Royal Marsden Hospital NHS Foundation Trust
RNOH	Royal National Orthopaedic Hospital NHS Trust
RSC	Royal Surrey County NHS Foundation Trust
SGT	St George's Healthcare NHS Trust
SLAM	South London And Maudsley NHS Foundation Trust
SWL&StG	South West London And St George's Mental Health NHS Trust
THH	The Hillingdon Hospital NHS Foundation Trust
UCLH	University College London NHS Foundation Trust
WHH	The Whittington Hospital NHS Trust
WLMH	West London Mental Health NHS Trust
WMUH	West Middlesex University Hospital NHS Trust

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Executive summary

	Month 8 Update	Status
Overall financial position	At month 8 the CCG continues to report on plan in both year to date and forecast outturn, however, this relies on a significant level of non recurrent underspends, including the release of £6.7m balance sheet gains. The key areas to highlight this month are as follows:	Red
	The acute forecast worsens for ICHT and CWHFT, in both cases activity driven, largely NEL spells and overall a worsening of £0.8m. The forecast for Overseas Visitors costs has increased as further month's data is provided by ICHT.	
	Delegated Primary Care is now forecast to underspend due to the release of the rent reserve £0.67m, and the 1% uncommitted reserve £0.27m which is not required following clarification from NHSE. There is still a potential rent liability but this will be quantified when further information is available which may result in a provision being required at year end.	
	GP at Hand impacts are now starting to be seen, initially in list size payments as part of the Global Sum which is refreshed on a quarterly basis. The data to December suggests an increase in costs of c. £0.15m which has been met from the contingency fund. Prescribing impacts are not yet known as data is only available to September. Acute impacts have been measured and an increase above the current run rate has been factored into risks. This is early data and will continue to be monitored closely.	
	There have been movements in the forecast across programme areas and overall a significant deterioration, which has resulted in further balance sheet mitigations being required this month, increasing from £5.1m to £6.7m.	
Risks and opportunities	The risks and opportunities at month 8, £0.6m net risk, is a worsening of £0.3m reported in the previous month. There have been a number of changes in month as new risks have been identified, including an early assessment of the impact of GP at Hand registrations on acute activity, and a number of previous risks and opportunities have materialised and been brought into the forecast.	Red
Underlying position	At month 8 the CCG is forecasting an underlying deficit of £3.88m, a worsening of £2.64m from month 7 due to the changes in the FOT, and further reliance on non recurrent measures to manage the 2017/18 position, which is of concern for the 18/19 planning process.	Red
Contract performance	The forecast based on the YTD position reported is an overspend of £7.4m, which is an worsening of £0.77m from month 6. The forecast includes a manual adjustment of £0.4m to reflect backended QIPP ie QIPP that is not in the YTD position as it is expected to be delivered later in the year. Whilst the CCGs contracts are overperforming by 5.5%, the in sector contracts are at a level of 5.1% but out of sector are now at 11.5% (£0.89m). This is mainly variances at UCLH & The Royal Marsden.	Red
QIPP	The YTD QIPP position is achievement of £6.6m against the plan of £10.0m, which represents delivery of 66%. In the FOT the CCG anticipates delivery of £11.9m, 61%, which is a decrease from month 7.	Red
Reserves	Reserves of £2.62m have been released to support the position. The CCG retains reserves to cover the 0.5% system risk reserve in line with NHSE guidance.	Red

Source: Team analysis

CCG Finance Dashboard

Key

- On plan
- Take note
- Action required

Indicator		Target	Actual	Rating this month		
Financial position year to date	Agreed surplus	£189,196k	£189,224k		0.0%	
Financial position forecast outturn	Agreed surplus	£284,869k	£284,875k		0.0%	
Running costs outturn		£3,877k	£3,871k		0.1%	
QIPP year to date		£10,022k	£6,638k		(33.8%)	<i>variance from plan</i>
QIPP forecast outturn		£19,428k	£11,993k		(38.3%)	<i>variance from plan</i>
Risks and opportunities	Risk/opportunity	£0k	£654k		(5.0%)	<i>net (risk) / opportunity outside reported position</i>
Creditors - Better Payment Practice Code		95.0%	99.5%		4.8%	<i>of invoice value paid in 30 days</i>
Cash year to date		190,654k	173,511k		9.0%	

Risks and Opportunities

Key Message

The table below summarises the movement in risks and opportunities in month 8, which at £0.7m net risk is a worsening from the £0.3m reported in the previous month. There have been a number of changes in month as new risks have been identified, and a number of previous risks and opportunities have materialised and been brought into the forecast.

Key changes in month:

Acute risk – a new risk regarding GP at Hand has been included as early data is now available on activity changes to October 2017.

QIPP delivery risk – backended QIPP assumptions for CHC and MH have been removed from the forecast and therefore no longer a risk as the gap is now built into the forecast.

Balance sheet opportunities reduce as more benefit is included in the forecast at M08

Estates – the move of Connect MSK services from Charing Cross to the Milson Road is now confirmed and the impacts are now part of the forecast position.

£m	Opportunities		Net risk	Change in risks	Change in opps
	Risks				
Reported M07	(3,936)	3,629	(307)		
Movement					
Identified in month	(880)	429	(451)	Acute - GP at Hand and OV debt recovery, Primary Care - rent reviews identified due in year, Independent Evaluation costs	Delegated primary care headroom investment slippage
Revised impact	183	(79)	104	Acute contract risk, Prescribing QIPP	Acute contract opportunity, Use of parked funds
Materialised and now in forecast	891	(1,466)	(575)	CHC QIPP error, removal of MH CEP QIPP FOT	Additional balance sheet gains moved to FOT, Milson Road provision in FOT, Del primary care premises/ 1% reserves now in FOT
No longer valid	574	0	574	Some recovery happening and UCC credit note provision covers old year debt	
Reported M08	(3,168)	2,514	(654)		

Note

Risk
+ve means risk has reduced - materialised and now in FOT, or resolved with no impact
-ve means risk has increased - new issue identified in month, or an increase in value or likelihood

Opportunity
+ve means opportunity has increased - new opportunity identified in month or an increase in value or likelihood
-ve means opportunity has reduced - now reflected in FOT, or no longer an available mitigation

CWHHE & NWL - Risk & Opportunities Summary

Month 8 CWHHE R&O Summary

Key Message

The net risk for CWHHE has reduced by 39.4% from £13.2m to £5.2m from M07 to M08. Across NWL CCGs the net risk is £16.2m.

CCG RISKS & MITIGATIONS	Central £m	West £m	H&F £m	Hounslow £m	Ealing £m	CWHEE £m	Brent £m	Harro £m	Hillingdo £m	BHH £m	Total £m
REVENUE RESOURCE LIMIT (IN YEAR)	335	398	290	348	542	1,912	428	327	395	1,150	3,063
Acute Services	(0.8)	(1.3)	(1.3)	(1.8)	(2.5)	(7.7)	(2.6)	(3.3)	(1.2)	(7.0)	(14.7)
Mental Health Services	0.0	0.0	0.0	(0.0)	(0.2)	(0.2)	(0.2)	(0.3)	(0.0)	(0.5)	(0.7)
Community Health Services	0.0	0.0	0.0	0.0	(0.2)	(0.2)	(0.1)	(0.2)	(0.2)	(0.5)	(0.7)
Continuing Care Services	0.0	0.0	(0.7)	(0.5)	(0.3)	(1.5)	(0.5)	(0.8)	(1.1)	(2.4)	(3.9)
Primary Care Services	(0.4)	(0.6)	0.2	(0.7)	(0.7)	(2.2)	(0.4)	(0.7)	(1.0)	(2.1)	(4.3)
Primary Care Co-Commissioning	(0.2)	0.0	0.0	0.0	(0.2)	(0.4)	0.0	0.0	(0.3)	(0.3)	(0.7)
Other Programme Services	(0.5)	3.8	1.1	2.0	0.7	7.0	3.7	(1.0)	(0.8)	1.9	8.9
Commissioning Services Total	(1.9)	1.9	(0.7)	(1.1)	(3.4)	(5.2)	0.0	(6.3)	(4.6)	(10.9)	(16.2)
Running Costs	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	(0.0)	(0.0)	(0.0)
TOTAL CCG NET RISK	(1.9)	1.9	(0.7)	(1.1)	(3.4)	(5.2)	0.0	(6.3)	(4.7)	(11.0)	(16.2)

Forecast Underlying Position

Key Message

At month 8 the CCG is forecasting to achieve the planned surplus of £0.9m, however, this is supported by non recurrent benefits which will not be available in 2018/19. If we strip out non recurrent spend and benefits from the forecast and include the full year effects of commitments made in year we arrive at the underlying position, the opening position for 2018/19 before we consider growth and cost pressures. It was not possible to fully review the underlying position in the timescale required for NHSE reporting and so the month 7 position was held. However, now this has been reviewed in more detail, at month 8 the CCG is forecasting an underlying deficit of £3.88m, a worsening of £2.64m from month 7 due to the changes in the FOT, and further reliance on non recurrent measures to manage the 2017/18 position. The table below shows the deterioration by programme area.

	2017/18 Budget	2017/18 Forecast Outturn	Non-recurrent adjustment to allocation (-/+)	Non-recurrent spend (-/+)	17/18 Non-Recurrent QIPP (-/+)	Full Year Effect of QIPP (-/+)	Other Full Year Effects (-/+)	Forecast Exit Run Rate (underlying position +)	Notes	Prior Month Forecast Exit Run Rate (underlying position +)	Change
Revenue Resource Limit (£000)	294,986	294,986	(2,274)	-	-	-	-	292,712	Net non rec adj to allocation	292,712	-
Programme											
Acute Contracts	123,509	130,878	-	-	-	(81)	-	130,797	QIPP full year effect	130,002	(795)
Acute Reserve / CEP	(1,923)	(2,100)	906	(906)	2,100	-	-	-	The £906k is the non rec support to Hounslow for the MFF pressure of the C&W / West Midd merger - this is a 4 year transition arrangement ending in 2019/20 - and will be reinstated as part of 18/19 planning. The £2100k is the non rec CQUIN adj with Imperial, as part of the CEP.	-	-
Other Acute Commissioning	13,475	13,961	(136)	-	-	-	-	13,825	Remove non rec LAS pass through funding.	13,853	28
Continuing Care	21,017	22,050	-	-	-	(642)	-	21,408	NWL QIPP full year effect	20,649	(759)
Community	33,053	31,826	-	(40)	-	-	379	32,165		31,736	(428)
Mental Health Commissioning	35,034	36,269	-	146	-	-	95	36,510	Remove non rec WLMHT perinatal funding, and full year effect of CIDS investment.	36,149	(360)
Prescribing	20,059	21,501	-	-	-	(674)	-	20,827	NWL QIPP full year effect	20,547	(280)
Primary Care	7,002	6,157	(494)	366	-	-	-	6,029	Remove non rec GPFV funding (this will be added to 18/19 non rec as part of planning process)	6,145	116
Delegated Primary Care Commissioning	27,245	26,296	-	949	-	-	-	27,245	Ringfence full primary care allocation	27,245	0
Other Non Acute Commissioning	1,450	1,464	-	-	-	-	-	1,464		1,455	(9)
Corporate & Estates	2,981	2,986	182	(357)	-	(362)	-	2,450	Remove non rec market rent funding, in yr release of provision and add full year effect of the Estates void cost QIPP	2,302	(148)
Subtotal before Reserves	282,902	291,288	458	158	2,100	(1,759)	474	292,719		290,084	(2,635)
Reserves and Contingency											
Contingency	1,341	-	-	-	-	-	-	-		-	-
Unallocated QIPP	(1,371)	(1,000)	-	-	1,000	-	-	-	Remove non rec BCF QIPP saving - the target will be reset recurrently in 18/19.	-	-
0.5% Non Recurrent Reserve	1,305	1,305	-	(1,305)	-	-	-	(0)	Remove 0.5% NHSE system risk reserve - this is likely to be required to be reset in 18/19.	(0)	-
16/17 Balance Sheet Flexibility	-	(6,718)	-	6,718	-	-	-	0	Remove benefit from release of balance sheet gains.	(0)	(0)
NWL Financial Strategy	267	-	-	-	-	-	-	-		-	-
Local Investment Reserve	425	-	-	-	-	-	-	-		-	-
Subtotal Reserves	1,967	(6,413)	-	5,413	1,000	-	-	(0)		(0)	(0)
Total Programme Cost	284,869	284,875	458	5,571	3,100	(1,759)	474	292,719		290,084	(2,635)
Running Cost	3,877	3,871	-	6	-	-	-	3,877	Ringfence RCA	3,877	(0)
Total CCG Cost	288,746	288,746	458	5,577	3,100	(1,759)	474	296,596		293,960	(2,636)
Surplus/(Deficit) incl Historic surplus	6,240	6,240	(2,732)	(5,577)	(3,100)	1,759	(474)	(3,884)		(1,248)	(2,636)

Surplus/Deficit - Year to Date

Key message

At month 8 the CCG is reporting on plan, but this is reliant on full release of reserves and balance sheet mitigations. The in year pressures are in acute, continuing care, mental health and prescribing, but these are offset by underspends in community and primary care. The YTD QIPP position is a shortfall of £3.4m.

Allocation	Resource Limit	M08 Year to date (£'000)			Variance %	YTD QIPP Variance	Comments	Prior year comparison £'000 (M08 2016/17)			Year on Year (£'000) Variance
		Budget	Actual	Variance				Budget	Actual	Variance	
	Resource Limit	195,881	192,337	3,543				173,735	173,735	0	18,602
Commissioned Services	Acute Contracts	82,067	86,630	(4,563)	(5.6%)	(4,348)	The majority of the overspend Imperial at £3,120k, with other in sector trusts having an adverse variance of £397k. Out of Sector trusts are £550k adverse.	80,559	82,325	(1,765)	(4,305)
	Other Acute Services	9,708	9,804	(97)	(1.0%)	139	This includes the LAS overspend of £433k, and £321k relating to NCAs, which are partially offset by the release of the resilience funds of £485k year-to-date.	9,507	8,927	580	(877)
	Total Acute Services	91,774	96,434	(4,660)		(4,209)		90,066	91,252	(1,186)	(5,182)
	Continuing Care	13,981	14,858	(876)	(6.3%)	231	Based on the latest Broadcare report from CLCH.	12,703	13,991	(1,288)	(866)
	Community Health	21,571	20,973	598	2.8%	769	Underutilisation in MSK and Cardio Respiratory Services have led to an underspend of £233k and £166k respectively.	20,785	21,086	(301)	113
	Mental Health	23,113	23,984	(871)	(3.8%)	(62)	Mental Health Placements is overspending by £664k and NCAs £73k. This is offset by the recharging of bed to Harrow CCG at the Limes Centre totalling £91k.	23,141	23,153	(12)	(831)
	Prescribing	13,328	13,871	(543)	(4.1%)	(542)	Based on Practice Prescribing information from April to September, YTD estimate based on 17/18 PMD monthly reports	14,436	13,735	701	(136)
	Primary Care	5,129	4,228	901	17.6%	283	Based on OOH Q2 flex and the Network Plan which is giving a £759k underspend. Weekend Plus is giving an underspend of £82k due to a revision in the contract value.	5,098	5,267	(169)	1,039
	Primary Care Medical Services - Delegate	16,250	16,250	(0)	(0.0%)	0	The year to date position now includes an increase in Global Sum payments in relation to increased registrations at GP at Hand.	0	0	0	0
	Total Non Acute Services	93,373	94,164	(792)	(0.8%)	679		76,163	77,232	(1,069)	(682)
	Other Commissioned Services	2,926	3,050	(124)	(4.2%)	393	Underspend in programme projects (£149k) and interpreting services (£12k) which is mitigating overspends relating to the work completed by Kingsgate & FTI Consulting (£241k) and Property Services (£88k).	3,899	3,738	161	688
	Other Contingency	839	0	839	100.0%	0	Released pro rata to offset overspends	0	0	0	0
	Other Uncommitted 0.5%	0	0	0	0.0%	0	System risk reserve committed (NHS England)	0	0	0	0
	Commissioning Reserves	284	0	284	100.0%	(246)	Released pro rata to offset overspends	(768)	0	(768)	0
	Prior Year	0	(4,424)	4,424	0.0%	0	£4,424k has been released from the balance sheet in the year-to-date position as prior year balances are settled.	0	(2,862)	2,862	1,562
	Total Other	4,049	(1,374)	5,423	133.9%	147		3,131	876	2,255	2,250
Total Commissioning Spend	189,196	189,224	(29)	(0.0%)	(3,383)		169,360	169,360	(0)	(3,615)	
Running Costs	Corporate Costs	2,590	2,561	29	1.1%	0		2,561	2,561	0	0
Total Expenditure		191,785	191,785	0	0.0%	(3,383)		171,921	171,921	(0)	(3,615)
In Year Surplus/Deficit Position		4,095	552	3,543				2,561	2,561	0	0

Note 1

Note1: Primary Care Medical Services Delegated Commissioning new in 2017/18

Note 2: All figures shown in £'000s

Surplus/Deficit - Forecast Outturn

Key message

At month 8 the CCG continues to forecast delivery of the control total; an in-year surplus of £0.9m. There have been movements in the forecast across the programme areas but overall there has been a significant deterioration from month 7. This has resulted in further balance sheet mitigations being required this month, an increase of £1.58m, from £5.14m to £6.72m. The table below includes the QIPP shortfall reported at month 8, £7.4m, alongside the overall variance to demonstrate where QIPP delivery and underdelivery is impacting the financial position; eg in acute the overall position is an overspend of £7.38m which is driven by QIPP, whereas in MH the overspend is not directly related to QIPP.

Allocation	17/18 Full year				Reported QIPP Under delivery	Movement from Prior Month FOT	2016/17 Outturn
	Budget	Forecast	Variance	Variance %			
In Year Allocation	289,672	289,672	0	0.0%	0	0	268,537
Acute Contracts	120,601	127,979	(7,378)	(6.1%)	(7,573)	(784)	130,246
Other Acute Services	14,459	14,760	(301)	(2.1%)	162	18	9,052
Total Acute Services	135,061	142,739	(7,679)	(5.7%)	(7,411)	(766)	139,298
Continuing Care	21,017	22,051	(1,034)	(4.9%)	52	(759)	20,915
Community Health	33,053	31,827	1,226	3.7%	1,073	(507)	33,514
Mental Health	35,034	36,269	(1,234)	(3.5%)	(188)	(311)	34,680
Prescribing	19,222	20,687	(1,465)	(7.6%)	(1,465)	(280)	19,942
Primary Care	7,839	6,971	867	11.1%	485	117	8,258
Primary Care Medical Services - Delegate	27,245	26,296	949	3.5%	0	949	0
Total Non Acute Services	143,411	144,101	(690)	(0.5%)	(43)	(1,741)	117,309
Other Commissioned Services	4,430	4,450	(20)	(0.4%)	117	(55)	9,181
Other NWL Financial Strategy	267	0	267	0.0%	267	2,650	0
Other Contingency	1,341	0	1,341	100.0%	0	0	0
Other Uncommitted 0.5%	1,305	1,305	0	0.0%	0	0	0
Commissioning Reserves	(946)	(1,000)	55	(5.8%)	(370)	14	0
Prior Year	0	(6,718)	6,718	0.0%	0	1,578	(6,449)
Total Other	6,398	(1,963)	8,361	130.7%	14	4,187	2,732
Total Commissioning Spend	284,869	284,875	(8)		(7,440)	1,681	259,339
Running Costs							
Corporate Costs	3,877	3,871	6	0.1%		0	3,885
Total Expenditure	288,746	288,746	(0)	(0.0%)	(7,440)	0	263,224
In Year Surplus/Deficit Position	926	926	0				5,313
Historic Underspend	5,314	5,314	0				
Cumulative Surplus/Deficit Position	6,240	6,240	0				

Note 1

Note 2

Note 1: Primary Care Medical Services Delegated Co-commissioning is new in the CCG in 2017/18

Note 2: Only the cumulative position was reported in 2016/17

Note: All figures show in £'000s

Reserves

Key Messages

Reserves of £2.62m have been released to support the position. The CCG retains reserves to cover the 0.5% system risk reserve in line with NHSE guidance and the CIDS service development at WLMHT. The contribution to the NWL FS has now been transferred to NWL S&T.

Area	Description	Budget 17/18 £000	YTD Plan £000	YTD Actual £000	YTD Variance £000	FOT £000	FOT Variance £000	Comments
Acute Contracts	SLA Reserve	419	271	0	271	0	419	Fully released
Mental Health	Mental Health Investment Standard (MHIS)	426	170	170	0	255	172	CIDS funding committed but awaiting contract variation. Released the remaining balance.
Commissioning Reserves	Local Investment Reserve	425	284	0	284	0	425	Fully released
	NWL Financial Strategy 1.5%	267	0	0	0	0	267	Contribution reduced from 1.5% to 0.5%
	General Contingency	1,341	839	0	839	0	1,341	Fully released
	0.5% Uncommitted Reserve	1,305	0	0	0	1,305	0	System risk reserve budgeted as per NHS England guidance
Reserves Total		4,184	1,563	170	1,394	1,560	2,624	

Corporate Costs

Key message

The table below shows the CCG corporate costs split by local H&F CCG, CSS teams shared across the 8 NWL CCGs and CWHHE teams shared across the 5 CCGs. The running cost allocation (admin) is based on CCG population size which means H&F CCG being the smallest CCG has the lowest allowance. The CCG receives support from CWHHE (£0.39m) to enable it to fund its share of the CSS and CWHHE teams. The admin budget is currently forecast to underspend. The forecast is based on the year to date position, and assumes vacancies will be frozen for the remainder of the year. There are underspends against the local budget due to turnover of staff and gaps in recruitment, which mitigates the CWHHE overspend.

Programme budgets are forecast to underspend. This is due to reductions in the recharges from CWHHE as QIPP reductions have been achieved. The budget remains within operating costs, however, further work will be undertaken to assess the split between admin and programme.

Area	Total						Admin						Programme					
	YTD Budget	YTD Actual	YTD Variance	Annual Budget	Forecast	Forecast Variance	YTD Budget	YTD Actual	YTD Variance	Annual Budget	Forecast	Forecast Variance	YTD Budget	YTD Actual	YTD Variance	Annual Budget	Forecast	Forecast Variance
Local CCG	1,873	1,838	35	2,800	2,764	36	1,368	1,318	50	2,051	1,995	56	506	520	(14)	749	769	(20)
Affordability Adjustment	(263)	(263)	0	(395)	(395)	0	(263)	(263)	0	(395)	(395)	0	0	0	0	0	0	0
Tri Borough - Joint Commissioning Teams	266	252	14	399	372	27	209	195	14	313	285	29	57	57	(0)	86	88	(2)
CSS	808	773	35	1,211	1,211	(0)	650	625	25	975	975	(0)	158	148	10	237	237	0
CWHHE	1,103	1,124	(21)	1,655	1,698	(43)	622	686	(64)	932	1,012	(79)	481	438	43	722	686	36
Total	3,787	3,724	63	5,671	5,651	20	2,585	2,561	24	3,877	3,871	6	1,202	1,164	39	1,794	1,780	14

Quality, Improvement, Productivity plan (QIPP)

Key Messages

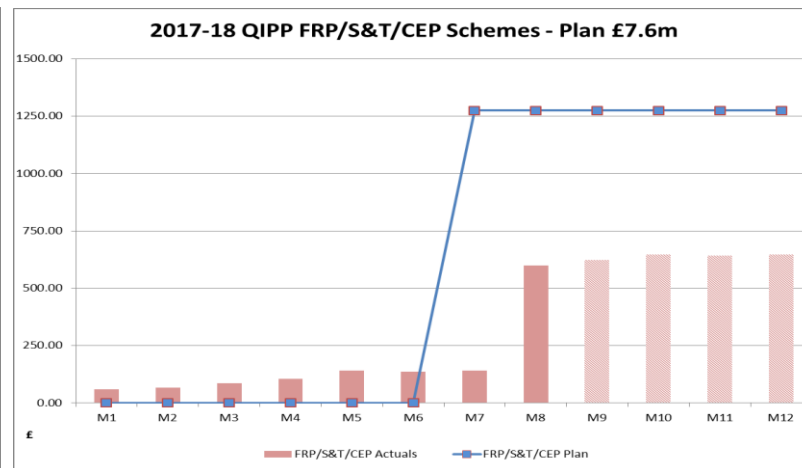
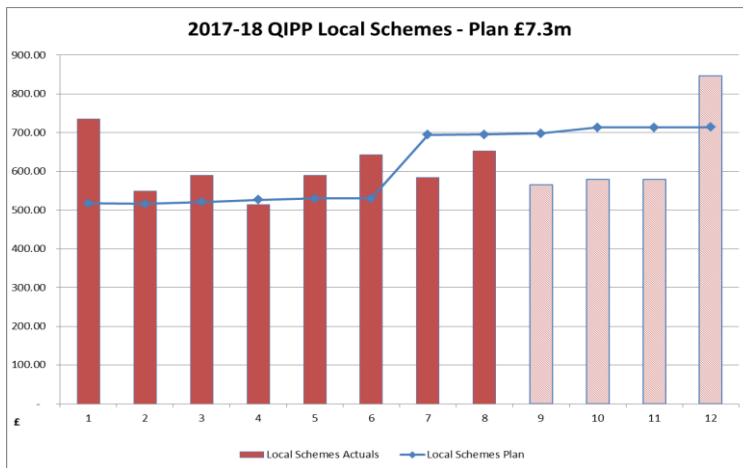
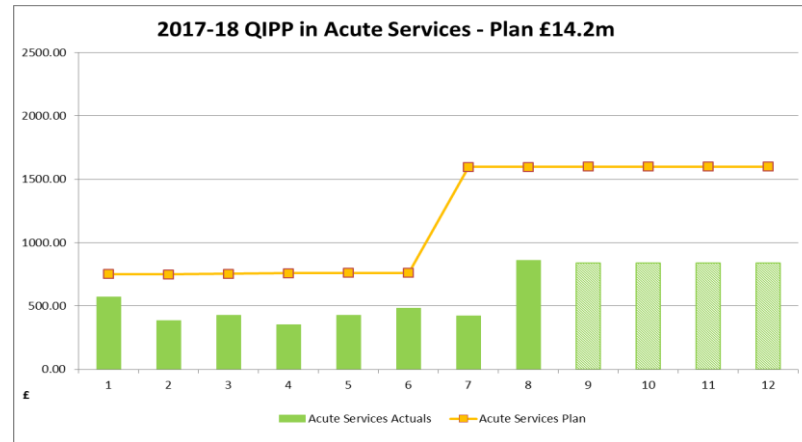
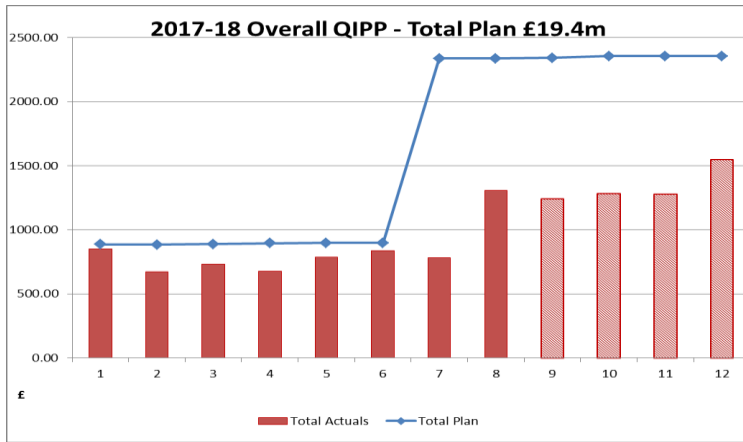
The table below shows the QIPP plan by service area and month. The YTD QIPP position is achievement of £6.64m against the plan of £10.02m, which represents delivery of 66%. In the FOT the CCG anticipates delivery of £11.99m, 62%, which is a decrease from M07 of £1127k.

	YTD Plan £'000s	M01 Actuals £000's	M02 Actuals £000's	M03 Actuals £000's	M04 Actuals £000's	M05 Actuals £000's	M06 Actuals £000's	M07 Actuals £000's	M08 Actuals Projection £000's	YTD Actual £'000s	YTD Variance £'000s	Annual QIPP Plan £'000s	Forecast QIPP £'000s	Forecast Variance £'000s
Acute Services	7,733	572	387	428	352	427	481	423	859	3,929	(3,804)	14,132	7,287	(6,845)
Local	1,595	304	118	158	83	158	211	153	169	1,352	(244)	2,414	1,949	(465)
Contract Gap	4,463	232	232	232	232	232	232	232	232	1,853	(2,611)	6,695	2,779	(3,916)
S&T	359	0	0	0	0	0	0	0	0	0	(359)	1,078	0	(1,078)
FRP	534	37	38	39	38	38	39	39	39	304	(230)	1,603	459	(1,144)
CEP	781	0	0	0	0	0	0	0	420	420	(361)	2,342	2,100	(242)
Community Health Services	(1,144)	(129)	(129)	(129)	(129)	(129)	(129)	(129)	(129)	(1,031)	113	(1,718)	(1,546)	172
Local	376	47	47	47	47	47	47	47	47	376	0	564	564	0
Contract Gap	(1,520)	(176)	(176)	(176)	(176)	(176)	(176)	(176)	(176)	(1,407)	113	(2,282)	(2,110)	172
Continuing Care Services	274	15	22	39	60	94	90	94	91	505	231	867	920	53
Local	0	0	0	0	0	0	0	0	0	0	0	45	45	0
FRP	274	15	22	39	60	94	90	94	91	505	231	822	875	53
Mental Health Services	63	0	0	0	0	0	0	0	0	0	(63)	188	0	(188)
CEP	63	0	0	0	0	0	0	0	0	0	(63)	188	0	(188)
Other Programme Services	2,618	298	298	298	298	298	298	298	391	2,478	(140)	5,230	4,131	(1,099)
Local	2,084	290	290	290	290	290	290	290	342	2,371	287	3,629	3,672	43
S&T	22	0	0	0	0	0	0	0	0	0	(22)	67	0	(67)
FRP	511	8	8	8	8	8	8	8	49	107	(404)	1,534	459	(1,075)
Primary Care Services	475	95	95	95	95	95	95	95	95	757	283	716	1,201	485
Local	475	95	95	95	95	95	95	95	95	757	283	716	1,201	485
Running Costs	4	0	0	0	0	0	0	0	0	0	(4)	13	0	(13)
FRP	4	0	0	0	0	0	0	0	0	0	(4)	13	0	(13)
Total	10,022	851	673	731	676	785	835	781	1,307	6,638	(3,384)	19,428	11,993	(7,435)

Quality, Improvement, Productivity plan (QIPP)

Key Messages

At month 8 the CCG is reporting a QIPP shortfall of £3.4m and forecasting a shortfall of £7.4m by year end which is mitigated in the overall position through the release of contingency and balance sheet gains. The charts below show the assumptions in the financial position profiled across the year. The lines denote the QIPP plan target and the bars represent the actual delivery. For months 1 – 8 this is actual and for months 9 - 12 this is the current forecast. For FRP and CEP schemes the forecast has been signed off by the Financial Recovery Group (FRG).



Capital, Creditor Payments and Cash

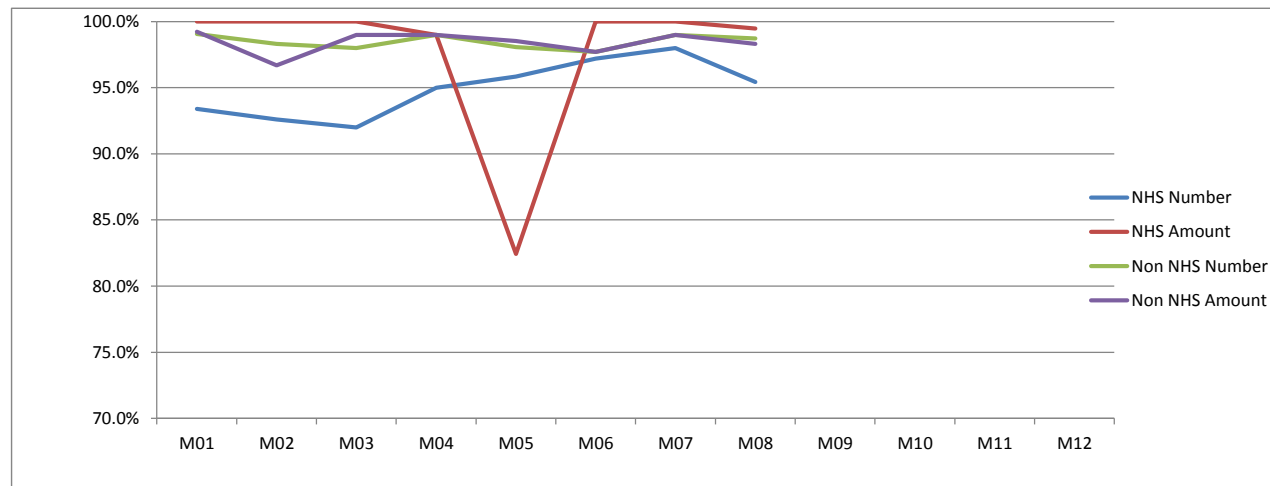
Key message

Capital

- No Capital Spend YTD

Creditor payments

	Invoice Count	Invoice Count (Passed)	% Passed	BPPC Amount	Invoice Amount (Passed)	% Amount Passed
NHS	202	198	98.0%	14,014,035	14,011,615	100.0%
Non NHS	1,164	1,155	99.2%	7,953,491	7,850,762	98.7%
Total	1,366	1,353	99.0%	21,967,526	21,862,377	99.5%



Cash

- Maximum Cash Drawdown Plan: £ 285,981 Drawn Down to Date: £ 173,511
Percentage of MCD Utilised: 60.7% Percentage of Months Completed: 67%

The 2017/18 MCD has been calculated by NHS England based on M08 RRL less balance of cash left over at the end of the previous financial year, depreciation and planned surplus.

Acute Contracts: Year to Date Performance

Key Messages

Acute contracts are continuing to overperform at around 5.1% - an aggregate of 4.5% at our NWL providers and 10.6% outside NWL.

The actual cost of M07 activity was significantly higher than the estimate used in last month's reporting, £0.78m, of which £0.5m was at C&W. The forecast has deteriorated for both Imperial and C&W in M08, a worsening of £0.78m, in both cases driven by additional NEL activity.

The forecast no longer includes any manual adjustment for backended QIPP, which is now assumed to be in the run rate.

Provider	M6 YTD SLAM					M7 YTD Position					Full Year Outturn Position				
	Plan	Actual	Mitigations	Mitigated Actual	Mitigated Variance	Plan	Mitigated Actual	Mitigated Variance	% Variance	YTD QIPP Plan	Annual Plan	Mitigated Actual	Backend QIPP	Mitigated Variance	% Variance
In Sector															
Chelsea And Westminster Hospital NHS Foundation Trust	21,760	22,690	(659)	22,031	(271)	24,831	25,245	(414)	(1.7%)	(1,181)	36,761	37,870	0	(1,109)	(3.0%)
The Hillingdon Hospitals NHS Foundation Trust	407	449	(2)	447	(40)	464	511	(47)	(10.1%)		686	760		(74)	(10.8%)
Imperial College Healthcare NHS Trust	43,746	47,430	(1,158)	46,272	(2,526)	50,020	53,140	(3,120)	(6.2%)	(4,297)	74,272	79,972	0	(5,700)	(7.7%)
London North West Healthcare NHS Foundation Trust	1,309	1,193	(56)	1,137	172	1,494	1,303	191	12.8%	(66)	2,220	1,950		270	12.2%
Royal Brompton and Harefield NHS Foundation Trust	535	645	0	645	(111)	610	739	(128)	(21.0%)	(4)	915	987		(72)	(7.9%)
Out of Sector															
Guy's And St Thomas' NHS Foundation Trust	850	883	(1)	882	(31)	974	1,011	(37)	(3.8%)	(77)	1,451	1,505		(54)	(3.7%)
King's College Hospital NHS Foundation Trust	197	261	0	261	(63)	226	298	(72)	(31.9%)		337	445		(108)	(32.0%)
Moorfields Eye Hospital NHS Foundation Trust	396	505	0	505	(108)	455	579	(124)	(27.3%)	(20)	677	861		(185)	(27.3%)
Royal Free London NHS Foundation Trust	268	263	0	263	5	307	301	6	2.0%		457	449		8	1.8%
St Georges University Hospitals Nhs Foundation Trust	419	380	(1)	379	41	480	434	47	9.8%		716	646		69	9.6%
The Royal Marsden NHS Foundation Trust	439	552	0	552	(113)	504	633	(130)	(25.8%)		749	943		(193)	(25.8%)
University College London Hospitals NHS Foundation Trust	1,016	1,158	(4)	1,154	(138)	1,165	1,323	(158)	(13.6%)	(77)	1,734	1,969		(235)	(13.6%)
Other Out of Area Providers	925	1,010	(14)	996	(70)	1,060	1,141	(81)	(7.6%)		1,579	1,722		(143)	(9.1%)
Acute SLA Contract Total	72,268	77,419	(1,896)	75,522	(3,255)	82,591	86,659	(4,068)	(4.9%)	(5,722)	122,555	130,079	0	(7,525)	(6.1%)
Reserves															
Acute SLA - Reserve						271	0	271	100.0%		419	0		419	100.0%
Grand Total	72,268	77,419	(1,896)	75,522	(3,255)	82,863	86,659	(3,796)	(4.6%)	(5,722)	122,974	130,079	0	(7,105)	(5.8%)

Note: All figures show in £'000s

Acute Contract Activity

Key Messages

The table below shows the acute activity and finance for H&F CCG at month 8 across all providers. It compares this to plan and the prior year position and also shows the average unit price by POD as an indicator of casemix. In planned care activity is over plan in 17/18 but is below the prior year position, but average unit costs have increased. In unplanned care NEL and A&E are over plan and above the prior year activity position, however, NEL short stays have reduced compared to 16/17 though this is not a financial benefit as the average cost has increased. Critical care continues to be below plan and the prior year position.

POD	Year to Date M8 Activity							Year to Date M8 £000's							Unit Price				
	Activity Plan	Activity 16-17	Activity 17-18	Activity Vs		Prior Year		Actual							17/18	17/18	Prior Year		
				Plan	Variance %	Variance	PY %	YTD Plan	16-17	17-18	Actual Vs	Prior Year	PY %	Actual	Unit £			Plan Unit £	Prior Year Unit £
Planned Care																			
DC	9,337	9,482	10,446	-1,109	(11.9%)	145	1.5%	7,795	8,037	9,240	-1,446	(18.5%)	-1,203	(15.0%)	885	835	848		
EL	1,784	1,825	1,856	-72	(4.0%)	41	2.2%	5,219	4,860	5,116	104	2.0%	-256	(5.3%)	2,757	2,926	2,663		
OPFA	32,767	35,469	32,223	544	1.7%	2,702	7.6%	6,731	5,910	6,477	254	3.8%	-567	(9.6%)	201	205	167		
OPFUP	57,462	59,159	58,815	-1,354	(2.4%)	1,697	2.9%	5,665	6,566	5,783	-118	(2.1%)	783	11.9%	98	99	111		
OPPROC	20,817	18,269	19,689	1,128	5.4%	-2,547	(13.9%)	3,914	3,976	4,047	-133	(3.4%)	-71	(1.8%)	206	188	218		
Total Planned Care	122,167	124,204	123,029	-862	(0.7%)	2,037	23.5%	29,323	29,348	30,661	-1,338	0	-1,386	0	249	240	183		
Unplanned Care																			
A&E	38,814	39,358	41,833	-3,018	(7.8%)	-2,475	(6.3%)	5,554	5,263	5,971	-417	(7.5%)	-708	(13.5%)	143	143	134		
Critical Care	3,581	3,311	2,605	977	27.3%	706	21.3%	4,227	3,723	3,049	1,179	27.9%	674	18.1%	1,170	1,180	1,124		
NEL	11,029	9,548	12,067	-1,038	(9.4%)	-2,519	(26.4%)	21,620	19,931	22,449	-829	(3.8%)	-2,518	(12.6%)	1,860	1,960	2,087		
NELST	1,518	2,676	1,710	-193	(12.7%)	966	36.1%	1,400	2,004	1,583	-183	(13.1%)	420	21.0%	926	923	749		
Total Unplanned Care	54,942	54,893	58,215	-3,273	(6.0%)	-3,322	(6.1%)	32,801	30,920	33,051	-251	(0.8%)	-2,132	(6.9%)	568	597	563		
Maternity																			
Total Maternity	5,228	7,995	5,172	56	1.1%	2,767	34.6%	9,125	8,560	9,048	77	0.8%	-488	(5.7%)	1,749	1,745	1,071		
Other																			
Direct Access	505,640	503,848	474,712	30,928	6.1%	-1,791	(0.4%)	4,434	4,614	3,926	509	11.5%	688	14.9%	8	9	9		
Other	13,253	27,809	20,708	-7,455	(56.3%)	14,556	52.3%	5,309	7,634	3,496	1,813	34.1%	4,138	54.2%					
Total Other	518,893	531,657	495,420	23,472	4.5%	12,765	2.4%	9,743	12,248	7,422	2,322	23.8%	4,826	39.4%	8	9	9		
Grand Total	701,230	754,219	681,836	19,394	(1.1%)	52,990	60.4%	80,992	80,971	80,151	841	19.5%	820	22.1%	2,574	2,591	1,826		

Note: All figures show in £'000s

Appendix 1.1: Revenue resource limit

Key Messages

In Month Transfers:

Transfer Looked after children (LAC) funding to CL CCG

Transfer 1% NWL FS contribution to S&T

Overseas Visitors funding adjustment from NHSE

Month	Recurrent / non recurrent	Allocation	In Year £'000s	Historic £'000s	Total £'000s
1	Recurrent	Initial CCG Programme Allocation	260,917		260,917
1	Non-recurrent	IR Changes	(728)		(728)
1	Non-recurrent	HRG4+ changes	1,406		1,406
2	Non-Recurrent	Surplus/Deficit Carry Forward - Planned		5,313	5,313
3	Non Recurrent	Transfer NHCN from Programme to Running Cost	(5)		(5)
3	Non Recurrent	NHS WiFi	16		16
3	Non Recurrent	Market Rent Adjustment	86		86
3	Non Recurrent	Paramedic Rebandin Additional Funding	136		136
3	Non Recurrent	TB Allocation Qtr 1	14		14
3	Non Recurrent	Reception & Clerical Training	36		36
3	Non Recurrent	Surplus/Deficit Carry Forward - 16/17 Final Outturn		1	1
3	Non Recurrent	GP Funding HSCN CCG Funding	43		43
4	Non Recurrent	Correction to market rent	42		42
4	Non Recurrent	MFF Transition payment to Hounslow CCG	(906)		(906)
5	Non Recurrent	GPFV extended access	366		366
6	Non Recurrent	HLP Allocation from 08C	(399)		(399)
7	Non Recurrent	London levies overpayment 17/18 (HLP)	14		14
7	Non Recurrent	GPFV Resilience Funding	33		33
7	Non Recurrent	Diabetes Transformation Funding	61		61
8	Non Recurrent	Looked after Children	(12)		(12)
8	Non Recurrent	NWL 1% Contribution	(2,648)		(2,648)
8	Non Recurrent	Charge Exempt Overseas Visitor (CEOV) Adjustment	78		78
Programme allocation total			258,550	5,314	263,864
1	Recurrent	2017-18 Primary Care Delegated budget	27,245		27,245
Primary Care			27,245	0	27,245
1	Recurrent	Initial CCG Running Cost Allocation	3,872		3,872
3	Non Recurrent	Transfer NHCN from Programme to Running Cost	5		5
Running cost allocation			3,877	0	3,877
Total RRL			289,672	5314	294,986

Source: Financial ledger

Appendix 2.1: RAG rating definitions

The RAG rating definitions are as follows:

1. Financial position in month - Red is greater than or equal to 2%, Amber is less than 2% but greater than 0% and green is less than or equal to 0%.
2. Financial position year to date - Red is greater than or equal to 1%, Amber is less than 1% but greater than 0% and green is less than or equal to 0%.
3. Financial position forecast outturn - Red is greater than or equal to 0.5%, Amber is less than 0.5% but greater than 0% and green is less than or equal to 0%.
4. Running costs forecast outturn - Red is greater than or equal to 0.5%, Amber is less than 0.5% but greater than 0% and green is less than or equal to 0%.
5. QIPP year to date / QIPP forecast outturn / Investment plan - Red is greater than or equal to 20%, Amber is less than 20% but greater than 5% and green is less than 5%.
6. Risks and opportunities - Red is greater than or equal to 0.5%, Amber is less than 0.5% but greater than 0% and green is less than 0%.
7. Creditors - Better Payment Practice Code - Red is less than or equal to 92.5%, Amber is less than 95% but greater than 92.5% and green is greater than or equal to 95%.
8. Capital outturn - Red is greater than or equal to 10%, Amber is greater than 0.5% but less than 10% and green is less than 0.5%.
9. Cash drawn down to date - Red is less than or equal to 85%, Amber is less than 95% but greater than 85% and green is greater than or equal to 95%.